

## World News Business Summary

### Drug group threatens Bonn with court action

West German pharmaceutical companies threatened to take the Bonn Government to court over plans to reform the state health system.

A proposal to save DM14bn (US\$8.4bn) would wipe out profits, said the West German drug industry association. The sector includes Hoechst and Bayer.

The Government wants state insurance only to pay people for medicines when they choose cheaper ones from a list of comparable products. It also wants to enlarge a list of medicines deemed of dubious therapeutic value not paid for by health funds.

### Icahn may double Texaco holdings

CARL ICAHN, the US investor who is playing a key role in moves to settle the long-running dispute between Texaco and Pennzoil, says he has bought stock in Pennzoil and may double the big Texaco block he already holds.

Trans World Airlines - which is controlled by Mr Icahn - said in a filing with the Securities and Exchange Commission that it might try to buy more than 25 per cent of Texaco, the large US oil company. Page 27

### Air crash theory

Investigators of the US airline crash that killed 43 people, including Mr James Sylla, president of Chevron Oil, are considering reports that a former airline employee smuggled a gun on board. Page 4

### Peru avalanches

Avalanche of mud and boulders killed more than 100 Peruvians and left 2,000 homeless in five Amazon basin countries.

### Tunis purges leaders

Zine al-Abidine Ben Ali, Tunisia's President, sacked from the political bureau of the ruling party all but three who served under Habib Bourguiba, his predecessor. Those fired include Bourguiba's son and former foreign minister.

### 'Buy debts' advice

Latin American countries should buy back their debts on the secondary market, in which Third World loans are traded at discounts to face value, says a UK-based analysis firm. Page 4

### Renault clash planned

The French Communist Party plans to propose up to 12,000 amendments in a parliamentary debate on the future of Renault, the state-owned car group, force a showdown with the conservative Government. Page 2

### Yugoslavia sacked

Two leaders of Yugoslavia's Communist Party were expelled from their central committee for their part in the country's financial troubles.

### Row at HK meeting

Three Hong Kong politicians walked out of a meeting with a UK Foreign Office minister. The politicians, members of Hong Kong's legislative council, brought six minutes of disruption to the meeting, which was held in a room where they were refused entry, said the Foreign Office.

### Wales link rejected

Warsaw again rejected the idea of opening contacts with Mr Lech Walesa, the leader of the Solidarity movement, despite expectations raised by the appearance of an interview in a Bulgarian newspaper. Page 2

### Athens fights smog

Greece declared emergency anti-pollution measures to combat heavy smog over Athens. Many vehicles were banned from the city centre, and others were restricted in a 300 square kilometre zone.

### Manila bomb hurts four

A bomb exploded at Manila Airport injuring four people, less than a week before leaders from Japan and other Asian countries meet in the Philippine capital.

### AIDS gathering

Over 160 health ministers have been invited to London next month to discuss how to fight AIDS. These will be the first ministerial talks devoted solely to AIDS, said the World Health Organisation.

### Christmas cash pledge

The Bank of France said the strike that has crippled the country's cheque clearance system will not lead to a shortage of banknotes during the Christmas shopping rush.

## Reagan and Gorbachev sign historic arms reduction pact

BY STEWART FLEMING AND ROBERT MAUTHNER IN WASHINGTON

PRESIDENT RONALD Reagan and Mr Mikhail Gorbachev, the Soviet leader, broke new ground in the history of US-Soviet arms control yesterday as they signed a treaty eliminating a whole class of nuclear weapons for the first time.

Both leaders in their opening addresses expressed hopes that their first meeting on American soil would lay the foundations for more sweeping agreements to reduce drastically their nuclear arsenals.

The signing was welcomed by European leaders. Mrs Margaret Thatcher, the British Prime Minister, described the treaty as "a marvellous Christmas present, an extra piece of goodwill and a lovely way to end the year."

The ceremony concluding the intermediate nuclear forces negotiations came in the middle of a day of solemn pageantry and oratory in Washington which opened on the South Lawn of the White House.

Clouds of smoke from the 21-gun salute, which marked the arrival of the Soviet leader and his wife, drifted over the crowd of dignitaries and the military bands assembled to welcome them.

Mr Reagan in his welcoming address described the first visit of a Soviet leader to the city in 14 years as "momentous... because it represents the coming together not of allies but of adversaries."

He warned there were "weighty differences between our governments and systems which will not go away by wishful thinking or expressions of goodwill, no matter how sincerely delivered."

In his response, Mr Gorbachev sought to dismiss criticism by American sceptics regarding his programme of reforms and underscored his commitment to radical reductions in strategic long-range nuclear weapons.

"I have come to Washington with the intention of advancing the next and more important goal of reaching agreement to



Soviet leader Mikhail Gorbachev and US President Reagan sign the agreement scrapping intermediate-range nuclear missiles

reduce by half strategic offensive arms in the context of a firm guarantee of strategic stability."

He saw the INF treaty as "the first step down the road to a nuclear-free world whose construction you, Mr President, and I discussed at (the summit in) Reykjavik."

The intermediate arms treaty, which for the first time requires the superpowers to reduce the number of missiles in their nuclear arsenals, provides for the elimination of about 4 per cent of US and Soviet nuclear weapons. It also provides for the most intrusive verification regime ever devised.

Some 1,900 Soviet and 850 US missiles with a range of between 300 and 3,000 miles will be destroyed in the next three years under the treaty.

As he listened, the President, the most ardent anti-communist to occupy the White House, smiled wryly and winked once or twice to associates in the crowd.

Mr Gorbachev said later he had heard some "new words" from the President in his welcoming remarks with which he was pleased.

Background, Page 4; UK-Soviet trade deals, Page 9

## Summit turns to face next hurdle

BY ROBERT MAUTHNER IN WASHINGTON

THE SIGNIFICANCE of the Intermediate-Range Nuclear Forces (INF) pact signed by President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, in Washington yesterday is not just that it is the first agreement under which nuclear arms will be reduced.

It has also provided the psychological trigger for the negotiation of a much wider-ranging arrangement for the reduction of strategic nuclear weapons (Strat). Although under the treaty

the US and the Soviet Union will eliminate all their ground-launched medium-range nuclear weapons worldwide - some 850 US missiles and 1,900 Soviet missiles are due to be destroyed - this still only represents about 4 per cent of the planet's nuclear arsenal.

The bulk of these arsenals, which now have to be dealt with, is the strategic nuclear weapons with a range of more than 5,000km. The summit's success or failure will be measured by progress on this issue.

No one believes that a final agreement is just around the corner. Indeed, official spokesmen have expressed doubts that it can be reached in time for the next scheduled summit in Moscow in the spring of 1988.

But the aim of both sides is to forge ahead as quickly as possible and to lay at least the foundations of a strategic nuclear arms treaty during the summit.

The US and the Soviet Union have already agreed in principle on what they claim would amount to a 50 per cent reduction of their strategic nuclear arsenals.

Both sides have agreed to

cut their offensive strategic nuclear forces to 6,000 warheads and 1,000 launchers. It would be the first time that the two superpowers had agreed to destroy, as distinct from merely limit, a substantial number of their strategic weapons.

Independent experts have pointed out, however, that the proposed cuts, important as they are, would not be as far-reaching as the politicians of both sides claim. The real proportion of warheads

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## Opec nations pessimistic on sustainable oil price accord

BY RICHARD JONES IN VIENNA

DELEGATES to the Organisation of Petroleum Exporting Countries meeting in Vienna were yesterday pessimistic that they could reach an accord strong enough to sustain an oil price of \$18 a barrel, let alone a higher one.

Convening for what is expected to be a tense meeting, delegates to the conference, which starts today, fear that the intense hostility between Iran and Iraq could lead to the collapse of the fixed price structure set up a year ago.

Iran yesterday reiterated its demand for an increase in the basic reference price to at least \$20 a barrel to compensate for the depreciation of the dollar and inflation over the past year.

Sheikh Ali Khalifa al Sabah, Kuwait's chief delegate, however, joined Saudi Arabia, the predominant Opec power, in saying the organisation must avoid trying to increase the price.

With commercial oil stocks high and a big surplus overhanging the market, the debate seems likely to concentrate on the maximum output limit consistent with maintaining the \$18-a-barrel price, coupled with appropriate production quotas for individual member states.

There is also expected to be lively debate over likely demand for Opec crude in 1988.

On this score, it is understood that the conservative Arab producers of the Gulf, predicting a 1.2 per cent rise in demand, are more optimistic than Iran, Algeria and Libya, which expect only a 0.5 per cent increase.

Sheikh Ali Khalifa suggested on Monday that a ceiling on the organisation's output of 18.4m barrels a day (b/d) would be compatible with maintaining an \$18 reference price. The organisation's current ceiling, set in June, is 16.6m b/d.

Raising the overall limit could

allow quotas parity between Iran and Iraq and also some increase to be shared among other members.

The latest International Energy Agency forecast indicates a possible requirement for Opec oil of up to 19.3m b/d in the first quarter of 1988, but sees this falling to only 16.6m b/d in the second quarter.

Some analysts believe demand could fall considerably more. However, in spite of current pessimism on prices, the oil market has been surprisingly steady. Prices yesterday were about 50 cents higher than they were two weeks ago, when most members had effectively abandoned their official selling price formulas.

The market appears to have learnt a lesson from the last two Opec meetings, when an unexpected degree of accord between members led to a steep rise in prices.

Stage set for battle, Page 26

## Gibraltar minister may resign over airport deal

BY JOE GARCIA IN GIBRALTAR

SIR JOSHUA HASSAN, the Chief Minister of Gibraltar, is widely expected to announce his resignation today, Gibraltar Radio said. Sir Joshua had informed Sir Peter Terry, Governor of the British colony, that he intended to return to the backbenches until the general election, due early next year.

Although his retirement has been rumoured for some time, Sir Joshua's decision appears to have been accelerated by last week's agreement between Britain and Spain on joint use of the disputed colony's tiny airport, which was fiercely opposed by most of Gibraltar's 30,000 inhabitants.

Sir Joshua, 72, has been the colony's dominant political figure for over 40 years and has been Chief Minister since 1972. The British Government has relied on him extensively since the death of General Franco in 1975.

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## BP buys 15% stake in Britoil

BY LUCY KELLAWAY AND MAX WILKINSON IN LONDON

BRITISH PETROLEUM yesterday bought a 15 per cent stake in Britoil, the largest UK independent oil company, in a surprise dawn raid, and announced details of a tender offer to increase its stake to 29.9 per cent.

The tender price of \$3 (\$5.37) a share is well above the 18p closing price on Wednesday and values the total stake at about \$450m.

BP said yesterday that it regarded the stake as "a good commercial investment" at the price paid, although the market believes that BP intends eventually to make a full bid for the company.

The move comes less than a month after BP was at the receiving end of a series of stock market raids in which the Kuwait Investment Office built

up a stake of more than 10 per cent after the Government's disastrous sale of its remaining stake in BP.

BP remains anxious about the Kuwaiti stake and was not pleased by the Government's handling of its \$7.25bn share issue, which put the company in a vulnerable position after the collapse of world stock prices.

The company may well feel the Government owes it some reparation - by way, for instance, of assent to a full bid for Britoil.

BP will no doubt be hoping for a fairly rapid decision on the matter, since the timing of yesterday's offer indicates BP's view that oil shares are likely to rise rather than fall.

In marked contrast to its fellow oil independents, Britoil had not until yesterday been

regarded as a likely takeover candidate. This is because the Government holds a golden share, which protects the company from predators.

Although this share does not have an expiry date, the market had assumed that the Government would not relinquish it for at least two years.

Analysts said yesterday, however, that the BP investment would press the Government to clarify its position. They assumed that once its golden share was removed, BP would want to make a full bid for the company.

The two companies combined would become by far the largest single player in the North Sea. Britoil, which was formed out of the old British National Oil Com-

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## Greenspan warns of US deficit threat to markets

By Roderick Owen in New York

MR ALAN GREENSPAN, chairman of the US Federal Reserve Board, warned yesterday that world financial markets could suffer further upheavals unless Washington came to grips with fiscal policy and the budget deficit.

"Ample fiscal discipline is an essential element of policies to foster sustained growth and maintain progress against inflation," he said.

In one of his few public comments since the October stock market crash he told a New York audience that "prudent monetary policy" alone was insufficient to ensure sound economic progress. It must be coupled with credible reduction in the Federal Government's budget deficit.

Mr Greenspan declined, however, to answer questions on the dollar after his speech to the National Council of Savings Institutions. Some observers thought that this refusal might have been an attempt to re-emphasise the division between the Fed's responsibility for monetary policy and the Administration's for the dollar and fiscal policy.

Mr Greenspan said he hoped the recent budget agreement would be only the first of several bi-partisan efforts to cut the deficit. However, a lack of action could adversely affect the psychology of financial markets.

"Financial markets around the world will continue to be subject to shocks as long as there has not been a reasonable resolution of these problems."

His comments, however, elicited little response from foreign exchange and bond markets. "He was too platitudinous; he didn't speak directly to how the problems will be solved," said one money market economist.

Stocks, however, enjoyed a late surge, thanks largely to a future-related program trading apparently unconnected with Mr Greenspan's comments.

Uncertainty over the course of central bank policy has grown in recent days. Interest rates rose sharply on Monday and moderately yesterday after the Fed failed to add reserves to the banking system.

Most analysts said it was too early to tell if the Fed was moving decisively to tighten monetary policy, but others suggested the Fed might be allowing interest rates to rise a fraction to help support the dollar, a move favoured by European central banks to counter-balance their discount rate cuts last week.

The central bank had been irritated by the way Mr James Baker, the Treasury Secretary, called for a highly accommodative monetary policy to ease the pain of the October market crash. The Fed felt he was intruding on its territory.

Money markets, Page 26

### CUTTING A DASH TO PARIS: FROM THE HEART OF LONDON.

October 26th saw the opening of London's newest airport. London City Airport provides the base for an exclusive new partnership. Brymon Airways, the world's most experienced operator of short take-off and landing De Havilland Dash 7 aircraft and Air France, offering the efficiency and convenience of Terminal 2 at Charles de Gaulle Airport. (The shortest distance between airport and end of any major international airport.) The service is called Citydash and we'll be operating six flights to Paris every weekday and two at the weekend. Citydash completes the picture for Air France, as we now operate out of all four London airports. Four different ways to cut a dash to Paris.

**AIR FRANCE**

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President Hosni Mubarak is under no illusion about possible threat posed by Iran's revolution. Page 5

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## EUROPEAN NEWS

## Communists set for showdown in Renault debate

BY PAUL BETTS IN PARIS

THE FRENCH Communist party is planning to turn the parliamentary debate on the future of Renault, the French state-owned car group, into a political showdown with the conservative government.

In an effort to disrupt the debate the Communists have decided to table more than 30 amendments to the government's bill to change Renault's status as a privileged state group, or *regie*, into an ordinary state-controlled company.

The Communist and the pro-Communist CGT union, which have regarded Renault as one of their traditional labour bastions, have fiercely opposed the Government's plans to turn the state car group into an ordinary company by ending its privileged status which has virtually given it a blank cheque and protected it from the bankruptcy courts.

But the government could decide to turn the Renault vote into a confidence motion to speed up approval of the special legislation and frustrate the Communist attempt to disrupt and prolong the debate. The Chirac administration has already resorted to this formula on several occasions since it took office in March 1986 to speed legislation through parliament.

The recovery of Renault, which is now expected to report profits of more than FF13bn (\$255m) this year after amassing losses of FF27bn in the last three years, prompted the Government to change the group's special status. However, the Government will also write off FF12bn worth of Renault debts to restructure the group's balance sheet before its status is changed.

The Communists, who want Renault to remain firmly under state ownership, are worried that the change in status will be the



George Marchais - ready for battle

first step in a gradual process of partial privatisation of the state car group.

But despite its traditional weight in the car company, the pro-Communist CGT union has seen its influence decline dramatically at Renault which has gone ahead with widespread labour cuts during the last three years as part of its successful restructuring.

The Communists and the CGT have thus decided to make a last stand against the latest government plans to turn Renault into an ordinary enterprise. The union and the Communist party are also campaigning to force Renault to re-employ nine workers, including eight CGT members dismissed by the company after they were involved in the sacking of some of the group's offices in a protest last year. The nine workers, including the son-in-law of Mr Georges Marchais, the French Communist party secretary general, were fined this week by a Paris court for damaging the Renault offices.

## Turkey comes under fire over human rights

BY DAVID BARCHARD IN ANKARA

TURKEY's human rights record, a major liability in the country's drive for early European Community membership, is once more under fire after suggestions that two Communist leaders who voluntarily returned to the country on November 16 may have been tortured.

Two lawyers representing the men have also been arrested, 37 alleged Communists in various parts of the country have been detained after being named by the returns.

The two men, Mr Haydar Kutlu and Mr Nihat Sargin, flew to Turkey from Brussels two days before the country's general elections, accompanied by a delegation of Communist and green Euro MPs. They said they were returning to the country to set up a legal non-violent Communist party. Communism has

been outlawed in Turkey since 1926 and since 1980 large numbers of Turks have been given jail sentences of between five and 15 years for membership of the Communist party.

The Government is committed to eventually lifting anti-Communist legislation so that Turkey can sign the Treaty of Rome. However the Turkish military is fiercely opposed to early legislation of the kind.

Mr Kutlu and Mr Sargin were detained as soon as they arrived and held incommunicado for 18 days. It is now understood that they will go on trial in a state security court soon.

Lawyers representing the two men subsequently claimed that their clients had been "exposed to every kind of torture" while under interrogation.

## Collective farm is top Czechoslovak PC maker

BY LESLIE COLLITT IN BERLIN

A CZECHOSLOVAK collective farm has become the nation's leading manufacturer of personal computers (PCs) as the acute embarrassment of Czechoslovakia's largest electronics company.

The Slavovice co-operative farm in Slavovice, Moravia, which produced nearly 5,000 personal computers this year, is to become the centre of a production association aimed at speeding up output of small computers. It is being organised by the Ministries of Agriculture and Electrical Engineering after the Tesla company, Czechoslovakia's plodding electronics giant, was unable to produce more than a few thousand.

Mr Zdenek Smely, first deputy chairman of the Commission for

Scientific-Technical Development, said there were only 60,000 PCs in Czechoslovakia, while up to 2m were needed. Many were imported from the West.

Mr Smely said there were 900 small producers of personal computers in Czechoslovakia. Most, like Slavovice, produced them as profitable sidelines but no co-ordination existed between them. Next year, however, "several tens of thousands" of PCs are to be manufactured and within 18 months annual capacity is set to rise to about 150,000 units.

The decision to base future output of urgently needed personal computers on collective farms was the result of Tesla's inability to mass produce a Czechoslovak-developed PC.

## La Scala gets its act together

By David Lane in Milan

LA SCALA's opening on Monday night lived up to expectations. The glittering show of international celebrities in the audience was matched on stage by a brilliant and critically acclaimed Don Giovanni.

The build-up to the traditional Saint Ambrose day event was heightened by the obsessive secrecy of Mr Giorgio Strehler, the director. Spectators were forbidden at the dress rehearsal and costumes were kept hidden until the curtain rose on the opening night. Breaking with tradition, television cameras were even banned from the first performance.

On the night Mr Riccardo Muti, the conductor, fulfilled his promise of producing a great interpretation of Mozart's masterpiece. The enthusiasm for the production has been such that tickets for La Scala's 11 performances were sold out from the moment the box office opened. Stalls seats for the first night cost 1,550,000 (\$295) but Mr Francesco Caglianini, the theatre's finance manager, believes there would have been no problem in ensuring a full house at 12m.

Mr Sergio Escobar, assistant to the director, Carlo Maria Badini, says the theatre's small size (just over 2000 seats) is an obstacle.

"We have the human capacity for more performances and no difficulty in financing a higher level of activity," he said. One week allows only 4 performances. The other days are needed for rehearsal.

However in two years' time space limitations should be eased considerably with the opening of a second theatre. La Scala expects to take over the Puccini theatre in Milan's Corso Buenos Aires. All goes to plan, this will be ready in 1990 for rehearsals and ballet productions.

Finance for the Puccini, saving it from the threat of conversion into a hamburger bar, will come from a Turin insurance company. ENI, the state hydrocarbon corporation will be the theatre's main sponsor until 1990.

Mr Badini's enlistment of business to keep the finances of Italy's operatic flagship watertight was not unopposed, but the battle has been won and now there is a long list of corporations wanting to put their names alongside La Scala's.

This strategy, together with recording and television rights, will ease La Scala's about L7.7bn this year, nearly 10 per cent of total revenues. Overall box office takings will be L14.0bn, about 18 per cent of total revenues, with more than half coming from season ticket sales.

However, most of La Scala's income comes from the state. Grants for 1987, L57.6bn, cover about 72 per cent of total current and capital spending. As well as being generous the state now pays punctually, thus removing cashflow problems.

Most of the expenditure - L50.1bn in 1987 and L52.6bn budgeted for next year - pays monthly salaries of a 300-strong payroll. But substantial outgoings are also incurred in paying visiting artists - L14.5bn this year.

A large sum was spent in bringing Don Giovanni to La Scala. The production cost for this year's 10 performances total L684m. Director's and designers' fees together amount to L98m while conductor's fees add a further L272m. La Scala's general manager, Don Giovanni, are L1176m, in addition to which there are L550m of staging costs.

Rising costs however are not the reason for the growing interest which La Scala is showing in joint productions. These are a way of bringing more top international performers and high standard productions to one of the world's great opera houses.

Over the 15 years from 1972 to 1986 the foreign debt rose from Dkr17bn (\$1.47bn) to Dkr282bn - about Dkr60,000 per capita - and interest from 2.8 to 16.2 per cent of merchandise export revenue.

If the foreign debt continues to climb, the burden of interest will become so great that Danish society with its present structure will be unable to manage (to pay) it, an export policy report from the Ministry of Foreign Affairs said last week.

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## Michael Donne reports on the provisions of the European air fares liberalisation

## Airline passengers fly into a liberal era

CHEAPER air fares should begin to filter through to passengers on European scheduled air services from January 1 as the result of the EC air transport liberalisation agreement signed in Brussels on Monday.

Although not as far-reaching as Britain and the Netherlands had hoped, the new pact at least provides a foundation on which to build over the next three years.

Before the agreement expires, it is hoped that the airlines and their governments will be ready to move forward into an even more liberal regime.

The first move will be made by British Airways, which will make small cuts averaging 4 per cent in air fares on Scandinavian routes, on which BA claims the Scandinavian airline SAS has been reluctant to accept discounted rates.

The EC agreement covers three broad areas: freedom to offer discount promotional fares and new types of cheap fares with fewer restrictions; revised arrangements for sharing the seating capacity offered on the routes between any two countries; and much greater freedom for airlines to introduce new services.

The pact does not eliminate the need for bilateral air agree-

ments between any two countries. As yet there is no surrender by EC governments of air transport sovereignty under the Treaty of Rome, but rather a continued determination to retain some measure of control over civil aviation.

Governments and airlines will

**The impact on fares may be less far-reaching than many had expected.**

continue to move cautiously into the more liberal era. But all future bilateral agreements between EC countries (and probably also between non-EC countries) will now be conducted within the new EC framework.

It will also be possible for countries to seek revisions of their existing bilateral pacts to take account of the new rules, which will appeal to the UK and the Netherlands.

The impact on fares may be less far-reaching than many had expected, largely because throughout much of Europe

there is already a wide range of discount fares available, some of which go well beyond the provisions of the new agreement.

But there will be some benefits, in particular the abolition of restrictive clauses on cheap fares, for example the infamous "Saturday night stay". Airlines will be free to offer cheap off-peak fares on any day of the week and for any period of stay.

Also included is a new international procedure for arbitration on fares, which will make it easier for airlines to introduce variations in fares against the wishes of other airlines on a given route.

On capacity sharing, the broad 50-50 rule for dividing the seating capacity offered by the airlines of any two countries that has prevailed widely throughout Europe for so long will become more flexible.

It seems likely that the maximum number of seats to be offered on the routes between any two countries in any year will continue to be determined by governments, based upon assessments of economic trends in each country and the desires of individual airlines to expand their air transport activities.

To that extent, governments will still be able to influence civil aviation significantly.

But once that is agreed, governments will only be able to intervene if their citizens' share of the annual capacity on any route falls below 45 per cent in the first two years and below 40 per cent in the third year of the EC pact.

Theoretically, this is intended

**Airlines will be free to offer cheap off-peak fares on any day of the week**

to encourage the airlines of each country to compete more vigorously to raise their shares of the permitted maximum of 55 per cent in the first two years and 60 per cent in the third year.

If, by such competition, it becomes apparent that the governments have initially set the overall annual seat capacity levels on any route too low, they can swiftly adjust them upwards. But they will need to ensure that no route is swamped with seats to the point where many seats are flying empty and the airlines are losing money.

This will also affect the new rule on "cabotage" - the rights for a country to allow as many airlines as it wishes to serve any route, provided that the route carries more than 250,000 passengers a year. In the first year of the EC agreement, 200,000 passengers in year two and 180,000 in year three.

This is expected to cover most of the major capital cities and many others throughout Europe, and open up new markets for airlines which hitherto have been prevented from flying on major trunk routes.

Also included in the new package is the automatic availability of traffic rights for airlines between big national (hub) and smaller regional airports throughout the community, which is likely to lead to big increases in regional air transport operations.

There are some exemptions from this, designed to help some member countries in their move into a more competitive air transport environment.

The exemptions are for airports in Denmark, Greece, Spain and Italy. But this provision will still prohibit traffic rights on over 60 routes out of the UK.

## Key test for road haulage liberalisation

BY TIM DICKSON IN BRUSSELS

A KEY test of the European Community's will to liberalise the road haulage sector is set for next Wednesday following this week's decision by West Germany to block a proposal aimed at ending the long-established system of *quotas*.

EC Transport Ministers suspended their meeting late on Monday night after vigorous protests from Mr Jürgen Warnke, Bonn's Transport Minister, who reserved his position on the compromise plan to increase quotas by 40 per cent a year to 1992 and thereafter scrap them.

Removing quotas, which cover about half the European road transport sector, is seen by the European Commission in Brussels as a key aspect of deregulating the industry. Member states agreed to the idea in principle in

1986 but West Germany, whose isolation has only become clear in the last few days, has raised strong objections now that the detailed package is on the table.

Bonn's concern rests largely on the fact that there is no harmonisation of road taxes in Europe and that its own high rates of road tax will put the domestic road haulage industry at a disadvantage once the market is freed. "No liberalisation without harmonisation" is Mr Warnke's simple refrain.

The European Commission said yesterday it would be coming forward with detailed proposals for fiscal harmonisation in this area early in the New Year. "The principles should be such as to ensure that the costs of infrastructure should, over all the territory of the Community,

be effectively supported by those who really use it," said the Commission.

There are many ways in which this can be achieved but it seems that general taxation should not be the main source, it added.

It is no secret that the political negotiations on quotas are also being conducted by West Germany's powerful industry lobby, which is deeply worried about competition from the neighbouring and highly efficient Dutch rivals.

What happens next week may depend on Denmark which has indicated its willingness as chairman of the meeting to push ahead with the proposal using the qualified majority voting procedures of Article 76 of the Treaty of Rome. Mr Warnke is expected to under a provision of the same article agreement

should be unanimous because of the threat to living standards, employment and the operation of transport facilities."

A West German spokesman hinted yesterday that if ousted, the Bonn government is likely to take the matter to the European Court of Justice.

Under the Community quota procedure, member states allocate licences to transport operators to take loads to other member states. About one fifth of all the quotas give a right to travel freely in the EC, the rest are negotiated between governments. Community law, however, exempts from quotas some traffic such as transport in frontier regions, household removals and own account transport within a manufacturing company using its own lorries.

## Italy-Argentina special link to be renewed

By John Wyles in Rome

A NEW "special relationship" between Italy and Argentina which is seen as a model for North-South relations is due to be forged during a three-day state visit by President Raúl Alfonsín to Rome.

While the two countries will complete 11 technical agreements of the kind frequently associated with such visits, the highlight is a treaty of "co-operation" which the President will sign tomorrow with Mr Giovanni Goria, the Italian Prime Minister.

This is meant to provide the framework for developing a relationship which has always been coloured by the high proportion - close to 40 per cent - of the Argentine population which is of Italian extraction.

In an interview published by the La Repubblica newspaper yesterday, President Alfonsín said he regarded the treaty as something new in the world. "For the first time we have managed to put into concrete terms a relationship which has been pure rhetoric," by which I mean the North-South dialogue.

He said the treaty promised an association between the two countries which would transcend trade into technological co-operation. "With the petrochemical and other projects which were envisaged, the treaty amounted to 'the most significant response' that Argentina had given to the developed world," claimed the President.

Elsewhere, Mr Alfonsín gave assurances that democracy in Argentina was "solid" that the military was "absolutely subordinate" to the civil power and that he was personally supported by around 80 per cent of the electorate.

His visit will include the usual round of talks with ministers and also Mr Francesco Cossiga, the Italian President. These will be predictably cordial since the bilateral relationship has been free of any serious problems since Italy temporarily supported sanctions against Argentina for a short period at the beginning of the Falklands war.

The treaty between the two countries will be signed as Argentina's debt problems have worsened. The total value fell by around 30 per cent in 1986 after rising \$1bn in 1985 with Argentina enjoying a comfortable surplus.

## EC to launch farm research

BY WILLIAM DAWKINS IN BRUSSELS

JOINT research into robot harvesting machines, more productive livestock and disease resistant plants are among the projects in an Ecu50m (\$55.2m) research scheme due to be adopted by the European Commission today.

The five-year scheme, expected to be given the go-ahead at the Commission's weekly meeting, comes in the wake of recent plans by the US Department of Agriculture to spend \$75m annually for the next 30 years on agro-industrial research. In line with the Brussels authorities' talent for memorable acronyms, the project is named Eclair (European Collaborative Linkage of Agriculture and Industry through Collaborative Research).

Eclair will need the support of a qualified majority of member states before it can go ahead. It could raise concerns that the project's emphasis on more efficient farming techniques will do little to help the EC's burgeoning farm surplus, though the proposal emphasises that the cash will be concentrated more on

improving the quality of crops, livestock and finding new ways of adding value to farm production. The scheme will offer 50 per cent backing for cross-border projects involving industry, farmers and academic bodies. Its main headings are research into new organisms, better agricultural techniques - such as replacing chemical fertilisers with biological ones - and the application of other new technologies for farming.

Initial soundings have drawn 266 project proposals from industries across the EC, worth around Ecu326m, of which industry itself has indicated its readiness to co-finance a substantial proportion, said the Commission.

Next year - the central element of stabilisation efforts. According to the Bank, the incomes policy shift will be compensated for by a tight monetary policy.

Economists are not optimistic that this will be possible. In 1987 with stabilisation in full swing, the net PSBR reached an estimated 13 per cent of GDP, only slightly lower than in 1986 and considerably above the target of 10 per cent of GDP.

The Government has said it will not try to reduce the PSBR for 1988 but contain it at 1987 levels, a policy which many regard as a recipe for a PSBR increase.

## Share prices rally in Greece

BY ANDRIANA MERODIAKOU IN ATHENS

SHARE PRICES on the Athens stock exchange rallied yesterday following a public expression of confidence in the economy's prospects for 1988 by the Bank of Greece.

Prices had been on a downward spiral since the worldwide stockmarket crash and the effective reversal of the Greek Government's economic stabilisation policy at the end last month.

As recently as Monday the general share price index plunged by 15.03 per cent after continuing predictions of gloom for the economic outlook. The Greek press alleged that the Bank had despatched a confidential report

to Dr Andreas Papandreu, the Prime Minister, forecasting a serious economic deterioration by the spring of 1988 and urging early general elections. Elections are not due until 1989.

The index recovered by 5.55 per cent yesterday, after a steady climb since the end of last month. The Bank of Greece governor, denying the existence of such a report and asserting that economic prospects for 1988 do not warrant anxiety, provided the "public sector deficit" contained.

It was the Bank's first public comment on the economy following the overturning 12 days ago of the Government's restrained incomes policy for

next year - the central element of stabilisation efforts. According to the Bank, the incomes policy shift will be compensated for by a tight monetary policy.

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## Swiss inflation up

SWISS consumer prices rose by 0.4 per cent in November, making year-on-year inflation 2.1 per cent against a 2.0 per cent rise in the year to October and a 0.1 per cent fall in November 1986, Reuter reports from Zurich.

The Swiss Confederation's Federal Statistical Office said the price index for November 1987 was 100.4 per cent of the index for November 1986.

The price index for October 1987 was 100.2 per cent of the index for October 1986, and for September 1987 it was 100.1 per cent of the index for September 1986.

The price index for August 1987 was 100.0 per cent of the index for August 1986, and for July 1987 it was 99.9 per cent of the index for July 1986.

The price index for June 1987 was 99.8 per cent of the index for June 1986, and for May 1987 it was 99.7 per cent of the index for May 1986.

The price index for April 1987 was 99.6 per cent of the index for April 1986, and for March 1987 it was 99.5 per cent of the index for March 1986.

The price index for February 1987 was 99.4 per cent of the index for February 1986, and for January 1987 it was 99.3 per cent of the index for January 1986.

The price index for December 1986 was 99.2 per cent of the index for December 1985, and for November 1986 it was 99.1 per cent of the index for November 1985.

## Hilary Barnes looks at Copenhagen's chances of reducing its foreign debt burden after a new tax and benefits package

## Danish economic policy in hock to political compromise

A COMPROMISE agreement on the 1988 Finance Bill and government proposals to reduce wage-tax costs on export industries was reached yesterday between the four-party non-socialist coalition and the opposition Social Democratic Party.

The agreement scotched rumours that Denmark was in for a new election in January, only four months after the last one held in September.

The Government was forced to concede some of the opposition's demands, including an increase from next July in the old age pension of about Dkr200 (\$17.20) a month and a 10 per cent increase in unemployment benefits.

But the Social Democrats promised to support Government measures to improve exporters' competitiveness by switching the social security taxes on employers from the wage total to value added, which means that exporters will not pay.

Together with other measures, the Government says that its proposals will improve export competitiveness by 8 to 10 per cent and create up to 50,000 jobs

over the next two years. "This is much more than just a bagatelle. Eight or 10 per cent is really something," Mr Poul Schlüter, the Prime Minister said.

Meanwhile, the politicians have had warnings enough about the dire consequences of failing to establish a coherent economic policy. One after another a crop of pre-Christmas reports have outlined the problems and suggested ways to tackle them - only to conclude that their prescriptions do not have a realistic chance of being implemented.

If the foreign debt continues to climb, the burden of interest will become so great that Danish society with its present structure will be unable to manage (to pay) it, an export policy report from the Ministry of Foreign Affairs said last week.

Over the 15 years from 1972 to 1986 the foreign debt rose from Dkr17bn (\$1.47bn) to Dkr282bn - about Dkr60,000 per capita - and interest from 2.8 to 16.2 per cent of merchandise export revenue.

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Over the 15 years from 1972 to 1986 the foreign debt rose from Dkr17



## Two Kims under pressure for one to drop out

BY MAGGIE FORD IN SEOUL

RELIGIOUS, student and dissident groups in South Korea yesterday redoubled efforts to persuade the two main opposition candidates in next week's presidential election to decide on a single runner so that a majority against the ruling party could be guaranteed.

Support for the two, Mr Kim Dae Jung and Mr Kim Young Sam, appears to be growing, but in the absence of reliable opinion polls the result remains uncertain. Signs of concern on the government side that its candidate, Mr Roh Tae Woo, could lose are becoming more obvious, however.

An upsurge of violence at recent political rallies, possibly caused by agents provocateurs, has been accompanied by hints from some Western diplomats that elements in South Korea's military are becoming restive at the thought of an opposition victory.

Overwhelming media coverage of the mysterious incident involving the disappearance of a Korean Air Lines aircraft 10 days ago and the suicide of a passenger at Bahrain airport has not

apparently boosted Mr Roh's support. The coverage has concentrated on the possibility of terrorism by North Korean spies threatening the South's security. The swing towards the opposition appears to be partially caused by revelations of Mr Roh's involvement in the 1979 military coup which brought the present Government to power. Mr Roh has announced that he plans to hold a big rally in Seoul on the anniversary of the coup next Saturday.

Both Kims have hinted recently that if they won the election, they would appoint a broad-based government involving all democratic forces in the country. Mr Kim Dae Jung said yesterday that he would appoint a Prime Minister from outside his own party. The hints could suggest that a government including both Kims would be possible.

Mr Kim Jong Pil, a fourth candidate who is trailing the field but still likely to secure around 10 per cent of the vote, may throw his support behind Mr Kim Young Sam later in the week, some analysts believe.

## Ershad offers to end emergency, free rivals

PRESIDENT Hossein Mohammad Ershad of Bangladesh said he would end a state of emergency and free his detained rivals soon, in a gesture of reconciliation towards opponents trying to topple him, Reuters reports from Dhaka.

He made the pledge on Monday, a day after he had dissolved parliament to pave the way for fresh elections. Mr Ershad had declared a state of emergency on November 27 to thwart a month-long opposition campaign aimed at forcing his resignation.

"The emergency will not stay a minute longer than necessary," the President told a meeting of Bangladesh's newspaper editors on Monday night. He said he would soon release the main opposition leaders, Sheikh Hasina of the Awami League and Mr Khaleel Zia of the Bangladesh Nationalist Party, from house arrest.

"I hope the steps I have taken will create an atmosphere where we all can bury our acrimony and work towards establishing democracy," he said.

Mr Ershad has already freed 13 detained politicians to create conditions for talks with the opposition, Mr Abdul Matin, the Home Minister, said.

On Monday, the Government released Mr Ataur Samad, a Bangladesh journalist working for the BBC who was arrested on November 22.

Opposition sources told journalists yesterday they would not accept Mr Ershad's offer to hold peace talks. "We are asking the President to resign," Mr K.M. Obaidur Rahman, secretary-general of the Bangladesh Nationalist Party, said. "Once he is out, everything will come in perfect line including a fresh election," Mr Rahman said.

## Bomb explodes at Manila airport

A BOMB exploded at Manila International Airport yesterday, injuring four people, less than a week before leaders from Japan and the six countries of the Association of South East Asian Nations are due in the Philippine capital for a summit meeting, Richard Gearhart reports from Manila.

The bomb had been placed in a parked car near the airport departure area, police said. The

explosion broke windows in the terminal building. Meanwhile, a second small bomb was placed in shopping arcade in downtown Manila but there were no injuries, they said.

Strict security measures have been imposed for the summit to be held next Monday and Tuesday. There are fears that opponents of President Corason Aquino will try to disrupt the summit to embarrass her.

## Kabul violence death toll estimated at 34

BY MOHAMMAD AFTAB IN ISLAMABAD

AT LEAST 34 persons were killed in the Afghan capital of Kabul at the time of the National Council, Western diplomats said here yesterday.

The violence took place on November 29 and 30 - the two days when more than 1,500 Communist supporters and pro-government elements rubber-stamped a constitution for the country and formally named Mr Najibullah, as the nation's president. He was already Secretary General of the Communist Party.

Five people were killed when anti-Communist guerrillas fired four rockets which impacted close to the Polytechnic Institute, the venue of the National Council on November 29, the diplomats said.

At least 29 were killed on November 30 when Mr Ismatullah Moslem, a turn-coast guerrilla leader, now holding the rank of general in the Afghan Border Militia, and his men fought with the government security forces. He had been upset by being

denied entry to the Grand National Council.

In a fire clash on November 30 outside the Polytechnic Institute and close to Kabul Intercontinental Hotel, 29 people died, Western diplomats said. They included six bodyguards of Mr Moslem, eight security troops, and 15 civilians, including three schoolboys caught in the cross-fire.

Mr Moslem is an arch-enemy of Mr Sayyed Mohammad Gulabek, the Interior Minister, and supporters of the two have fought before. The security forces later that day surrounded Mr Moslem's residence which housed several houses, inhabited by his bodyguards and armed supporters.

The number of casualties in that clash is still not known, as the area has been made off limits. No diplomats are allowed into the area. Mr Moslem himself suffered head injuries, and was taken to hospital, according to a statement by Mr Najibullah.

Tony Walker and Andrew Gowers report on the chances of Cairo taking up arms in the Iran-Iraq war

## Promise of Egyptian support calms Kuwaiti jitters

"WE are fully confident that if we are exposed to any aggression, Egypt will be on our side," said Sheikh Sabah al-Ahmad al-Sabah, Kuwait's Foreign Minister, last week.

His remarks to visiting British journalists illustrate the emergence of what the most vulnerable of the conservative Arab Gulf states has been presenting as a new factor in the Iran-Iraq war since last month's Arab summit in the Jordanian capital, Amman, opened the way for restoration of diplomatic ties with Cairo. In the event of an attack on Kuwait, say government ministers, other Arab states such as Egypt and even Syria would be certain to rally round to help defend it.

The belief that support is potentially on hand from the Arab world's strongest military power has provided an important psychological boost for the Gulf region as part of its sphere of influence. At the outset, President Hosni Mubarak raised the possibility of Egypt coming to the assistance of Gulf states under an Arab mutual defence pact signed in 1950. But initial euphoria in the leadership at Egypt's re-admission to the Arab world's diplomatic mainstream has now given way to more sober reflection about the responsibilities this might entail in an uncertain environment increasingly dominated by fears of a predatory Iran.

Yet in Egypt today, the prospect of embroilment in a foreign conflict hundreds of miles from



A Singapore-registered tanker, the 55,133-tonne Norman Atlantic, yesterday looked like becoming the first vessel to be destroyed by Iran in the Gulf since the so-called "tanker war" began in 1984, Our Foreign Staff reports.

Shipping agents in the region said the ship, which was attacked with rocket-propelled grenades by an Iranian gunboat in the Strait of Hormuz on Sunday, was starting to break up yesterday under the influence of heat from its burning cargo of volatile Kuwaiti naphtha.

They said it was bending badly and would probably start cracking soon in temperatures of between 2,000 and 3,000 degrees Celsius.

Lloyd's Shipping Intelligence said it would probably be a total loss. The 15-year-old vessel has a hull insurance value of \$7.5m, and its cargo is estimated to be worth \$12.5m. Meanwhile, Iran claimed yesterday that its Revolutionary Guards had shot down an Iraqi Mig-21 fighter with a US-made

Scinger missile near the occupied Fao peninsula in southern Iraq.

The Iranian News Agency reported that the pilot was seen bailing out after his aircraft was attacked on Monday.

It also reported that Iranian anti-aircraft fire brought down an Iraqi Sukhoi-22 bomber east of the Iraqi port of Umm Qasr.

An Iraqi military spokesman in Baghdad later denied that Iraq had lost either warplane.

the present generation of Egyptian leaders, many of whom have a military background, is the dreadful experience in North Yemen in the early 1960s. President Nasser's intervention in the civil war cost thousands of lives in what became Egypt's Vietnam. However, Cairo may come under a degree of pressure from Washington - which provides it with large amounts of economic and military aid - to help out. It would be safe to assume that, deep down, the Kuwaitis are well aware of the constraints on Egypt, just as they do not have great confidence either in their own ability to defend themselves or in that of more powerful neighbours such as Saudi Arabia.

If the worst does come to pass, the Kuwaiti Government may find itself having to look further afield for significant assistance. This consideration may well underlie its recent decision to lend the US Navy a base for use as a floating base in the northern Gulf. There have been reports in the American press, purportedly inspired by Kuwaiti officials, that the emirate is trying to use this sort of arrangement to draw Washington into a more formal commitment to its defence. If that is true, both Kuwait, which hitherto has been extremely reluctant to be seen co-operating too closely with the Americans, and the US face some tough choices in the months ahead.

## Israelis seize Palestinian power asset

By Andrew Whitely in Jerusalem

ISRAEL this week extended its formal writ in the Arab territories it has controlled since 1967, unilaterally taking over a large chunk of the supply network of the Palestinian-owned Jerusalem District Electric Company.

Armed with emergency powers inherited from the British, to permit the takeover to go ahead without any fuss, the Israeli Energy Ministry announced that it had summarily removed the JDEC's right to supply new Jewish districts in and around Jerusalem.

This represents about a third of the Palestinian company's customers. In terms of lost revenue the damage to the JDEC is considerably greater.

Not that the JDEC - the largest employer in the Israeli-occupied territories, and a hotbed of extremist Palestinian nationalism - had much choice. Inefficient, out-dated and grossly overmanned, the 60-year concession granted to the electric utility by the British is due to expire at the end of the year.

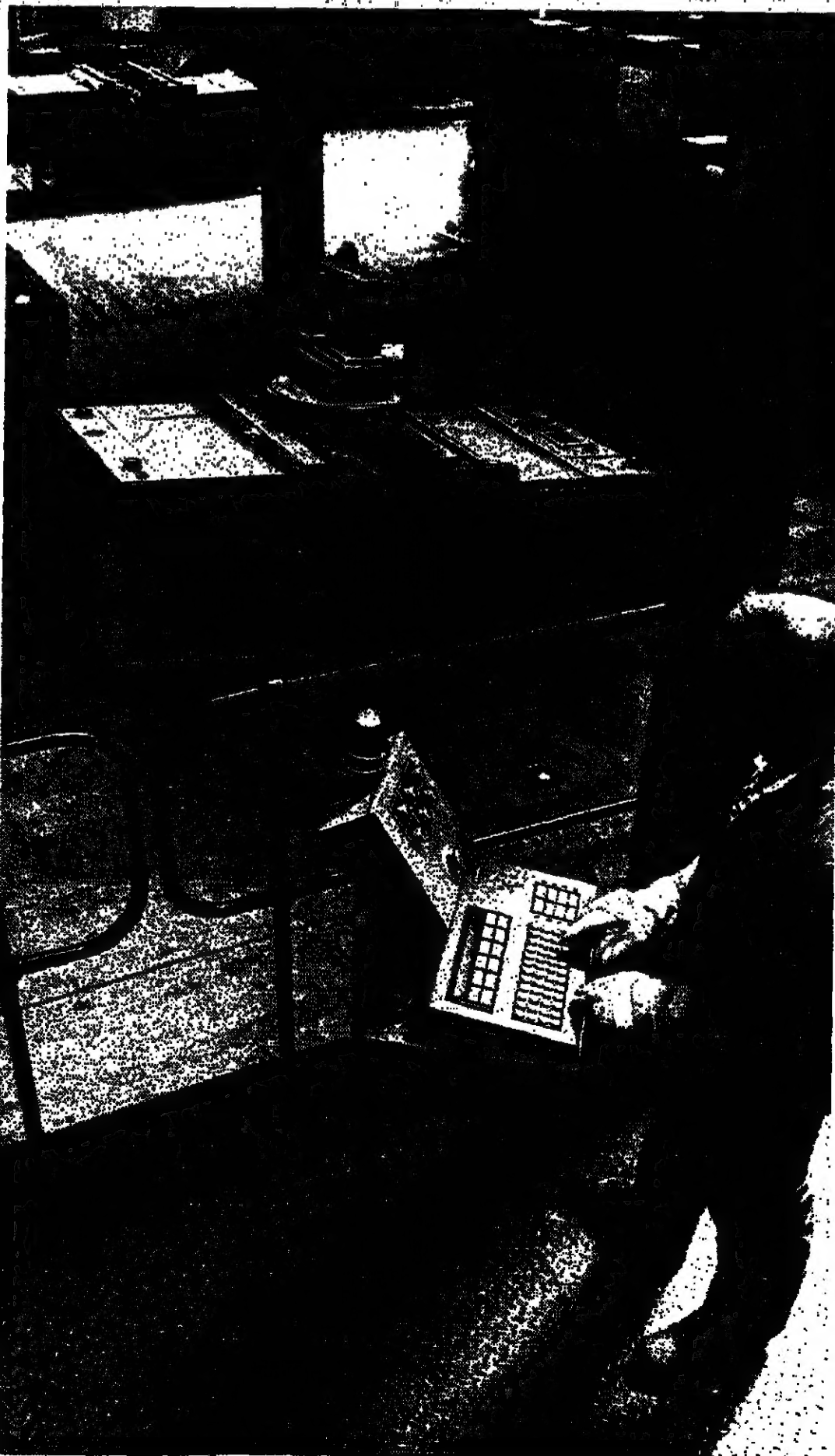
In return for major surgery, Mr Moshe Shahal, the Energy Minister, yesterday offered the enterprise a further 12 years of life, to the end of the century. Equally important, he indicated that provided it goes along with the Ministry's plans, Israel is prepared to write off the JDEC's accumulated debt of nearly \$80m against the assets it has confiscated.

The vast bulk of the debt is owed to the state-owned Israel Electric Company, which is now taking over the appropriated concession areas. Apart from providing the JDEC with 95 per cent of its electric power, in recent years the IEC has increasingly taken on the task of supplying major Arab urban centres in the West Bank.

The two-day switch-over may have gone better than expected. But the powerful Palestinian workers committee at the JDEC is certain to react strongly if attempts are made to push through the hundreds of dismissals expected to result from the reorganisation.

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## AMERICAN NEWS

# 'Old adversaries' meet in the pursuit of peace

BY LIONEL BARBER IN WASHINGTON

THE 21-gun salute boomed out and clouds of smoke drifted across the packed White House lawn. The long, rolling chords of the Soviet national anthem followed, and suddenly the summit was here for real.

Mr Mikhail Gorbachev, the Soviet leader, accompanied by his wife Raisa, greeted President Reagan and the First Lady, Nancy Reagan. It was, as photographers like to say, the Decisive Moment, that snapshot in time when history is made: the leaders of the world's two superpowers shaking hands in pursuit of peace.

The two men have met before, once in Geneva and then in the frenetic nuclear arms bargaining session in Reykjavik last year. But yesterday both leaders seemed aware that their third encounter promised more.

President Reagan, standing tall in his dark overcoat and silk scarf, caught the mood and the nature of the superpower relationship in his opening words describing Mr Gorbachev's visit to Washington:

"It represents a coming together not of allies, but of adversaries," the 76-year-old President declared in sober tones. But he then observed in that familiar folksy manner, reminiscent of his Mid-West roots: "I think you will find that the American people believe that a stranger is a friend they have yet to meet, and that there is



WASHINGTON SUMMIT

still a well-spring of goodwill here."

On several occasions in his speech, Mr Reagan, waiting for the Soviet interpreter to translate his words, turned to Mr Gorbachev standing several feet away, and looked him in the eye. Mr Gorbachev, who had waved earlier outside the White House, stared back.

Mr Reagan summed up: "Like the peoples of your country, we believe our country should be strong, but we desire peace and no doubt about that. The longing for peace runs deep here, second only to the preservation of our liberty."

Here was an American leader on home ground, speaking home truths, and as he made way for the Soviet leader's address, he dabbed his nose and gave a long smile to Nancy, standing back in the crowd.

Mr Gorbachev spoke powerfully too, and his speech was largely devoid of the sterile sloganeering of a Nikita Khrushchev.

"History has charged the governments of our countries and the two of us, Mr President, with a solemn duty...to undo the logic of the arms race by working together in good faith."

He recalled that back in 1941 the US and the Soviet Union had fought together against Nazi Germany. The historic allusion was not lost on Mr Reagan; Mr Gorbachev's arrival on Monday afternoon, December 7, coincided with the anniversary of the Japanese surprise attack on Pearl Harbor which brought the Americans into the Second World War.

"We are prepared to go all the way," said Mr Gorbachev, who had earlier held out the familiar and seductive promise of a nuclear-free world. Mr Reagan nodded in approval, the hand struck up again and, to the tune of The Grenadiers' march, the two leaders disappeared into the White House to try to match their solemn words with historic deeds.



Reagan and Gorbachev at their meeting yesterday: in search of historic deeds to match the solemn words

## Dutch set to keep four types of nuclear weapon

BY LAURA RAU IN AMSTERDAM

MR RUUD Lubbers, the Dutch Prime Minister, said yesterday that the Netherlands would keep all four types of its nuclear weapons now that medium-range nuclear missiles almost certainly would not be deployed on Dutch soil.

Prominent members of the ruling Christian Democratic Party have been urging the centre-right government to drop two of the four nuclear tasks that form part of Nato's nuclear deterrence.

Together with opposition Socialists they argue that F-16 nuclear bombs and Orion aircraft-launched nuclear depth charges should be scrapped, even though no nuclear Cruise missiles are likely to be stationed in the Netherlands under the terms of the US-Soviet INF deal.

Two years ago the Lubbers administration declared it would drop the two Nato nuclear duties

in exchange for taking the long-delayed Cruise missiles - a move clearly aimed at gaining Christian Democratic support.

Nothing was said about the nuclear tasks if missiles were not deployed.

The Netherlands also possesses nuclear artillery shells and the Lance rocket system.

Mr Lubbers told foreign correspondents yesterday, before appearing in Parliament, that Europe's battlefield nuclear weapons could not be reduced now that all medium and short-range nuclear missiles would disappear.

But he stopped well short of advocating early improvement of the tactical nuclear weapons as urged in some West German quarters.

"I do not see immediate modernisation, but we cannot wait forever," he warned.

The following are edited extracts from speeches yesterday at the White House by Ronald Reagan and Mikhail Gorbachev

## 'We have made a choice'

HISTORY has charged the governments of our countries, and the two of us, Mr President, with the solemn duty of justifying the hopes of the American and Soviet peoples and of people the world over to undo the logic of the arms race by working together in good faith.

In the future development of the world much will depend upon the choice we make now, on what predominates - fears and prejudices inherited from the Cold War and which lead to confrontation, or common sense, which calls for action to ensure the survival of civilisation.

We in the Soviet Union have made our choice. We realise that we are separated not only by the ocean but also by profound historical, ideological, socio-economic and cultural differences. But the wisdom of politics today lies in not using those differences as a pretext for confrontation, enmity and an arms race.

We begin our visit 48 years on

from the days when the United States entered the Second World War. And it was in those same days in 1941 that the destruction of Nazi forces began at the approach to Moscow. That is symbolic. Those days marked the beginnings of our common road to victory over the forces of evil in a war which we fought as allies.

History thus reminds us of our opportunities and our responsibilities. Indeed, the very fact that we are about to sign a treaty eliminating Soviet and US intermediate and shorter-range missiles, which are now going to be scrapped, shows that at crucial moments in history our two nations are capable of shouldering their high responsibilities.

This will of course be the first step down the road leading to a nuclear-free world, the building of which you, Mr President, and I discussed at Reykjavik. Yet it is a great step into the future, a future to which our two peoples, the peoples of all countries

I have come to Washington with the intention of speeding up the achievement of the next and more significant goal of reaching agreement to reduce by half strategic offensive arms in the context of a firm guarantee of strategic stability. We are also looking forward to a more serious and frank dialogue on other issues of Soviet-American relations.

Soviet foreign policy today is most intimately linked with "perestroika", the domestic restructuring of Soviet society. The Soviet people has boldly taken the path of radical reform and development in all spheres - economic, social, political and intellectual.

Democratisation and "glasnost" are the decisive prerequisites for the success of those reforms. They also "provide the guarantee that we shall go a long way, and that the aims we are pursuing are irreversible. Such is the will of our people."

Mikhail Gorbachev

## 'Giant step to historic treaty'

TODAY marks a visit that is perhaps more momentous than many which have preceded it because it represents a coming together not of allies but of adversaries.

And yet I think you will find during your stay that the American people believe that a stranger is a friend they have yet to meet, and that there is still a well-spring of goodwill here.

Indeed I know that many of our citizens have written to you and Mrs Gorbachev and have even sent to you the keys to their homes. That honest gesture certainly reflects the feelings of many Americans toward you and Mrs Gorbachev and toward your people.

I have often felt that our people should have been better friends long ago.

But let us have the courage to recognise that there are weighty differences between our governments and systems, differences that will not go away by wishful thinking or expressions of goodwill, no matter how sincerely delivered.

This uncomfortable reality need not be reason for pessimism, however. It should pro-

vide us with a challenge, an opportunity to move from confrontation toward cooperation.

Today we will take a giant step in that direction by signing an historic treaty that will rid the world of an entire class of US and Soviet nuclear weapons.

Mr Gorbachev, "mir na nas smotrit", the world is watching - and we've got something to show them, and the next few weeks will be my hope that progress will be made toward achieving another agreement that will lead to the cutting in half of our strategic nuclear arsenals.

Our peoples for too long have been both the masters and the captives of the deadly arms race. This situation is not preordained and not part of some inevitable course of history.

We make history, changing its direction is within our power, however such change is not easy and can be accomplished only when leaders of both sides have no illusions, talk with candour and meet differences head on. Such, I hope, will be the spirit of our upcoming meetings.

On the table will not only be arms reduction but also human rights issues about which the

American people and their government are deeply committed. These are fundamental issues of political morality that touch on the most basic of human concerns.

I would hope we will also candidly discuss regional conflicts, the parties to these conflicts should negotiate solutions that restore the peace and advance the rights and freedom of the peoples involved. We cannot afford to view these as faraway brush fires. Even small flames risk larger conflagrations and undermine positive developments between our two countries.

Let us also consider ways to expand the contacts between our own citizens. The Soviet and American peoples can and should know more about each other. The barriers between them should be taken down, restrictions on travel and communication lifted, personal relations between our young people fostered. Let the disagreements between our governments not get in the way of friendships between our peoples.

Ronald Reagan

## US conventional arms 'flaw'

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN WASHINGTON

THE US position on conventional arms cuts, for which Washington is seeking the backing of its Nato allies, has been strongly criticised in the margin of the Reagan-Gorbachev summit by Gen Nikolai Chervov, a senior Soviet military official.

The US proposal was seriously flawed because it did not include tactical aircraft or helicopter gunships, Gen Chervov said in a newspaper interview.

Washington wants the Warsaw Pact countries to reduce the number of their tanks and artillery to match the much lower Nato levels - a move which would represent a cut of as much as 50 per cent. However, the US is not seeking any limits on tactical aircraft, a field in which Nato is deemed to have a clear techno-

logical advantage over the Warsaw Pact.

Conventional troop cuts, which are due to be discussed in negotiations next year between Nato and the Warsaw Pact, under the overall umbrella of the Conference on Security and Co-operation in Europe, have assumed particular importance now that all medium-range nuclear missiles are due to be eliminated from Europe. The problem is expected to be discussed by President Reagan and Mr Gorbachev in the context of their talks on arms control, though not in detail, since Nato and the Warsaw Pact still have to finalise their formal positions.

US officials claim that limits cannot be set on tactical aircraft because they are "dual capable"

systems which can be used to carry nuclear as well as conventional weapons. Indeed, their nuclear role is likely to be enhanced, following the INF agreement.

The officials also disputed Gen Chervov's assertion that Nato had a "qualitative and quantitative" advantage in strike aircraft and helicopters. They said the two sides had about the same number of aircraft in this category, but that the Warsaw Pact had more bombers and interceptors, as well as armed helicopters.

Gen Chervov said the two sides should first try to identify imbalances in their forces before trying to decide what should be traded off for what.

## Latin America 'should buy back debts'

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

LATIN American countries should use their foreign exchange reserves to buy back their debts on the secondary market, in which developing country loans are traded at discounts to face value, according to IBCA Banking Analysis, an influential UK-based analysis firm.

It makes no economic sense, IBCA argued, for countries such as Mexico and Venezuela which

have built up foreign exchange reserves to service debt at face value while the market trades the debt at a discount. "It is clearly to their advantage to buy back any of their debt that is trading at a significant discount."

IBCA, in an annual report on banking profitability, welcomed this year's decision by banks to increase provisions against Third World debt. But the benefits

were not being passed on to borrowers, it said.

"If banks are now in a position where they are both prepared to lose money and strong enough to absorb those losses, then all concerned should be working hard to make sure the losses are sustained in such a way as to maximise the benefit to the debtors," the firm argued.

This, it said, should be done by use of the secondary market. IBCA's arguments run counter to the common view among bankers that the market is too small and thin to be considered a representative indicator of loans' true value.

Bankers are anxious that general recognition of the secondary market would encourage accountants to value their entire Third World loan portfolios at the market price, thus forcing much larger losses than they have so far taken.

## Gunman may have caused air crash

By Louise Kettle in San Francisco

INVESTIGATORS of the California airline crash that killed all 43 people on board on Monday afternoon are focusing on reports that a former USAir employee who was fired by the airline last month smuggled a gun on board the Pacific Southwest Airlines jet with the intention of killing his former boss.

"At this point it does not appear that the crash was an accident," said Mr Richard Bretling, a special agent of the Federal Bureau of Investigation in charge of the crash inquiries.

"It appears at this point - and has yet to be substantiated - that it was a criminal act on board that caused the craft to come down," he said.

The pilot of the PSA commuter flight bound from Los Angeles to San Francisco was heard by other pilots in the area to call for help and report gunfire and smoke in the cockpit of the British Aerospace 146 jet shortly before it crashed.

Mr James Sylla, the president of Chevron Oil, and three public relations executives of the company, were among those killed in the crash, Chevron officials confirmed yesterday.

The plane came down near San Luis Obispo, Central California, about half way between Los Angeles and San Francisco. There were no survivors.

Unconfirmed reports suggested that the former USAir employee used his airline badge to avoid security checks at Los Angeles International Airport and board the aircraft.

He was apparently fired for alleged misappropriation of funds. The man is believed to have left a suicide note.

## Top brass tries to keep in step with democracy

BY TIM COOME IN BUENOS AIRES

NEW MILITARY strategies were discussed last month by a gathering of more than 200 top military brass from 18 countries on the American continent (including the US), in the sleepy seaside resort of Mar del Plata in Argentina.

The occasion was the 17th Conference of American Armies, a two-yearly affair for coordinating military doctrine on the continent, with the aim of preventing communist and left-wing decay from poisoning an upper hand and shifting the regional balance of power.

The first conference took place in the Panama Canal Zone in 1960, a year after Fidel Castro's revolutionaries took power in Cuba and sent tremors through a poverty-racked continent ripe for revolution.

The top priority of the early conferences was the "development of a doctrine which addressed communist aggression," to exchange military intelligence and improve training techniques "for the purpose of opposing subversive action and revolutionary warfare" according to an information paper produced by the US delegation.

Almost 30 years later, after scores of military coups, the widespread appearance of torture chambers and death squads, and the disappearance of thousands of political prisoners, the "Doctrine of National Security" philosophy in South America is undergoing subtle changes to accommodate the fact that, apart from two of the countries represented in the conference (Paraguay and Chile), all now have elected governments.

La Col Bodehorn, a US army officer working at the Pentagon explained: "Communist subversion continues to be a unifying theme, although we at least no longer see communists under every chair. But Latin America is exposed to Low Intensity Con-

flicts (guerrilla wars) and for some governments right now, fighting such wars effectively is a real question of survival."

He said that under democratic governments, the older methods of dealing with the problem were no longer acceptable; given the limitations this placed on an army's freedom of action, new ideas had to be developed. "This conference tries to bring together the various experiences. We are all learning," he said.

The delicate interplay between military and civilian perceptions of the military's role in the newly-democratised Latin America is thus the fulcrum of the present debate. There was no better example of the problems this posed than in the organisation of the conference itself.

While the Argentine army hosts insisted on denying all access to the press, the Argentine ministry of defence did its best to organise interviews with delegates, until the ministry spokesman was himself thrown out of the conference at one point by an army security officer. No civilian from the Argentine defence ministry attended the discussions, even as an observer.

Such an attitude did nothing to dispel the image of generals plotting behind closed doors, especially in a country where there are an estimated 30,000 "disappeared" dating from the last period of military rule.

The mother of one of those disappeared, Mrs Hebe Bonafini, led a protest march to the hotel where the generals were deliberating, under banners saying "prison for the murderers" and accompanied by other white-haired mothers, who had also lost their children at the hands of security forces.

"Every time they meet, they decide the destiny of Latin America for the next two years," she said. Mrs Bonafini is leader of the "Madres del Plaza de Mayo" organisation which was

the first to alert the world, in the late 'seventies, to the disappearances of political prisoners in Argentina.

President Raul Alfonsín, inaugurating the conference, adopted a critical tone, saying "fighting terrorism, requires the authority of democracy which legitimises the struggle and conditions its form."

He added that social problems must also be taken into consideration in drawing up strategies, such as the negative influence of the foreign debt and falling commodity prices, "up until now the developed countries have not shown a definitive will to reply to such fundamental claims." His speech was met with an awkward silence from the array of uniformed brainpower before him.

Sensitivities were further aroused when it transpired that one of the conference themes was the negative influence of ideology and Gramscian philosophy in subversive actions - in essence, the idea that Marxists might come to power through obtaining key posts within government structures, influencing educational and cultural curricula and, eventually, the political structure.

"Psychops" - psychological operations - were the suggested answer, to improve both propaganda work and what is seen as an inadequate response by governments and armies to the left's arguments.

It is a central argument among the militaristic right-wing in Argentina, that the Alfonsín government is infiltrated and controlled by Marxists, given past experiences, the fear is that some armies might still view centrist and left-wing thinkers, including those in government, as legitimate targets in a counter-insurgency campaign.

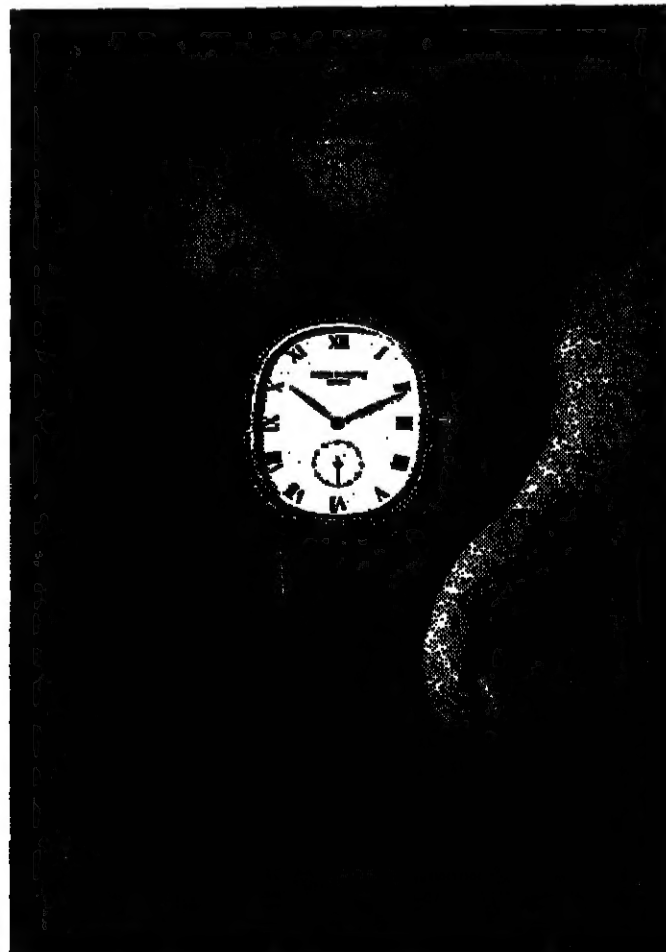
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late 1980. By then, however, the idea of the Australian Legal Group was slowly starting to crystallise.

One issue which has preoccupied them recently has been the establishment of an office in South East Asia. The group wants one in Hong Kong, and it would be an important develop-

legal areas where one firm is known to be stronger than another - Finlaysons, for example, has expertise in maritime law, Parkers in industrial relations law - work in that area too.

Significantly, however, there are no planned reductions in costs, so fees are not changing. And among the member firms there is no profit-sharing.

and there is a good personal relationship. There is no signed legal document linking us together, only an aide memoir. The moment one tries to take advantage of another, it won't work."

Bank	1983	85	86	87
BANK A	~45%	~45%	~45%	~45%
BANK B	~25%	~30%	~30%	~30%

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# TECHNOLOGY

HAVING THE right computer strategy is as crucial in modern warfare as maintaining morale among the troops. Computers are at the heart of all aspects of modern fighting, whether it is a question of controlling complex weapon systems or managing the huge amounts of stores necessary to sustain one of the services.

So a project recently completed by the Royal Navy to define its computer strategy for the next century is potentially of the utmost importance for Britain's defence capability. Moreover, the way the Navy approached this difficult task might hold lessons for commercial organisations worried about the long-term evolution of their computer systems.

For although the Navy has demands not found in the commercial world, such as the need to ensure its computer systems cannot be easily destroyed in time of war, in other respects the Navy's requirements parallel those of large companies.

Some of our multinational clients have had similar problems to those of the Navy, says Alan Vickerstaff, of Coopers & Lybrand, who led the consortium of consultants which worked with the Navy on its new strategy.

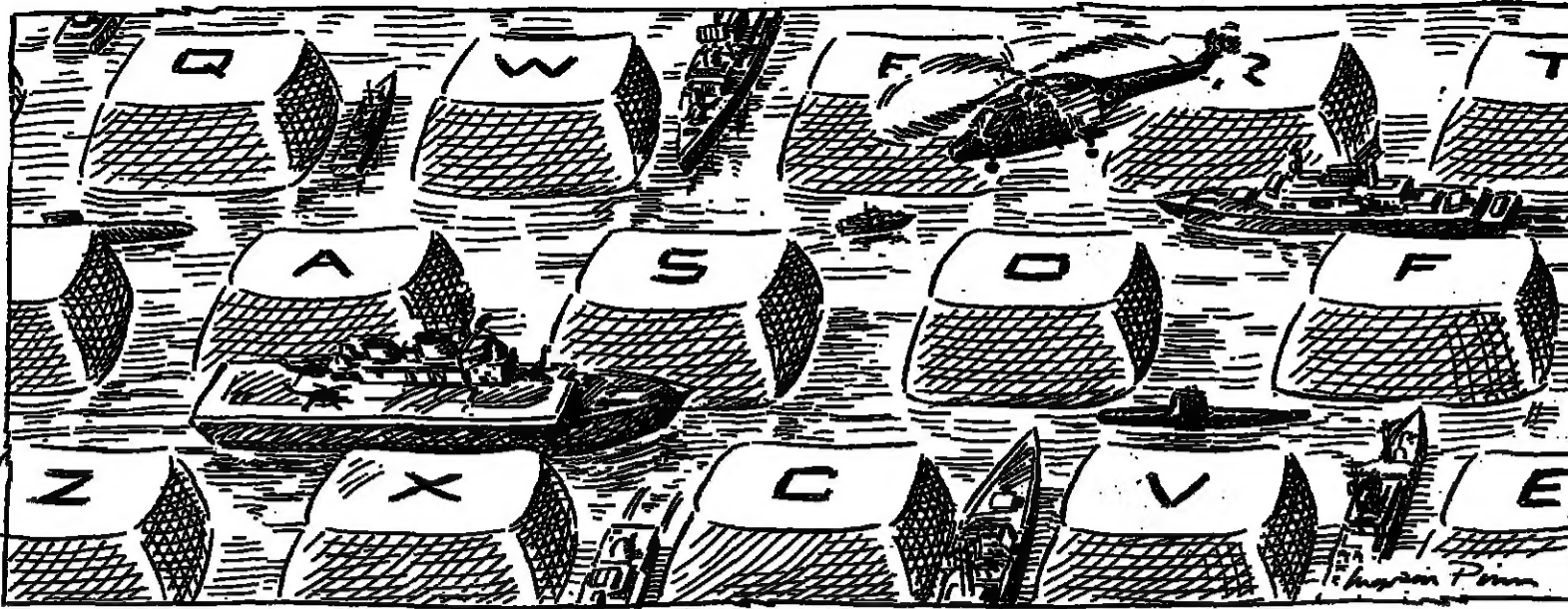
Senior officials in the UK Ministry of Defence gradually came to feel the need for a fundamental re-think in the Navy's approach to its computers in the early 1980s. This feeling of unease culminated in a report by the chief scientific adviser in 1984.

"He concluded in that report that actually we were in a bloody awful mess," says Captain Chris Belfon, the engagingly direct naval officer who led the naval team which worked with the consultants in the subsequent review.

Many of the problems then faced by the Navy were due to the service having been quick to spot the importance of information technology; its experience of computers dated back well over 20 years. As a result of this long exposure, several problems had piled up which could be ignored no longer.

In particular, bits of the Navy had bought computer systems over the years to meet their own needs without thinking about how they would fit into service-wide requirements. By the mid-1980s, the Navy had close on 1,000 systems, large and small, few of which could communicate with each other.

The problems thrown up by this patchwork of computer systems were made more acute by a structural division running through the way the



## A system no longer all at sea

David Thomas explains how the Royal Navy plans to get its computer networks fighting fit

Navy organised its information: a split between "operational information" (basically communications involving ships) and "non-operational information" (on-shore communications).

For instance, the Navy had a large and effective computer system for managing materials onshore and an equally impressive ship-based system. But the two systems used different hardware and software, partly because the on-shore system was set up years before the ship-based one, with the result that they could talk to each other only with difficulty.

The fragmentation brought about by technological advance was compounded by an organisational flaw in the Ministry's approach to information technology. There was no single directorate responsible for computer strategy, so there was no one person responsible for getting things right.

Early last year, a joint Navy-consultancy team was appointed with the result, in Belfon's words, "to get our act together." The Navy was convinced that huge savings, principally

in staff costs, were one prize that could flow from this work.

Getting the Navy's act together meant working out a view of a design — codenamed by the review team Information Systems Architecture (ISA) — which could both solve the problem of lack of communication between the service's many systems and provide the core of a plausible computer strategy for the next century. The review team approached this mammoth task in several phases including:

• The Navy is large: it has 120,000 personnel. It is complex: aspects of its activities such as its pay and engineering operations are unique. And it is geographically dispersed. So the review team decided to start by modelling the Navy's operations "to get a preliminary handle on who does what and where," says Vickerstaff.

• Informed by this preliminary work, the team put together a "conceptual architecture," as Vickerstaff calls it, which was designed to sketch out the fundamental requirements of the Navy's future strategy. At the

heart of this was the need for networking — the idea that Naval personnel should be able to get all the information they need from a computer through one terminal at their place of work. This basic vision of a Navy-wide network, in turn, generated conclusions about the extent to which local area and wide area networks would be needed.

• The team established a technology advisory panel, made up of leading experts from the worlds of academia, business and consultancy, to advise it on the technology likely to be around in the year 2000, since it was no good planning a strategy for the Navy which turned out to be technologically either out of date or ahead of its time. The panel agreed on one key point by the turn of the century, the computing power available on the desktop would be more than that locked up in the average mainframe at present.

• The team then followed up its modelling activity with a series of visits to find out what computer systems the Navy had now. The visits

confirmed the fragmentation of the Navy's information technology effort. "What was in place almost read like a vendor catalogue," there were many, many different suppliers. And it rammed home how few communications systems were in place," says Vickerstaff. But the visits also told the review team that many of the Navy's individual systems were first-rate: they provided a good foundation on which to build a coherent strategy.

• Next step was to work out precisely what information and applications a common architecture for the Navy would have to serve. The team managed to identify close on 100 applications which the new computer strategy had to meet. Here the key was to focus on the Navy's functions — such as steering and personnel management, finance, fighting — not on how the Navy happened to be organised at present. At this stage, the team had to build in two considerations specific to the Navy: security, so that naval personnel could get

access only to information for which they were cleared, and specifying which functions were most critical in time of war.

• Finally, the team filled out the earlier sketch of its recommended ISA. Detailed conclusions were reached on key requirements, such as processing power, systems software applications to be served, data to be provided, communications functions needed to allow networking and the standards and organisational structures which would allow progress towards the ISA.

The review team's report, finished this April, was lengthy. It had 147 recommendations. Yet it was not intended as a rigid blueprint from which the Navy should never deviate. This would have been impossible for several reasons.

First, the team concluded early on that it was neither desirable nor practical to specify a narrow range of hardware and software to which the Navy must stick. Thus, for example, though the team decided it would be wise to use a particular operating system, called Unix, for mid-range systems, this could not be a universal injunction.

Second, since the report was looking ahead to the year 2000, elements of the final architecture it was envisaging required technical advances — in areas such as expert systems and communications methods like the Integrated Services Digital Network — which had not yet happened.

Third, organisational decisions would also determine how much of the architecture could be implemented. The team concluded that the full ISA was incompatible with present security policy, which had been formulated in the days when most communications were on paper. Similarly, a key to pushing through the ISA was the establishment of a single department, with a powerful head, whose job would be to co-ordinate all information technology decisions in the Navy.

So the final report was in the nature of a strategic plan for the Navy to follow in broad outlines as technology evolves. It has been endorsed as such by the powerful steering committee Naval chiefs which oversaw the work of the review team. Further work is now under way on the details. If the Navy sets up the proposed information technology directorate, its first head is likely to regard this plan as his bible.

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## Israel digs deep for desert fish farms

By Geoffrey Charles

FISH FARMING in the desert could become commonplace following pioneering work carried out in the arid sand and gravel flats of the Arava valley in Israel.

Using a method devised at Tel Aviv University, the Arava farmers are using salty ponds fed by underground water sources to breed tilapia, known as St Peter's Fish in Israel.

Previously unexploited, such underground water sources proliferate throughout the arid regions of the world and in sunlight their high mineral content allows algae to grow copiously and fast.

But the fish have to be resistant to high temperatures and to the very salty water. This problem was tackled by Professor Fishelson of the university's zoology department, who has developed a hybrid strain of Nile tilapia which, provided the brackish ponds are kept clean, can be grown at the rate of two or three fish per square metre.

It was found that 80 per cent of the fish's needs could be met from algae growth alone, saving appreciably on feed. Utilising the 360 days a year of sunshine in the area, 100,000 kg of fish per hectare has been achieved, which is some 15 times higher than normal production in commercial fish ponds.

## EAGLE EYE

Ring in for the run around

IF YOUR phone calls are to US corporations, the chances are that you have encountered an increasing number of "voice messaging systems" in recent months. In Silicon Valley, these systems seem to be quickly becoming a standard part of business life.

The system works something like this. You call Joe Bloggs at XYZ Corporation. Your call is greeted by a computer which tells you to dial Joe Bloggs' extension number. If you know it, at the tone, dial 0 for a (human) operator.

Either way, you end up getting through to Joe's phone. Unfortunately, he is not there. His voice, however, tells you how sorry he is to miss your call and requests that you leave a detailed message at the tone. The system adds other alternatives such as the possibility of once more returning to the operator, or perhaps dialling the extension of his colleague or assistant — and if you do not know that number, but want to, you can get back to the operator by dialling...and so it goes on.

In theory, the systems reduce the frustration of playing "telephone tag" with repeated return calls to each party. In practice, however, people who do not like talking to computers or those who are sure who it is they need to speak to, can end up in what feels like a maze of computer tape.

Resistance to the automation of verbal communications has been a significant factor in slowing the spread of voice messaging systems, according to market researchers.

But it seems that the computers are winning. US sales of voice messaging systems grew by 130 per cent this year to total 6,000 systems, according to Dataquest Inc, the market research company.

Dataquest itself adopted a sophisticated voice messaging system earlier this year. One of the major advantages of the systems, according to companies that use them, is the ability to circulate a memo to selected (or all) staff members automatically by programming the system to leave the message in appropriate "voice mail boxes".

Another plus, they note, is that if a person is going to be out of the office for an extended period his messages can be automatically routed to a stand-in.

Of course, if his secretary were answering the phone then perhaps it would be possible to screen and route calls more effectively...but then secretaries and trained telephone operators tend to cost more in the long term than a computer.

And talking computers have other uses. There are the kind that dial your number and deliver a recorded message. These systems are becoming more and more sophisticated, and more and more irritating.

The phone rings, typically in the evening. Pick it up and you hear a friendly voice tell you, "Louise Kehoe, that you need to know about such and such a change in the tax law. The next line is usually something that tries to coerce you into saying something. "Do you care about your children's future?" is an abbreviated version of the typical

cal message. Assuming that you utter some response, the computer will continue to bombard you with information about the investment product it is promoting. I'm not sure what happens if you get into deep conversation with one of these systems. I've never had the patience to stay on the line that long.

## More organised life is on the agenda

MITCHELL Kapor is the latest of the personal computer industry's leading figures to announce plans to start over with a new enterprise. Kapor, who founded Lotus Development, the world's largest and most successful



applications program company, resigned the chairmanship last summer.

He has spent the past 12 months working on a program called "Agenda" that was launched in the US last month. Agenda attempts to provide personal computer users with a flexible "information management" system.

It is, says Kapor, "a tool for viewing and organising heterogeneous items of information such as notes, schedules, goals, drafts, lists of tasks and ideas. In other words it provides a way to organise all of the really important information that most of us currently have scribbled on bits of paper and backs of envelopes."

"Agenda points the way," says Kapor. At On Technology, he aims to create software that is "compatible with the way people actually communicate and think. We're going to make it easier for application program developers and users to break down the barriers between users and personal computers."

In the meantime, some of us are still trying to figure out how Agenda works and whether it really is as important as some of the analysts would suggest. One of the problems faced by Kapor and others who envisage "personal compatible software" is that they are way ahead of most of us. It will take a lot of explaining to sell Agenda to the average personal computer user.

With a little help from our friends

IN A cluster of greenhouses surrounded by a field of Brussels sprouts, Ocean Genetics of Santa Cruz, California, is raising a crop of shiny seaweed. This is not, however, an attempt to introduce a new exotic vegetable. In fact, the seaweed grows in hope that their crop will eventually yield natural pharmaceutical and pesticide products.

Two years of joint research with chemicals giant Merck Sharp & Dohme have convinced the biotechnology firm that they will be able to tap the resources of marine vegetation to produce a wide range of potentially important products. Already, Ocean Genetics has begun laboratory production of a naturally fluorescent pigment found exclusively in certain types of seaweed, that may be useful in cancer diagnosis.

Ocean Genetics has also identified potential products of marine organisms that detoxify some of the most noxious classes of chemical waste.

The company's president, Wayne Harvey, has ambitious plans to pursue the commercial development of such products as preservatives, colour agents, vitamins and flavour enhancers, as well as natural pesticides and pharmaceuticals.

All this, however, is in the future. To prove its production technology and to pay its way, Ocean Genetics is currently concentrating on the rather more mundane, but lucrative, business of harvesting "agar" and "agarose", a sugar and a gel derived from it, that are widely used as a tissue culture medium in biomedical laboratories.

Virtually all of the supplies of these materials currently come from seaweed that has been dragged out of the sea.

In contrast, the biotech company's seaweed is cultivated and processed under closely controlled conditions. The key to Ocean Genetics' technology is its ability to grow massive quantities of specific strains of seaweed. Starting with a few cells scraped from a sample and nurtured in a test tube, the seaweed is moved to progressively larger tanks until it reaches a 7,000 gallon pool.

## Counting the true cost of computers

HOW MUCH do computers really cost? Advances in semiconductor technology have sharply reduced the price of computer power over recent years, but the total cost of ownership of a computer system is on the rise.

Ironically, the accelerating pace of technology development that has pushed computer prices down is also shortening the life cycle of these machines, meaning that the computer you might buy today may be obsolete within about three years.

That is down from a typical five-year computer product life span in the early 1980s. Although most companies currently depreciate computer equipment over a five-year period, this may be too long in the future, computer consultants say.

For personal computers, a two-year "write off" period is more appropriate, they advise.

The problem is that obsolete computer equipment becomes increasingly expensive and difficult to service and maintain.

The initial purchase price of a computer also represents only about 40 per cent of the cost of the system over a five-year period, with software, equipment add-ons and maintenance accounting for the larger share of the cost.

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## UK may pay £16.5m to cut agriculture surplus

BY DAVID BLACKWELL

BRITAIN is proposing to spend £16.5m in 1988-90 and £22m the following year to pay farmers to take land out of cereal and beef production.

The plans, outlined in a consultation paper launched by Mr John MacGregor, the UK Agriculture Minister, in London yesterday, are the first to be produced in what is intended to be a series of so-called "extensification" schemes to be drawn up by EC member states aimed at reducing agricultural surpluses.

The intention is for farmers in each country to be offered financial incentives to reduce production, including leaving some land fallow.

If the British scheme, which will be voluntary, goes ahead next spring, farmers who take it

up will be expected to reduce their production by 20 per cent for a five-year period.

They will be paid a flat rate - the ministry estimates £150 to £200 a hectare - to leave land fallow, put it down to forestry or use it for non-agricultural purposes.

Mr MacGregor pointed out that Britain was the first community state to come up with concrete proposals for extensification. However, he would not go ahead with the scheme unless others were seen to be launching similar measures.

The idea of taking land out of production was initiated by the UK in September 1986, when Mr Michael Jopling, who was then Agriculture Minister, hosted an informal meeting of EC agriculture ministers.

In June this year the EC Agriculture Council adopted a regulation obliging member countries to produce a plan by April 1 next year aimed at reducing the grain and beef surpluses.

Mr MacGregor is anxious to consult as many interested parties as possible by February 2, when the scheme will have to be put forward for approval by the European Commission and go through the House of Commons.

Extensification is seen as complementary to the community's moves to reduce agricultural surpluses by means of "stabilisers", under which support prices will be cut automatically once production targets are reached.

Proposals for this are still under negotiation by member countries.

## CBI rejects plan on R&D disclosure

BY RICHARD WATERS

THE Confederation of British Industry is to recommend that companies should not be required to disclose the amount they spend on research and development.

This reverses a recommendation from the CBI's City/Industry Task Force, which two months ago said that R&D figures were a vital element in the link between companies and financiers.

Communication with the City of London was a key concern of the Task Force, set up to investigate City short-termism. Companies should make "more effort themselves to keep markets informed of their longer term strategic intentions and in particular about spending on research and development", it said.

In a letter to the Accounting Standards Committee, the CBI says companies should not be forced to report their spending on R&D. The ASC is preparing an accounting standard requiring companies to show this figure. Only 20 per cent do so, according to a survey for the task force.

The CBI objection is believed to centre on the relevance of the R&D figure to readers of accounts. Spending in other areas such as training, marketing and software were as important to a company's future as R&D, it said. Singling out R&D did not give an indication of a company's future profitability.

"In my view that is not a very compelling argument," Professor Michael Bromwich of the London School of Economics, who has led the ASC's work on R&D, said yesterday. The lack of information on such matters as training costs should not hold back disclosure, he said.

In a paper in October, the Task Force said that companies should not be forced by law to show R&D spending, but it supported a Statement of Standard Accounting Practice, "which leaves open the possibility of not disclosing should there be a sound reason for doing so."

Such reasons include the fact that single-product companies would give away commercial secrets - although this concern is described by the CBI as "of secondary importance".

## Increased hopes for £250m Soviet deal

By Peter Riddell, Political Editor

HOPES of a breakthrough in talks on a £250m contract which a British consortium is seeking to win in the Soviet Union have been raised following discussions on Monday during the brief stop-over by Soviet leaders at Brize Norton at Oxfordshire on their way to Washington.

GEC, the electronics group, and Simon Carves, the engineering company, have been involved in lengthy negotiations over building a factory automation equipment plant at Yerevan in Armenia. A letter of intent was signed during Mrs Thatcher's visit to Moscow last March, but the order has not yet been confirmed.

Officials yesterday confirmed that the Yerevan contract was mentioned during a short discussion of trade policy on Monday. The deal is regarded by the British as an indicator of the Soviet intention to fulfil previous pledges to increase bilateral trade by at least 40 per cent.

There was disappointment in London that the expectations raised during Mrs Thatcher's Moscow visit have since not been met, notably when a \$450m contract to build a polyester plant in the Urals went to a Japanese group rather than to a Davy McKee/West German consortium.

## Bank proposes tough rules on sale of mortgage loans

BY RICHARD WATERS

A SECONDARY market in domestic mortgages in the UK was given a major boost yesterday with the publication of a paper by the Bank of England's supervision division.

The paper outlines the circumstances in which banks which sell their mortgage loans to third parties can regard their involvement in the loans as over.

Unless certain conditions laid down by the Bank are met, the loans will continue to figure in banks' risk asset ratios.

Lack of agreement between the Bank of England, auditors and banks has held back the secondary market, since there has been uncertainty about whether

packaging mortgages and selling them in bulk to investing institutions would successfully end a bank's liability.

"We have been talking to the Bank of England for some time about this," Mr Humphrey Norrington, a Barclays Bank director, said yesterday.

"We have been trying to square with them what we will have to do to get it (mortgage lending) off our balance sheet and at the same time play fair with borrowers."

"We have done nothing. There is no point in going ahead unless the Bank agrees that it takes it off our balance sheet." A handful of banks had experimented with

securitisation, but only in small amounts, he said.

A secondary market could free large amounts of banks' capital after their aggressive move into mortgage lending in recent years. Barclays has £2bn-£4bn of mortgages outstanding, while National Westminster claims to top this.

A plan by Barclays to take a block of mortgages off its balance sheet fell foul of the Bank of England two years ago. The scheme was later retracted.

The rules will not affect third world debt, for which a burgeoning secondary market exists, the Bank said.

## Details emerge on pay structure for nurses

BY DAVID BRINDLE, LABOUR CORRESPONDENT

FIRST DETAILS emerged yesterday of the revised nurses' grading structure, which the Government hopes will prove decisive in stemming the exodus of trained staff from the National Health Service.

However, it became clear that the Department of Health and Social Security and the nursing unions have widely differing ideas of the salary rates which the nurses' pay review body is being asked to set for the structure.

According to the unions, the DHSS has proposed that nine of the 10 agreed grades should run between the nursing auxiliary minimum adult salary (at present \$4,665) and the "senior nurse" maximum (£13,550).

The unions say this could mean some staff facing pay cuts. Mr Hector MacKenzie, the unions' chairman, said yesterday he was looking for a structure "starting no less than \$6,500 and going up to over \$20,000."

Reform of the grading structure, basically unchanged since 1964, has been under negotiation for 10 years. An agreed framework has finally been jointly

submitted to the review body, but is not expected to take effect until January 1989.

The main aim of the reform is to offer improved earning opportunities for nurses - especially specialist nurses at the centre of current staff-shortage controversies - who otherwise have to move into management or nurse education to boost their income.

Outline details of the agreed framework were published yesterday in the unions' own joint submission to the review body. As in recent developments in the Civil Service, it is proposed to construct a single pay "spine" for all 500,000 nurses, midwives and health visitors.

Within the spine, there would be the 10 grade scales - each with increments worth 4 per cent - including overlap between grades for nurses, midwives and health visitors.

Mr MacKenzie, general secretary of the Cobes health workers' union, said: "We have witnessed in the past few weeks a rapidly worsening situation which I think we can really now describe as a nursing crisis."

## Flexibility 'crucial' to plan for pit

BY PHILIP BASSETT AND LUCY KELLAWAY

BRITISH COAL yesterday told miners' leaders in South Wales that an agreement on six-day production was "crucially important" if plans for the \$80m Margam mine were to proceed.

Mr Ron Price, the corporation's South Wales area director, told the National Union of Mineworkers' area executive that with the weakened dollar making imported coal even cheaper, flexible working was vital to the proposed pit.

In talks with the area union, British Coal said that no start could be made on constructing Margam until an agreement on the issue had been reached.

However, Mr Price also made it clear that progress could only be made if the NUM was prepared to discuss nationally the principle of flexible working.

Miners in North Yorkshire have broken the UK record of five tonnes of coal per man per

shift, despite the ban on overtime. The area made a profit after incurring capital charges of \$140m, it was announced yesterday.

The most productive pit was Wistow, with 13 tonnes per man per shift.

The average for North Yorkshire was 6.5, compared with a previous record achieved before the overtime ban of 4.9 tonnes.

In 1987, Schiphol and Changi were again chosen as the 'best airports in the world' by three independent surveys. Philips compliments them on their well-earned achievement, and complements their excellent facilities with a wide range of high technology. For Schiphol Amsterdam, the airport authority has developed an ambitious U.S. \$700 million expansion project. By the mid-90s Schiphol will be capable of an annual traffic throughput of up to 18 million passengers and over 900,000 tonnes of cargo. Philips is helping with energy-efficient terminal lighting, new-generation non-glare apron floodlighting and many other technical aspects of this massive project. We have also been commissioned to implement the first international CIDIN (Common ICAO Data Interchange Network) node as a modernization of the existing AEROPP message switching system for the worldwide Aeronautical Fixed Telecommunications Network, AFTN.

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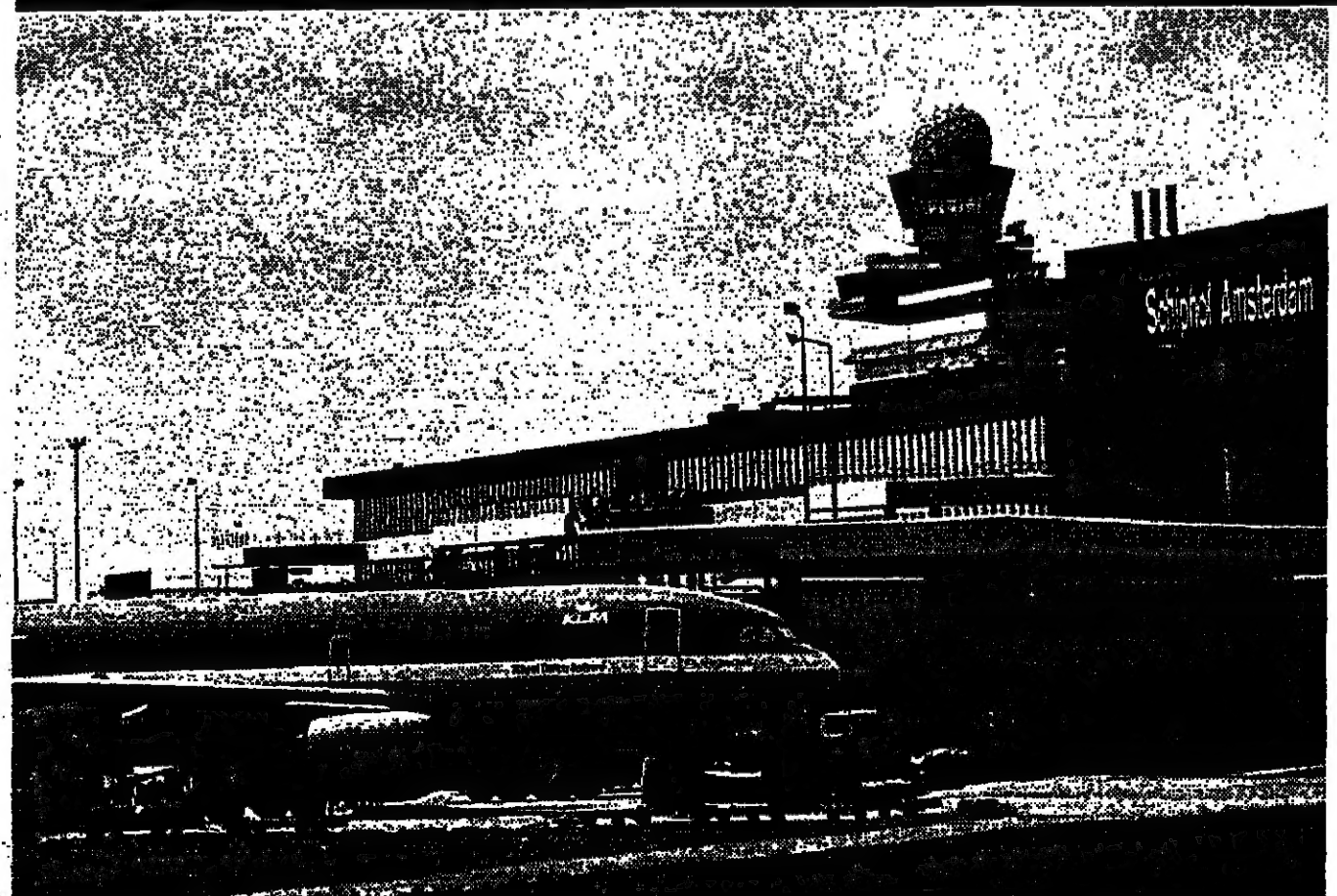
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## PHILIPS



## UK NEWS

# Building industry growth 'to be highest in Europe'

BY ANDREW TAYLOR

BRITISH CONSTRUCTION output this year is expected to have grown almost twice as fast as any other leading European country. Britain is also forecast to head the growth league by a wide margin next year, according to Euro-Construct, a group of leading European building researchers and economists which met in Munich last week.

Construction output, led by a boom in office building in central London and private house building, is forecast to have risen in Britain by 7.5 per cent this year. It is expected to increase by a further 8 per cent next year.

French output, by comparison, is forecast to have risen by 2.8 per cent and is expected to rise by 1.6 per cent next year.

West German output is forecast to fall by 1 per cent this year and by 0.5 per cent next year.

The British forecasts have been produced by the National Economic Development Office which, with James Capel, the stockbroking firm, provide the two UK members of Euro-Construct.

The organisation, which meets twice a year, researches construction activity in 11 European countries: Britain, France, West Germany, Italy, Belgium, Den-

mark, Netherlands, Norway, Austria, Sweden and Switzerland.

According to Nedo, which published its detailed forecasts yesterday, British construction output has grown faster this year than during any other year since the mid-1960s.

Nedo described 1987 as a scintillating year for the construction industries.

The high growth rate stemmed almost entirely from the private sector with a 'remarkable 20 per cent increase confidently predicted for commercial construction' - particularly of offices and shops.

The rate of growth for all construction is forecast to slow to 3 per cent next year and just 0.5 per cent in 1989. The forecast, however, discounts the possibility of a world recession.

It says any adverse effect on construction from the recent sharp fall in share prices will depend upon company directors reassessing investment plans. This would take some time to affect the level of output.

Nedo, however, forecasts only a marginal increase in commercial construction during 1989, 'largely on the grounds that the office sector will be past the heyday of the stock exchange Big Bang era into the post Big

Crash era.'

Before then the commercial sector could enjoy a further 10 per cent growth in output next year, from schemes already underway and from new developments committed to start building shortly.

The Canary Wharf office scheme in London's Docklands, which developers Olympia & York says it is committed to build, will on its own add about 2.5 per cent to commercial construction output, says Nedo.

The forecasts exclude any benefit from Channel Tunnel orders, none the less industrial construction is forecast to increase by 9 per cent this year, by 5 per cent next year and by 1 per cent in 1989.

Private house building, which this year will have had its best year for output since the early 1970s, growing by about 6.5 per cent, is expected to decline by about 3.5 per cent next year and by 5.5 per cent in 1989.

Public housing, where local authorities are being financially squeezed and are having their role re-examined by the Government's Housing Bill, is expected to decline by 5.5 per cent this year and forecast to fall by a further 16.5 per cent in 1989 and by 12 per cent in 1990.

## Opren case believed to have been settled

By Raymond Hughes and Peter Marsh

DAMAGES CLAIMS by the majority of the alleged victims of the arthritis drug Opren against Eli Lilly, its US manufacturer, and the British Government, are believed to have been settled.

A High Court judge, Mr Justice Bristow, is to make a statement about the case today. He has been dealing with pre-trial issues in the litigation for some months.

Yesterday neither the solicitors for the 500 plaintiffs nor Eli Lilly's solicitors made comment on the case.

The plaintiffs are claiming damages for personal injuries allegedly caused by the side-effects of Opren, which was withdrawn from sale in 1982 after it had been linked with 74 deaths and nearly 4,000 cases of illness.

Companies in the Eli Lilly group are alleged to have been negligent in the testing and marketing of the drug and the British Government in licensing it.

Eli Lilly has been under increasing pressure to settle the claims following concern that arose earlier this year that prohibitive legal costs could force a third of the mostly elderly claimants to pull out.

The court had ruled that a small number of 'lead' cases should be selected to be heard first, with costs being borne equally by all 1,500 claimants, regardless of whether they had legal aid.

The ruling was a setback to claimants without legal aid, who had hoped to ride on the back of the lead cases.

Shortly afterwards an anonymous 'Fairy Godparent' later revealed as being Mr Richard Barr, a solicitor acting for 200 people who have filed claims since then, said the fight would go on to gain a settlement on their behalf.

It is believed 250 more people in Britain, in addition to Mr Barr's clients, are considering further claims against Eli Lilly over Opren.

Mr Barr said that if it appeared difficult to gain a settlement in the UK, he would consider taking the case of his clients to US courts.

## Controls eased on exports to Soviet bloc

By Peter Montague, World Trade Editor

THE GOVERNMENT yesterday announced that it was lifting controls on export to the Soviet bloc of a number of electronic items.

The relaxation is in line with changes already agreed with other member countries of the Co-ordinating Committee for Multilateral Export Controls.

Goods covered range from low-level personal computers to audio recorders, commercial and professional video cassettes, magnetic tape drives and hand-held communications systems.

Cocom comprises Japan and all Nato countries apart from Iceland. Its job is to prevent sensitive technology reaching communist countries.

Mr Alan Clark, Trade Minister, said the relaxation should ease the burden on all exporters, from small businesses to large corporations.

However, the Government's revised list of products subject to restriction introduced an extra control on a number of items, including chemicals, nuclear separation materials, integrated circuits and submersible systems.

The Government has rejected European Community proposals seeking to reduce the tonnage of drink containers in household refuse.

The beverage containers directive, which seeks to reduce the volume of containers, was submitted to member states for consideration in 1985, it deals with the impact of liquid

## Philip Coggan on the success of some BES investors

### Takeovers expand venture profits

INVESTORS IN the Business Expansion Scheme can afford to take a lofty view of the stock market's recent gyrations. While most equity investors have been licking their wounds since Black Monday, a series of takeovers and flotations have indicated just how lucrative a BES investment can be.

Take Black & Edgington, a marquee and tent supplier, which bought itself out of the quoted Hawley Group in 1984 with the help of BES financing from a Capital Ventures fund. In August this year, Kennedy Brook, the restaurateur and hotelier, made a \$4.9m cash offer for the group.

Since BES investors must hold their shares for at least five years to qualify for income tax relief, nobody expected them to accept the \$12.80 per share offer. However, BES investors owned only a minority of the equity and Kennedy Brook indicated his willingness to make a further offer, after the five-year qualifying period, of at least \$13.50 per share.

The original BES shares were offered at \$4.55 each, which was in effect equivalent to \$1.80 after allowing for 20 per cent income tax relief. BES investors on the top tax rate look set to realise a 650 per cent profit and, if profits of that order are not mouth-watering enough, BES investments made after 1986-87 are exempt from capital gains tax.

It seems a quite different picture from the early years of the BES and its precursor, the Business Start-Up Scheme (BSS). A series of company failures from seemed to indicate that the

schemes, established by the Government as a means of encouraging equity investment in small businesses, were largely a matter of high risk and no reward.

Paradoxically, it could be that the success of the scheme clashes with its original spirit. In recent years, the most popular schemes have been hotels and building contractors, which could probably have raised finance without the lucrative fillip of tax relief.

The concern of sponsors to ensure that the schemes they support are successful might militate against the high-risk projects for which the scheme was designed.

Most BES investors are unlikely to be distracted by such philosophical niceties while the profits keep rolling in. A two-stage takeover, like that of Black & Edgington, is not the only way they can obtain an idea of the value of their investments. BES companies can also join the Third Market, established in January, so that investors can follow their progress on a daily basis.

Theatrical engineer P.E. Kemp

RECENT OFFERS OR FLOTATIONS FOR BES/BSS COMPANIES			
Company	Original share price	Float or offer price	Implied profit for top-rate taxpayers (%)
W.H. Allen	17p	25p	268
Black & Edgington	455p	1,350p	650
Investors Newsletter	15p	58p	157
P.E. Kemp	27p	60p	456
Miss World Clubs	13p	50p	38
Sisalair Int'l	50p	200p	1,500
Stuart Wyes Oilville	50p	925p	1,750
Swindon Ptv. Hosp.	100p	201p	700

Income tax only credited where appropriate; an account taken of capital gains tax

per cent of BES companies are still trading, 8 per cent have been taken over and 14 per cent have failed.

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Theatrical engineer P.E. Kemp

(Holdings), for example, joined the market at 60p, compared with the 27p at which it issued BES shares in 1984. Even though, post-crash, the shares have dropped to 41p, BES investors are still looking at a healthy profit.

In two recent instances offers have been made for struggling companies before the three-year limit. Although investors are set to lose their tax relief, there are compensations.

Publishing Holdings is paying 38.5p for shares in Investors Newsletters originally issued at 15p, so there is a profit despite the loss of tax benefits.

Although investors in Miss World Clubs are being offered less than the 13p they originally paid, BES investors are being given the right to veto the deal, despite being in a minority.

One prominent BSS company has completed its five-year qualifying period. Swindon Private Hospital, quoted on the Unlisted Securities Market, is facing a takeover bid from Health Care Services, which manages the unit. The offer values each Swindon share at 301p, compared with the original 51p issue price. Based on the then 75 per cent top tax rate, that means that some investors could have multiplied their money eight times.

It is hardly surprising that a record \$1.8m was raised by the BES last year and it could be that the stock market crash will encourage more companies to use the scheme. Having seen the volatility of quoted investments, some company owners are bound to consider that a BES financing, which locks in investors for five years, is a better option.

## BBC ban case 'strengthened'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE SECRETARY of the D-notice committee, which advises the media on national security matters, last night told the BBC that, as far as he could judge, the ban on the programme, My Country, was as nearly complete as it can be.

On Monday Mr John Wilson, BBC controller of editorial policy, and Ms Anne Sloman, producer of the series, sought to reassure Rear Admiral Higgins that the programme did not threaten national security.

In a letter to Mr Wilson last night, Rear Admiral Higgins said: 'I told you that my reassurance had been increased as a result of our meeting but I felt that this was a complicated matter and I had to be sure that the programme taken as a whole was not likely to result in any damage to national security.'

'I have now considered fully all that you have told me about the first episode of the series and although, needless to say, I cannot

be absolutely sure that there is no risk of damage to national security without seeing a transcript of the programme, my reassurance is as nearly complete as it can be.'

The BBC and its lawyers have been hoping to reach agreement with the Treasury solicitor on a more limited form of injunction.

The present injunction restrains the BBC from casting, or causing or permitting to be broadcast, as part of a radio programme entitled My Country Right or Wrong... or in any other way whatsoever, any interviews with, or information derived from, current or former members of the security and intelligence services of the UK relating to any aspect of the work of the said services, including their identity as current or former members thereof.

Parliament, Page 12

## BBC accused of political bias

BY RAYMOND SNODDY

THE BBC is politically biased and in need of institutional reform, according to a pamphlet published yesterday by the Adam Smith Institute, the right-wing think-tank.

Mr Nicholas O'Shaughnessy, a lecturer in the department of management at Loughborough University of Technology, attacks what he calls the inside-out bias of content and selection in BBC programming and claims that the organisation confuses political neutrality with political centrism.

He accuses producers of 'selecting areas where the Government has performed badly and offering state funding as the only honourable solution.'

The points made by the broadcasters were not in themselves illegitimate, but in the aggregate amounted to distortion. Government achievements in contrast were entirely neglected.

Mr O'Shaughnessy, in a statement marking yesterday's publication, said the deprived areas of the BBC's remit were blocked by a High Court injunction was 'entirely in line with the BBC's contempt for security.'

The BBC had engaged in a systematic attack on the Official

Secrets Act in spite of its Royal Charter obligations not to express its opinion on current affairs or matters of policy.

The pamphlet suggests the BBC should be systematically privatised, starting with local radio, camera crews, breakfast television and some regional television. Radio should be run as a separate organisation and the BBC should come under the scrutiny of an independent regulatory authority.

A Divorce for Annie Adams Smith Institute, PO Box 316, London SW1P 3DJ, £1.

## Schools link to business expands

BY RALPH ATKINS

THE LONDON Compact scheme, which brings together inner-city schools and local business, is to extend into south-east London.

This follows the success of a pilot project in the East End of London, launched by Prince Consort, which is building a compact, based around Peckham and Deptford, could guarantee jobs for several hundred school-leavers.

The organisers expect to announce details of a main sponsor next week. Further Compacts

in south-west London and the Kensington High planes are also likely to be launched in the near future.

Major employers in south-east London which could join the scheme include Tesco, the supermarket group which is building a large store in Surrey Docks, and John Laing Construction.

The Compact scheme, based on an idea from Boston in the US, guarantees jobs for school leavers who meet set targets including attendance, punctuality, personal skills and academic ability.

It allows teachers to gain work experience in industry while giving companies a role in training the local workforce.

The East London Compact involves four schools in one of the most deprived areas of Europe. The organisers hope that by next summer more than 50 companies will be involved - securing jobs for about 300 school leavers. So far 25 have agreed to take part.

## Plan to curb drink containers rejected

BY LISA WOOD

THE GOVERNMENT has rejected European Community proposals seeking to reduce the tonnage of drink containers in household refuse.

The beverage containers directive, which seeks to reduce the volume of containers, was submitted to member states for consideration in 1985, it deals with the impact of liquid

containers on the environment and also seeks to encourage a reduction in the use of energy and materials in the manufacture of beverage containers.

The directive required each member state to draw up measures to reduce the weight or volume of drink containers that end up as household rubbish.

The Trade and Industry Department said yesterday: 'The UK has opted for a programme of voluntary measures by government, local authorities, and added that it could not yet say what these measures would be.'

The DTI said the Government believed the market place should decide such matters.

## Scottish law society makes finance ruling

BY ERIC SHORT

SCOTTISH SOLICITORS must be independent intermediaries for the purpose of providing financial advice to clients under the financial services legislative requirements, the Law Society of Scotland has decided.

They will not be allowed to tie themselves to one life company or financial institution.

The Law Society of Scotland this week submitted its application to the Securities and Investments Board for interim recognition as a Recognised Professional Body under the 1986 Financial Services Act - the first professional body to make an application.

When this act comes into operation, scheduled for next July, no person or firm can give investment advice or handle investments unless they are authorised under the act.

There are various ways of achieving authorisation. Members of a profession can apply through their professional body if it has sought and obtained RPB status.

On the subject of investment advice concerning life assurance and unit trust products, the SIB has ruled that intermediaries must either be independent or representatives of just one company - the so-called polarisation requirement.

Under the proposed conduct of business rules for investment business, Scottish solicitors will be required to maintain their complete independence to avoid any conflict of interest.

However, the SIB pointed out that this was not a standard requirement for RPB recognition. Other bodies could allow members to be company representatives.

Scottish solicitors in their training have to complete a course in financial investment and it is a professional requirement to keep informed of investment developments, such as the new pension arrangements com-

ing into operation next year.

The Law Society of Scotland will be running investment seminars.

The society already monitors members in respect of its trade and industry bodies. It added that it could not yet say what these measures would be.

The DTI said the Government believed the market place should decide such matters.

## Glenagat buys out partner

By William Cochrane

KUMAGAI GUMI, the Japanese civil engineering and contracting firm, has sold its share in the \$100m Plaza on Oxford Street, in London's West End, to Glenagat Holdings, its British partner in the project.

Mr Julian Markham, Glenagat's chairman, said record rents of \$170 a sq ft for the Plaza's Oxford Street frontage were achieved when the first phase of the scheme, a redevelopment of the former Bourne & Hollingsworth department store, opened last September.

Mr Markham was unable to say yesterday precisely what price he had paid Kumagai Gumi for its share in the development. However, he said that the deal had been for cash and that Glenagat had repaid all outstanding loans due under the joint venture.

It has refinanced the deal with a \$60m facility from a syndicate of leading banks.

Mr Markham said that the Japanese company had come into the deal for the contracting work involved in the redevelopment and to take a trading profit on the property end of the deal.

The Plaza is the largest new shopping centre to be opened in the West End, comprising 120,000 sq ft of retailing on four levels around an atrium with lift and escalators. Tenants include W.H. Smith, the Reject Shop, Tie Rack and Benetton.

In addition, the upper four levels of the building have been renovated and rebuilt to provide 125,000 sq ft of air-conditioned offices around landscaped courtyards. All of this space has been pre-let to the Burton Group.

Glenagat has had two other deals with Kumagai Gumi. One was in the freehold purchase of the former Post Office headquarters building at St Martins le Grand in the City of London.

The new was subsequently sold to Nomura, the Japanese securities house.

The other is in the Sandagates Lanes Shopping Centre in Folkestone, Kent, which is due for completion in May 1988.

## Incentive funding scheme for libraries

By Anthony Thornton

DETAILS OF a £250,000 a year 'incentive funding' scheme for libraries were announced yesterday by Mr Richard Lacey, Arts Minister. The scheme aims to encourage developments to improve efficiency in the public library service in England.

The awards, given in open competition, will cover up to 40 per cent of the cost of development projects and feasibility studies.

The development project awards will be aimed at providing new services, making existing ones more efficient, and offering new ways of sharing resources and facilities between public libraries and other libraries or organisations in the private sector. Awards will be limited to a maximum of \$40,000.

Under the feasibility schemes, up to \$10,000 will be available to undertake studies into generating more income or into contracting out elements in the public library service.

The basic thinking is to encourage libraries to investigate new ways of raising cash, rather than relying almost completely on public funding.

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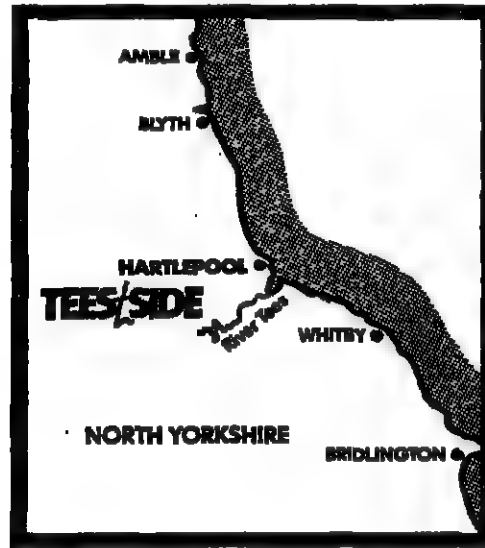
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# A MARINA AND MUCH MORE



## UK NEWS

# Harwell sets up superconductor research club

BY DAVID FISHLICK, SCIENCE EDITOR

HARWELL, the UK Atomic Energy Authority's biggest research centre, near Oxford, is organising an industrial research club on so-called "warm" superconductors.

It is planning a three-year research programme costing several million pounds, involving its own laboratories and two Oxford University departments, the Clarendon Laboratory (physics) and the department of metallurgy. Oxford Instruments, Britain's main customer for superconducting materials, is the club's first industrial member.

The club members will share the cost of a materials research programme on "warm" superconductors as potential commercial materials.

Dr Ron Sowden, the senior Harwell executive responsible for organising about a score of industrial research consortia, said it also expected to attract several potential UK-based suppliers of superconducting materials and cables.

In the past two weeks Harwell scientists have reproduced a discovery at Kyoto University that nuclear irradiation of ceramic superconducting materials can produce a dramatic effect on superconducting properties.

They exposed the material to neutrons in an experimental reactor at Harwell. "A relatively low dose of neutrons produces a quite spectacular raising of the superconducting temperature", Dr Sowden said.

Harwell also has long experience of ceramic technologies from its development of high-temperature nuclear fuels and ceramic reactor components.

Dr Sowden said the club's research would focus on materials that might be used in superconducting magnets operating at liquid nitrogen or higher temperatures, instead of the liquid

helium temperatures - close to absolute zero - needed for superconductors today.

Oxford Instruments was an international pioneer in the development of superconducting magnets, originally to generate very high magnetic fields for physics research, and in the 1980s to generate high fields for nuclear magnetic resonance (NMR) medical scanning and chemical assay.

This year the company has obtained the world's first orders for a superconducting synchrotron, for IBM in the US, and for a superconducting cyclotron, for NKK in Japan, both requiring powerful magnetic fields.

Sir Martin Wood, founder and deputy chairman of Oxford Instruments, said the company had put a big development effort into learning to live with the limitations of low-temperature superconductors, such as a leak-free helium cryostat (refrigerator). But he believed "warm" ceramic superconductors could help to cut the cost of high-field NMR magnets.

Sir Martin is chairman of a national committee co-ordinating government support for research and development in superconductivity. One of its tasks is to help select the site for the first University Research Centre, specialising in low-current opportunities for ceramic superconductors, in electronics and sensors, for example.

Professor William Mitchell, chairman of the Science and Engineering Research Council, which will fund this new research centre, and Mr John Fairclough, the Government's chief scientific adviser, both see the new ceramic superconductors as a way of testing the academic community's readiness to collaborate across traditional university boundaries.

## London councils face rates inquiry

By Ralph Atkins

DISTRICT AUDITORS, responsible for monitoring the accounts of local councils, are investigating losses arising from late rate-setting in 1986 by three London boroughs.

The Audit Commission, which monitors local government finance, yesterday said auditors' decisions on Camden, Hackney and Islington councils were expected within two or three months.

The commission said that if the councillors were found guilty of wilful misconduct they could face charges.

Earlier this week the district auditor in the London borough of Southwark sent notices to 38 former and current councillors about late rate-setting in 1986. Losses of £284,236 are estimated to have been incurred by the council after a decision on the rate was delayed until the end of May.

The councillors - 26 Labour, eight Conservative, three Liberal and one Independent - have until February to respond.

If the auditor still believes them guilty of wilful misconduct he has a duty to levy a surcharge. However, the 38 councillors - 16 of whom are still members of the Southwark council - would have the right to appeal.

Under the 1982 Local Government Finance Act, auditors have a statutory duty to take action if they believe losses have been caused by wilful misconduct.

In 1986, Camden delayed rate-setting until June 6, Hackney until May 22 and Islington until May 31.

Nick Garnett on the upbeat mood at the independent steelmakers annual meeting

## Private manufacturers forge a bright future

THE CLUB of private-sector UK steelmakers and finishers, the British Independent Steel Producers Association, was treated yesterday to one of the most upbeat presidential addresses for years.

Profits and output of member companies were rising, investment was up and manpower was down, Mr David Houghton, managing director of Bridon, the wire rope maker, told Bisp's annual meeting in London. British producers were taking a bigger share of continental markets.

However, the speech by this year's Bisp president came with a sting in the tail. In one of the most scathing attacks on ministers ever delivered by a Bisp member, Mr Houghton said government policy on energy, especially electricity pricing, threatened to ruin the industry's competitive position.

Mr Houghton's address underlined the tremendous strides made by the private sector during the past few years. It also reflected the belief that adverse factors, like a steep rise in energy costs or a slowdown in the UK economy, could quickly hit steelmaking profits.

On the face of it 1987 has been a pretty good year for Britain's private sector steel industry. No one has been showing the spectacular profits growth that has been the hallmark of the British Steel Corporation's recent performance, but most of Bisp's 56 member companies have been in profit. Domestic and export sales are up by an average 5 per cent

and the fearful restructuring and closures of the early 1980s seem a long way away.

Private sector companies account for about 22 per cent of the 17m tonnes of liquid steel made in the UK. They also produce about one third of hot-rolled products and almost all special grade steel for the engineering industry.

However, their performance does vary. Special steel producers like United Engineering Steels (UES) and Glynwed and re-rollers such as Darlington and Simpson seem pretty cheerful about things and bright bar makers have picked up substantially after a poor start to the year.

Wire rope makers, the biggest of which is Bridon, are not having an easy time of it, though, partly because of flat world-wide demand in mining and shipping, only partially offset by buoyancy in construction and bridge-building.

Sheffield Forgemasters, the sole surviving UK manufacturer of large castings and forgings, is in the black after a grim time in the mid-1980s when it racked up losses of £660m but its financial performance is nowhere near satisfactory.

Some restructuring and rationalisation is also still going on. For example, UES announced on Monday the acquisition of FH Lloyd's tube rounds and billet plant in Wednesbury, which has a capacity of 80,000 tonnes per year. Both UES and Sheffield Forgemasters have been shedding substantial amounts of labour during the past two years while Glynwed has been purchasing a number of companies in bright bar and tube.

However, the industry is now relatively stable in marked contrast to the turmoil of the early 1980s. During that period two private sector liquid steel pro-

ducers, Round Oak and Hadfields, shut down altogether and Duport closed its steel operations.

The main element of the industry's restructuring was the government-inspired Phoenix programme in which much of the overlap between the private sector and BSC was cut out and a number of medium-sized joint venture companies with BSC and private sector shareholding formed.

The main Phoenix companies were Allied Steel and Wire, UES, Sheffield Forgemasters and British Bright Bar (BBB).

Of these companies, Allied Steel and Wire, set up in 1981, has shown the biggest turnaround. It was sold in October for £181m to a consortium including City institutions and the management of the Cardiff-based rod and wire producer.

Allied made an operating loss of £13.9m on £306m sales in the 18 months to the end of 1986, but an operating profit of £19.9m on £322m sales last year. Mr Peter Rafter, commercial director at UES, which claims to be Europe's largest producer of engineering steels, said its profits were ahead of projections.

UES started trading in April 1986 and made an undiluted profit in its first year. The operating profit this year is expected to be more than £30m.

A £65m investment programme centred on a new bloom caster at Rotherham is due to be completed by UES next year for commissioning in 1989.

BBB made a profit of just £0.5m on a turnover of £20m last year but Mr Bryan Aberton, managing director and chief executive, said profits would be better this year.

The first quarter of 1987 was "a positive disaster" for bright bar, Mr Aberton said, but the market has recovered and the order book for next year is firm.

With the future of the European steel quota regime still in doubt, the private sector is always worried about its long-term prospects. At UES for example, Mr Rafter said the company was concerned at the price of feedstock scrap which has risen 60 per cent since April. Its exports to the US are still subject to quota constraints, and there is continuing overcapacity in Europe in its products.

Apart from energy prices the private sector has one Achilles heel. It depends on the domestic market for 80 per cent of sales.

## Customs changes may distort monthly trade figures

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE GOVERNMENT said yesterday that administrative changes to customs procedures, due to be introduced in January, may distort its monthly trade figures during the first part of next year.

In a Commons written answer, Mr Alan Clark, Minister for Trade, said the official statistics

recording imports and exports may suffer a "temporary drop in quality" as a result of the changes.

The trade figures are among the most closely watched official statistics in financial markets and frequently affect sentiment towards both the exchange rate and borrowing costs.

The recent deterioration in Britain's trade position and the pound's recent gains against the dollar have made the markets particularly sensitive to monthly shifts in the statistics.

From January, existing freight declarations, completed by exporters and importers will be replaced by a Single Administrative Document, which is being introduced simultaneously in all European Community countries.

There will also be an extensively revised tariff based on a new harmonised system of commodity classification.

The department believes the trade figures may be affected by

the changes, particularly at the level of individual commodities, because of the initial unfamiliarity of businesses with the new documents.

Mr Clark said the Government would, where possible, announce any obvious distortions to the data.

## Water cost fears 'exaggerated'

BY RALPH ATKINS

CLAIMS THAT several billion pounds would have to be spent to improve the quality of British water in line with a European Community directive were dismissed as an exaggeration by the Government yesterday.

Discussions are taking place between the Government and the 10 water authorities in England and Wales about capital expenditure required to modernise the water system.

Last week by Mr Nicholas Ridley, Environment Secretary, that "water quality standards set by a 1976 EC directive should apply to individual samples and not just an average of three months currently used by water authorities. The effect is to tighten the requirements of water treatment plants and pipes.

The Water Authorities Association, representing the 10 authorities, said the capital spending needed was likely to be substantial and might ultimately be more than £1bn. Privately, some people in the industry speculate that it might cost £2bn.

Capital spending would be needed to modify water treatment plants but the biggest expenditure would be necessary for lining iron mains pipes, which can discolour water.

However, the Department of the Environment said yesterday: "To talk in terms of several billions is an exaggeration of what needs to be done." It pointed out that authorities currently spent only about £1bn a year on capital expenditure.

The EC directive sets target levels for the volume of more

than 60 substances present in water - including nitrates, which it is thought, might be connected with cancer. In August, the EC sent warning letters to seven countries, including the UK, threatening action for failing short of the standards.

The Department of the Environment said the effect of tightening the regulations would be to improve the appearance of water and there was no question of UK water being unhealthy. It added that the measure was unlikely to have a big impact on improvement work carried out by authorities.

It said: "The water authorities already have a large substantial improvement programme. It may be a question of speeding up this work in order to meet the directive."

## Arts deal for Sky Channel

By Raymond Snoddy

MR RUPERT MURDOCH'S Sky Channel will carry three hours of arts programming a day from the beginning of next month.

Sky, the general entertainment satellite channel now available to 10.8m homes throughout Europe, will add Art Channel to its schedules after its normal midnight closure.

The deal could be a breakthrough for the arts channel, founded by Mr John Griffiths, a former president of the Liberal Party.

Although backed by organisations such as Equity and Law, Commercial Union, Television South and W.H. Smith, it has had trouble attracting both an audience and financing.

The hope is that Sky will make the channel available to much larger audiences although, because of the time of transmission, it will be mainly for video recording.

The Sky sales team will sell advertising and try to raise sponsorship money for the arts channel, which will remain a separate company.

Mr Murdoch's News International is planning a European satellite sports channel in a 50-50 joint venture with around a dozen members of the European Broadcasting Union is a further indication that Mr Murdoch remains committed to satellite broadcasting in Europe, despite losses so far.

The deal and last week's announcement that News International is planning a European satellite sports channel in a 50-50 joint venture with around a dozen members of the European Broadcasting Union is a further indication that Mr Murdoch remains committed to satellite broadcasting in Europe, despite losses so far.

Mr Gus Macdonald, director of programmes at Scottish Television, and Mr Alan Boyd, director of programmes at Television South, have been appointed to an enlarged ITV programme planning committee.

The appointments are part of a plan to give regional ITV companies a greater say in how ITV is run. Until now the network has been dominated by the big five production companies.

## Woolwich urges changes in building society law

BY RICHARD WATERS

THE BUILDING Societies Act of last year must be amended to ensure the long-term survival of societies, Mr Donald Kirkham, chief executive of the Woolwich, said yesterday when announcing the society's annual results.

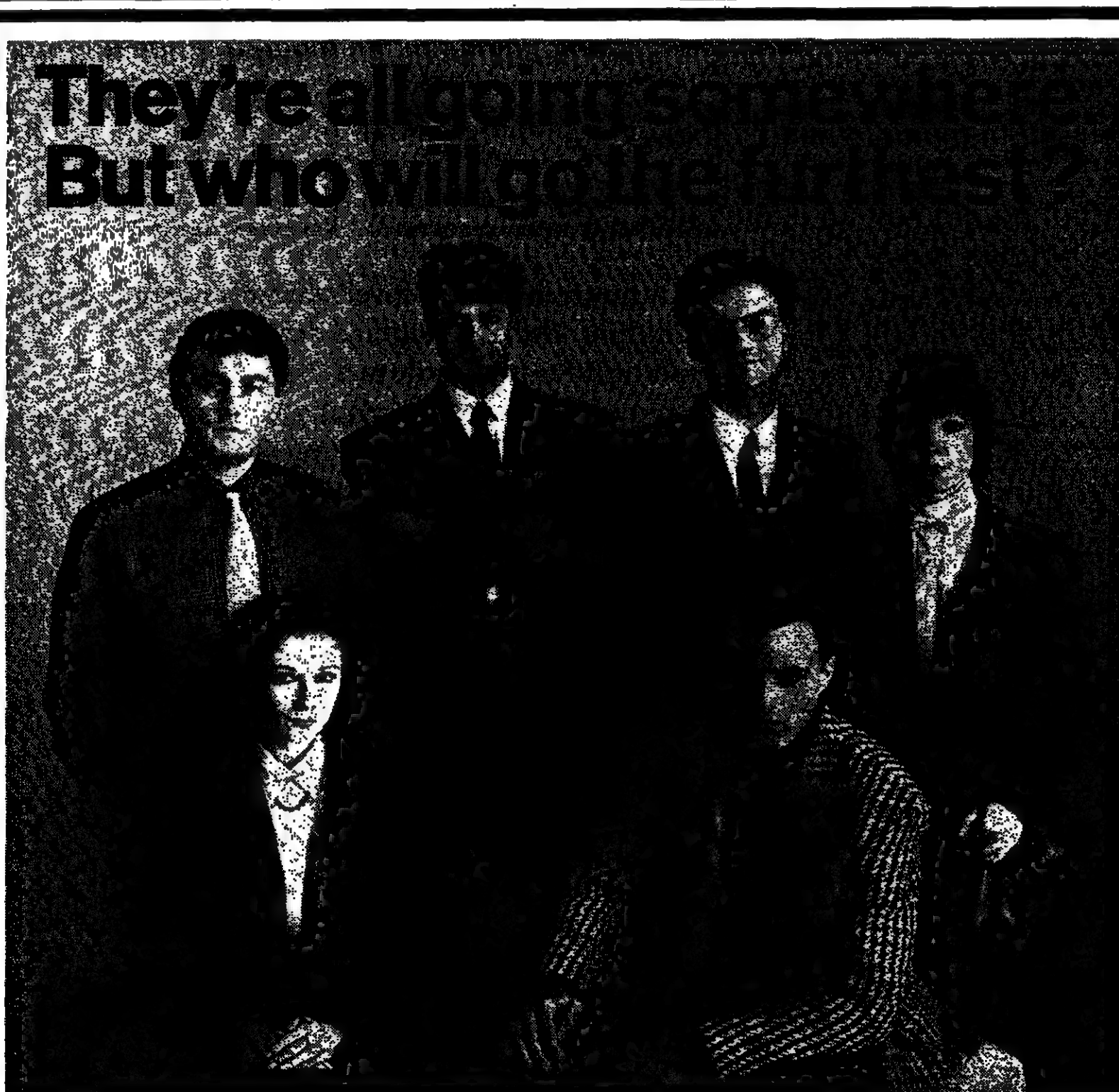
By limiting societies' unsecured lending to 10 per cent of total assets, the act ties societies' hands behind their backs, he said. "We are dependent on the continued well-being of the housing market. But what if the collapse of confidence in the housing market?"

Unsecured loans should be allowed to account for up to 49 per cent of assets, he said. Failure to lift the restrictions could force societies to abandon their

mutual status in favour of becoming public companies, an option open to them from early next year. As companies, they would come under the Banking Act rather than the building societies' legislation.

Pre-tax profits at the Woolwich slipped 4 per cent to £92.4m in the year to September 30. This was due to lower profits from investment in government securities, which fell by £20m to about £8.5m.

The Woolwich's reserves rose to £391m, or 4.22 per cent of total assets. This figure did not include £57m of overpaid tax the society won back from the Inland Revenue in a legal action, because the Revenue had appealed against the decision.



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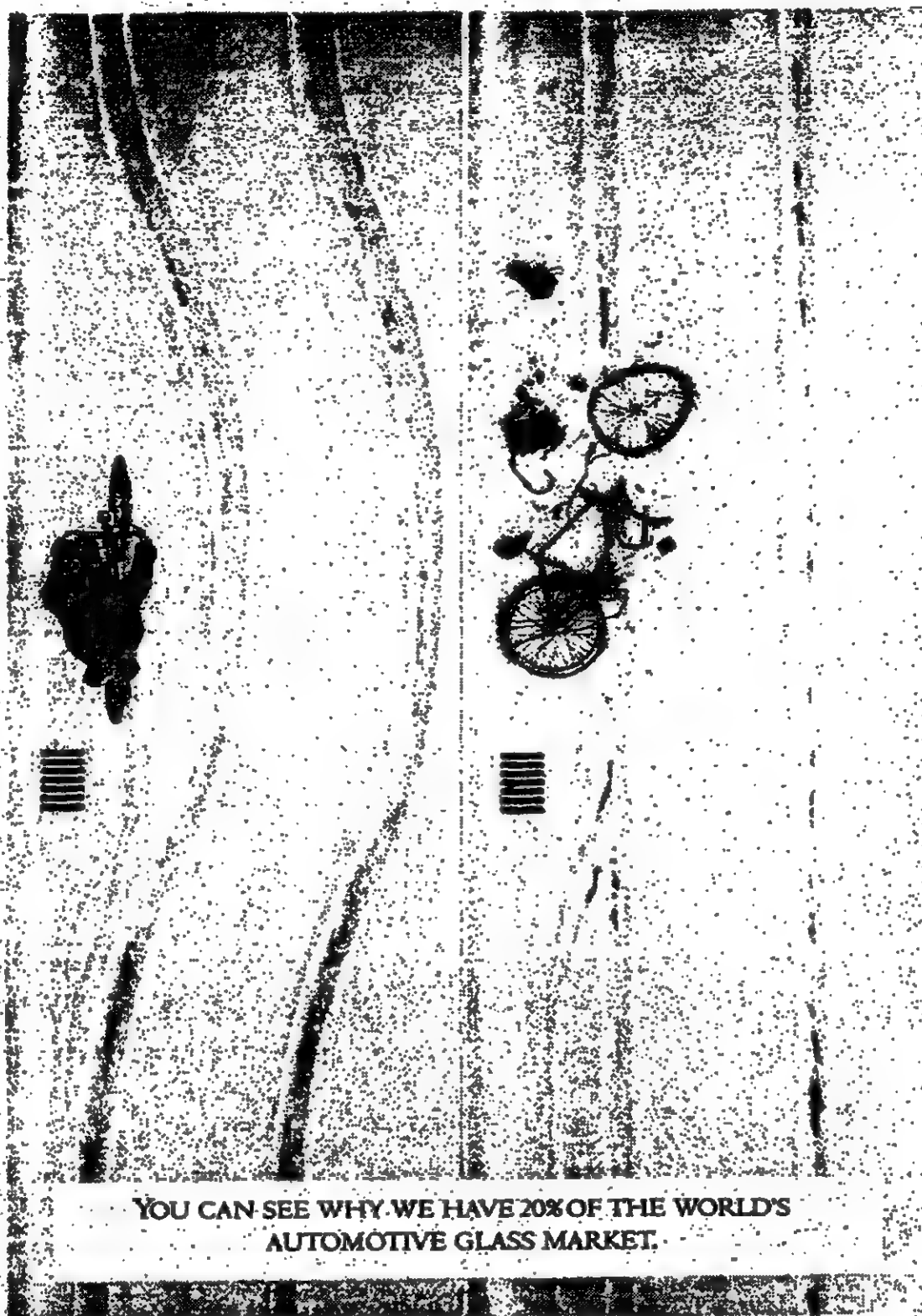
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AUTOMOTIVE GLASS MARKET.

Most winter mornings you can't see very much through your windscreen. But you're pushed for time, you drive off anyway.

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14  
**UK NEWS**

# £40m waterfront plan unveiled for Hartlepool

BY WILLIAM COCHRANE

TEESSIDE came to London yesterday to put a £40m marina, residential and leisure project, for the Hartlepool waterfront, before developers and investors.

Mr Nicholas Ridley, Environment Secretary, introduced the project. He said the success of the Teesside Development Corporation, established in May to regenerate nearly 19 square miles of land, had encouraged him in the launch on Monday of three "mini" urban development corporations for Bristol, Leeds and central Manchester.

The Hartlepool project, offered in partnership with the Tees and Hartlepool Port Authority, aims to create the most important water-based leisure attraction on the north-east coast.

The scheme, on the north of the Tees estuary, aims to build up to 1,000 berths. It would add more leisure and entertainment facilities, housing and commercial activities and establish a maritime heritage project of "international calibre."

Mr Norman said the corporation would not be imposing a detailed plan upon potential developers. "We want to attract creative developers, those we can work with," he said. "At that stage, with those developers, we will work out financial deals."

He told developers: "Prove your flair and we'll sort out the money."

Last September, the corporation - the biggest of the six urban development corporations established so far - and the port authority formed a partnership for a £10m project, involving a consortium of companies, for ocean bed mineral extraction and the redevelopment of the former Smiths Dock shipyard. This is expected to create 1,000 jobs over five years.

November saw an \$80m project for the conversion of the derelict Stockton racecourse, which closed six years ago, into a retail and leisure centre to be built by Brookmount and to employ 2,000 people.

The Hartlepool project coincides with a new research report on the north of England, introduced in Manchester last night, which identifies existing success stories for 10 towns in the north.

SE Associates, the Reading-based consultancy, commissioned by property agent Derrick, Wade & Waters, says the ten towns score particularly high on a "quality of life" index.

They have designed the index to include social, educational and housing factors as well as the more conventional economic indicators.

The towns are Congleton, Knutsford, Beverley, Thirsk, Lytham St Anne's, Clitheroe, Harrogate, Morpeth, Hexham and Kendal.

## More advance plants to be built soon in Ulster

BY OUR BELFAST CORRESPONDENT

THE INDUSTRIAL Development Board in Northern Ireland is to build four advance factories next year costing about \$2m on existing industrial estates in Armagh, Ballymena, Craigavon and Danganoo, with a total floor space of 6,400 square metres, it announced yesterday.

Earlier this year, the board completed two other 1500-sq-metre advance factories in Belfast and Londonderry.

Mr John McAllister, the board's chief executive, said those factories and the units announced yesterday represented a new IDB building programme and underlined its determination to ensure that Northern Ireland had up-to-date provision able to compete with the best in the world.

Pointing out that successful companies were becoming increasingly aware of the importance of image, Mr McAllister said a modern, high-quality factory in an attractive, landscaped environment was seen as essential by many companies.

The board is Northern Ireland's biggest industrial landlord, owning 55 estates spread over 800 acres with roads and services installed and ready for customers.

## Alan Pike on a seasonal campaign to cut drink-related accidents Fatal dangers of the festive spirit

UNIVERSITY COLLEGE Hospital, London, which was in the frontline of treating victims during last month's King's Cross tube fire, was the venue for the launch yesterday of the Government's Christmas campaign against drinking and driving.

As Mr Peter Bottomley, Roads Minister, pointed out, drinking and driving claims as many lives as the King's Cross tragedy every fortnight of the year.

One road death in four last year was drink-related. At least 1,400 people died in accidents in which the driver, rider or pedestrian was over the legal alcohol limit.

Drink-related accidents reach their peak at weekends. In the notorious accident periods late on Friday and Saturday nights, two-thirds of drivers and riders killed have alcohol levels higher than the legal limit. The problem is at its worst at certain times of year. Christmas is one of these times, although by no means the only one, and the Government's drinking and driving campaign now reflects this by running throughout the year.

This year, the Christmas campaign coincides with mounting clamour from organisations representing relatives of drink-driving accident victims, MPs and senior police officers for tougher action against those who drink and drive.

Mr Roland Boyes, a Labour MP, moved a 10-minute bill in the Commons last month which would have authorised police forces to carry out random breath tests. "The Government made it clear it does not intend to introduce random tests at present but Mr Boyes and others believe they have public opinion on their side."

There are two arguments against random tests. One is that they would be a less productive use of police resources than tests directed at motorists who have committed moving traffic offences. The other is the civil liberties argument that it is



Safety thrust: Peter Bottomley samples alcohol-free wine

unacceptable, however good the cause, to give the police powers to stop and breath-test people who are not even suspected of an offence.

"I believe the civil liberties objection has to be set against the loss of civil liberties of those who are killed because of drunken drivers," Mr Boyes said. "People are far more likely to die as a result of drinking and driving than other forms of violence and society has to take whatever steps are available to prevent this."

Some police forces come relatively close to random testing by using their general powers to stop vehicles and then breath-testing drivers if they are suspected of having been drinking.

Greater Manchester Police warned yesterday that it would be using its general powers to stop vehicles this Christmas and the Sussex force already does so.

Mr John Over, chief constable of Gwent and chairman of the Association of Chief Police Officers traffic committee, yesterday argued that the courts must play a stronger part in eliminating drinking and driving by imposing stiffer penalties. He says research has failed to discover a single case of the maximum penalty - six months imprisonment or a £2,000 fine - being imposed.

Fines average £174, although the long-term cost to a convicted motorist will be much more than this. Once back on the road, a driver can expect to pay £2,500 in extra insurance premiums over the next 10 years. The cost to society of fatal road accidents is around £400m a year and the problem puts heavy pressure on the resources of hospitals and the emergency services.

In the Government's view, drinking and driving has to be tackled through a continuing education and public awareness campaign. Newspaper, television and radio advertising will be stepped up this month, and the public is being urged to plan for Christmas in three extra ways:

- Plan in advance who will be driving if you are in a group.
  - Plan a taxi or public transport home if there is not a sober driver in the party.
  - Plan to have a good supply of non-alcoholic or low-alcohol drinks if you are entertaining.
- Ministers are heartened by the fact that the drinks industry has begun playing an active part in discouraging the drunken driver. The Brewers Society is running its own Wheelwatch promotion and a major brewer, Courage, is about to launch a television campaign against drinking and driving.

Conviction statistics show the typical drunken driver as young and male but this may not present a complete picture. Mr Bert Cunningham, Association of Chief Police Officers traffic spokesman in Scotland, says police attention is "quite easily focused on the young driver in the old banger."

He suspects that officers are often less successful in spotting executive and middle-class drunken drivers in smart cars.

There is general agreement that education, a good detection rate and adequate penalties all have a part to play in reducing the drink-driving menace. However, there remains the problem of drivers who, their confidence fortified by the effects of alcohol, believe they are within the legal limit when they are well outside it.

A straightforward ban on drinking any amount of alcohol when driving, would solve this problem, Mr Boyes says he would favour such a measure, and so would large numbers of survivors of drink-driving accidents and the relatives of victims.

This possibility has not yet reached the political agenda but by the time Christmas is over there will be a large number of families in Britain wishing that it had. If last year's performance is repeated, 1,500 people will be killed or injured this month as a result of drinking and driving.

## New chief executive for Thomas Cook

THE THOMAS COOK GROUP has appointed Mr Bernard Norman as deputy chairman, succeeding Mr Michael Brockhouse, who will be retiring on December 31. Mr Peter Middleton becomes a director of the Thomas Cook Group, and group chief executive. He remains managing director of Thomas Cook Travellers Cheques. Mr John McEwan, head of UK Travel, is made a director and joins the group board. Miss Rosemary Berry, director of personnel, Thomas Cook Travel, is named head of group personnel.

DAVID S. SMITH (HOLDINGS) has appointed Mr John Bease as an executive director of the group and as managing director of its newly-created packaging division. He was managing director of U.K. Corrugated.

Mr Alan Williamson, sales director of Primesight Aviation Media, Primesight Sign Technology, and Primesight In-Flight, becomes managing director of PRIMEIGHT'S international division from January 1. He succeeds Mr Roger Davidson who will retire in April next year, but who remains deputy chairman of the three companies until then.

Mr Marshall Sir Peter Horley has been appointed chairman of M L HOLDINGS from January 1. He has been on the board since 1975, and succeeds Mr Ralph Price who retires on December 31.

Mr Kris Tamaki has been appointed president and chief executive officer of MAXWELL COMMUNICATION CORPORATION ASIA-PACIFIC from January 1. He will be based in Tokyo. He was president of Computerland Japan.

Mr Walter A. Gabert has been appointed deputy chairman and managing director of MORGAN GUARANTY, London. Mr Joel L. Cohen becomes managing director - sales; Mr Joseph P. Cook, managing director - syndicate; Mr Joseph F. MacFale, managing director - capital markets; and Mr Hendrik G. van Nieu, managing director - trading.

Mr Terry Robinson has been appointed managing director of TRANSFLEET SERVICES. He was managing director of Harvey Plant, also a joint venture between Lex Service and Lombard North Central. His appointment follows Mr Mike Noel's move to head Lex's commercial vehicle distribution business.

Mr Peter Stringer has been appointed managing director of STEER HIRE, plant hire subsidiary of the Bardon Group. Mr Fred Waples has become chairman. Mr Stringer was a group executive of the BBA Group.

Mr Tony Kulp has been appointed managing director of HARDANGER (SOUTHERN), a new subsidiary of Hardanger Properties. He was a partner with Edward Erdman.

Mr Tony Lazzarini has been appointed managing director of TRANSDATA-KTS. He was marketing director of NCR Europe's independent marketing division.

## Contracts Itemised billing for BT

British Telecom has placed an order for a further four ICL Series 39 Level 80 mainframe systems as part of a plan to introduce an itemised billing service from January, starting with the London area.

These information processing systems, worth £11.2m, will complement two Series 39 Level 80 systems already installed at British Telecom's computer centres at Kensington and St Albans and will replace three ICL 2998 systems.

It is planned that the new systems will provide computing resources for London District.

## Trident data recorders

THORN EMI DATATECH has supplied the Trident missile project with three high-density digital data recording systems (HDRS) forming part of orders worth more than a million dollars. The recorders are being used to test the electronics of the second version of Trident, also known as D6.

Thorn EMI in Atlanta, Georgia, US, has supplied Lockheed-Missiles and Space Co Inc, the prime contractor for Trident, with an HDRS in a \$585,000 contract. The company has also won a \$568,000 order from Control Data Corporation, sub-contractor to Lockheed, for two other recorders of this type.

HDRS is an integrated system approach to high-density digital recording. It combines data-packing density capabilities with auto-ranging constant density recording techniques to produce optimal tape use and economy - up to 50 per cent more data per tape and greatly improved cross play.

HDRS incorporates an advanced menu-driven control system that allows the user to pre-determine up to nine sets of records and reproduce configurations selectable locally and under remote control.

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## Ordnance Survey 'could increase profits'

BY RALPH ATKINS

ORDNANCE SURVEY, the official map maker, should concentrate more on maximising revenue from commercial operations, said a report published yesterday.

The National Audit Office, the efficiency watchdog for government departments, said there was scope for expanding sales and increasing profits on some Ordnance Survey products. More attention should be given to justifying its government subsidy.

Ordnance Survey is a government department providing specialist map-making services for public and private sector users. It employs nearly 3,000 people and in 1986-87 received a grant of £26.9m from the Government.

The report points to "considerable underlying strengths" including high-quality products,

staff commitment and strong day-to-day management.

However, it says there is a need to develop strategic planning and review arrangements to allow better organisation and help maximise revenue.

"The overall subsidy effect, particularly in the years before 1982-83, has encouraged users to expect high quality products at prices which have not reflected

full economic costs."

The department is required by 1989-90 to recover 40 per cent of costs in its core activities including 1,250,000 and 1,500,000 scale maps and work vital to the national interest such as large-scale mapping.

Objectives and management of Ordnance Survey, Report by the Comptroller and Auditor General, HMSO, £3.50.

## Labour spokesman fears abuse in flat renting

FINANCIAL TIMES REPORTER

THE RETURN of Rachman-style landlords and soaring private sector rents under the Government's new housing proposals was forecast yesterday.

Mr Clive Soley, Labour's housing spokesman, warned the National Federation of Housing Associations seminar in London that the Housing Bill which aims to free tenants from local authority control and enhance the role of the Housing Associations would not work.

Housing associations were originally formed on a charitable basis to provide homes for low-income families. But Mr Soley warned that government moves to encourage them to go up-market, using private capital to build more homes, would boost rents to unacceptable levels.

He said housing associations could not expect to be bailed out by a future Labour government. The Government should increase security of tenure and strengthen the bill's provisions on tenant harassment.

"The trouble with the Conservative Government approach in the bill is that it will provide an incentive to people who choose to operate in the way Rachman did," he said.

But Mr Marion Roe, Parliamentary Under Secretary of State at the Department of the Environment, rejected Mr Soley's claims. She told the seminar: "The impression still seems to linger that in the bill we are seeking to recreate the 1967 Rent Act, and will open the door to a revival of Rachmanism."

"Certainly we share the honourable intentions of the authors of that Rent Act. But we trust we have learned from their mistakes."

She assured the seminar that tenant security would be just as great as for those currently living in housing association properties.

All tenants would benefit from a strengthening of their existing protection against harassment and illegal eviction, she said. The Government was creating a climate in which it would be infinitely harder for a Rachman to thrive, and infinitely easier for a private landlord to turn a honest penny, she added.



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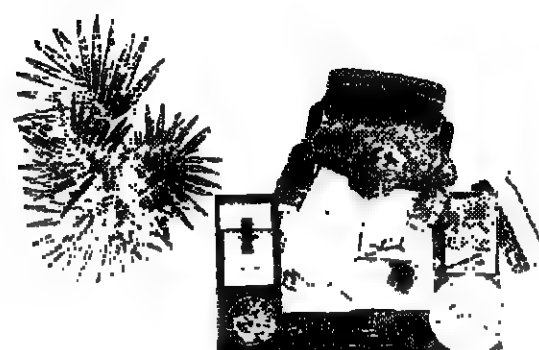


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## First steps in the technology of persuasion

BY MICHAEL DIXON

"I MISSED my train this morning," Ken Smart said. The other six of us in the room just eyed him in silence until he shuffled in his chair and said: "I missed my train this morning." We continued staring silently for several more seconds. Whereupon Ken shuffled again and said: "I missed my train this morning."

A casual observer of the scene might well have concluded that either the strains of rail travel were beginning to prey on Mr Smart's mind, or his audience were stone deaf, or both. The truth was none of them.

Of the seven people at the seminar in London, Ken and four others were being introduced to a method for dealing with fellow human beings which has the lumpy title of Neuro-Linguistic Programming. The others, David Gasser and Roy Johnson of the Performance and Communication Enterprises consultancy, were doing the introducing.

Despite its name and American origins, the NLP method seems to be fast gaining attention in various quarters this side of the Atlantic. I was first told about it by a teacher of autistic children who lives in France. The other beginners had all heard of it in connection with business, one of them during a riveting three-hour lecture by a British tycoon who credited several of his millions to NLP.

The nub of the method is illustrated by the seminar's opening session in which Mr Smart (three times) enunciated his travel-to-work

problem. The beginners took turns at trying to use precisely the same words to convey three different messages, ringing the changes of meaning by altering their postures and facial expressions. The listeners - then reported what, if anything, they had understood.

"The object was simply to show how important it is to use the eyes as well as the ears very sharply when in conversation: a lesson which, although it is well known to everyone, very few of us seem to act upon. But NLP purports to carry the use of sharp observation a great deal farther. For it is claimed that experts in the method can mostly get pretty well anyone they talk with to do what they want done."

That is not to say NLP has pretensions to being scientific. While its United States originators - linguist John Grinder and mathematician Richard Bandler - make much play with recent research on the brain, they admit they don't really know why the method works. All they assert is that it does so, and is therefore yet another example of a piece of technology which can be applied effectively although its principles are not yet explained.

Their starting point is the premise that, when people are making decisions, they habitually and for the most part unconsciously use their senses in certain particular strategic ways. The next claim is that a trained observer can find out which of

the strategies other folk are using, and apply the discovery so as to influence what they decide.

The tell-tale signs are said to be many and varied, and I have room here for only a few. Anyone wishing to know more should contact Mr Johnson or Mr Gasser at Cedar Court, 9-11 Fairmille, Henley-on-Thames, Oxon RG9 2JR; telephone 0491 579600, telex 846068. Moreover my small sample relates only to people who are normally right-handed; left-handers tend to operate in different ways.

NLP has it that when people are mulling something over, they almost all use no fewer than three of their senses. They are sight, hearing and feeling. Smell and taste, although powerful stimulants of emotion, are thought not to play much part in the process of working out what to do.

### Most important

The most important ways in which decision-makers use sight, hearing and feeling are internal. The things seen are largely not there before them, but pictured in the mind's eye. Similarly, the most decisive hearing is done in the mind's ear, and the feeling in the gut. Having noted that, let's now suppose we are putting a proposal to a right-handed man.

If in the first stage of listening to us he looks upwards, tenses his shoulders and breathes shallowly high in the chest, the probability is that he is seeing inter-

nally. When his gaze is directed up to his left, he is likely to be remembering some image he has had before. When his eyes are turned up to his right, he is constructing some new mental picture in response to the message we are putting across.

In the second stage, however, he changes from looking upwards to a level gaze, sets his shoulders back a bit and begins breathing evenly from the middle of his stomach. In that case, he has switched to using his mind's ear. Again, if his eyes are directed horizontally to his left, he is recalling sounds he has heard in the past. If he looks to his right, he is mentally putting some new idea into words.

Thirdly, he shifts his gaze downwards to his left and puts his hand to his chin or some other place near his mouth. The likelihood is that he is now having a talk with himself.

Then follows a fourth stage in which he looks down to his right, relaxes his shoulders and breathes low in the belly. That signifies he is checking his impressions against his gut feeling for what is acceptable and what not. Should he then look up at us with an air of anything less than conviction, we can take it for granted that our proposal has failed the test.

If so, ELP's originators say, it is our fault for failing to make good use of the information conveyed by his behaviour as we were presenting it.

Our first mistake, for example, could have been to feed him

with wordy arguments of logical kind in the early stage when he was trying to form visual images of our ideas. We would have done better to present them to him in mental pictures. In the second and third stages, while he was using the hearing strategy, we might have been trying to appeal to his feelings instead of asking how the scheme "sounded" to him so far. During the fourth and finally decisive stage, when he was consulting his navel, we were possibly urging him to see our design as a whole. We should have been inquiring how it "felt".

For the prime principle behind the method is that the best way of making a favourable impression on our fellow humans is to adopt the same strategy in presenting our ideas as the other person at any particular time is using in response. The prime question, of course, is does it work?

Well, in addition to all the hearsay evidence in its support, since I went to the seminar I have met three more people at various stages of skill in NLP who uniformly believe it is the goods. Moreover even I, with only the most rudimentary grasp of the method, am persuaded that it definitely can heighten my appreciation of what's going on in discussions. Unfortunately it has not yet enabled me to wear other people away from their perverse habit of doing the opposite of anything I suggest. One reason may be that,

although I begin conversations intending to apply NLP techniques, I very quickly become immersed in my own reactions to what is being said and the intention goes clean out of my head. So plainly, if the method is ever to work as claimed, it takes much intellectual effort as well as discipline to learn.

But given that anyone were likely to deal with has become expert in its use, the rest of us would surely do well to do the same. For despite the originators' concentration on the beneficial applications of NLP there is no doubt that it could be used malevolently, and once an effective technology is in being it cannot be un-invented or fully suppressed.

My only comfort is that however hard it might be for me to learn it, it is clearly going to be still harder for others. A case in point is Ken Smart who, although he tried to convey three different messages by his three enunciations of his travel problem, succeeded in communicating just one: namely, that he had missed his train. The reason was that he both looked and sounded very much the same every time he spoke. But that could be an advantage in his job. He is his company's chief buyer of costly capital equipment.

The rest of us beginners did a good deal better. For instance, everybody instantly recognised the portent - first defiance, then hope, then terror - of the job column's three repetitions of: "I'm not scared of growing old."

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## FT LAW REPORTS

# Mariner's estate can sue for defective ship

COLTMAN AND ANOTHER v  
BIBBY TANKERS LTD

House of Lords (Lord Keith of Kinkaid, Lord Roskill, Lord Griffiths, Lord Oliver of Aylmerton and Lord Goff of Chieveley):  
December 8 1987

A SHIP is "equipment" provided by an employer shipowner for the purpose of his business; and accordingly, where a crew member is lost at sea due to the ship's faulty construction, his estate can sue the shipowner in that, although the loss is attributable to the shipbuilder, it is also statutorily deemed to be attributable to the shipowner's negligence in providing defective equipment.

The House of Lords so held when allowing an appeal by the personal representatives of Mr. Leo Coltman, who died on the Derbyshire, from a Court of Appeal decision [1987] 1 All ER 368 (Lord Justice Lloyd dissenting), on a preliminary issue in a negligence claim against shipowner, Bibby Tankers Ltd. The Court of Appeal by majority overturned Mr. Justice Sheen's decision [1986] 2 All ER 96 that a ship was "equipment" for the purpose of a negligence claim against an employer.

Section 1 of the Employer's Liability (Defective Equipment) Act 1969 provides: "(1) Where—(a) an employee suffers personal injury in the course of his employment in consequence of a defect in equipment provided by his employer for the purposes of the employer's business; and (b) the defect is attributable—(i) to the fault of a third party—, the injury shall be deemed to be also attributable to negligence on the part of the employer— (3) In this section—'equipment' includes any plant and machinery, vehicle, aircraft and clothing."

LORD OLIVER said that Mr. Coltman was employed as third engineer aboard the Derbyshire, a 50,000-ton vessel which sank off the coast of Japan on September 9 1980, with the loss of all hands. Mr. Coltman's personal representatives claimed damages for negligence against the shipowner. The particulars of negligence included allegations of defective construction and design of the vessel, rendering it unseaworthy.

It was pleaded that the defects, said to be attributable to the manufacturers of the vessel, were defects in "equipment" provided by the shipowner within the meaning of section 1 of the Employer's Liability (Defective Equipment) Act 1969, and were thus deemed to be attributable to the shipowner's negligence.

The shipowner denied that the vessel constituted "equipment" within the meaning of the Act. The Admiralty registrar ordered determination as a preliminary point of the question whether the ship was equipment. Mr. Justice Sheen answered in the affirmative. The Court of Appeal (Lord Justice Lloyd dissenting) declared the vessel was not equipment.

The 1969 Act was introduced with a view to rectifying possible hardship to an employee who was required to work with equipment by the employer, and who was injured as a result of failure in design or manufacture.

Section 1(1) of the Act provided that injury caused by defective "equipment" was deemed to be attributable to the employer's negligence.

In the Court of Appeal, Lord Justice O'Connor expressed the view that "equipment", in its natural meaning, denoted something ancillary to something else—machinery attached to a ship would be equipment, because it would be ancillary to the main object, the vessel, but the word was inappropriate to describe the vessel itself.

There was no more essential equipment for the setting up and carrying on of a shipowner's business than the ship or ships with which the business was carried on.

That involved no misuse of language. As Lord Justice Lloyd observed in his dissenting judgment, one would talk naturally of a fleet being "equipped" with battleships, cruisers and destroyers; or of the "equipment" of an expedition as including supply ships.

A shipowner's fleet of ships was properly described as the equipment of his business. They were the tools of his trade.

It was said that "equipment" was to be distinguished from the factory or workplace in which tools or machinery were provided, and that an ocean-going vessel of the size of the Derby-

shire was akin to a factory in the sense that it provided the accommodation in which the employee worked.

No one would regard the power boat of a water-skiing school, or a pleasure launch on the Thames, as in the slightest degree akin to real estate, or as being anything other than a chattel employed in a business.

Such a vessel would be comprehended in the term "equipment of the business" even in the most everyday use of language. There was no justification for excluding a vessel by reason of its size and of its necessity for providing accommodation for the crew.

It was argued that subsection (1) had to be read in the context of the Act, including subsection (3) which defined "equipment" to include "plant and machinery, vehicles, aircraft and clothing". Was it conceivable, it was asked, that the draftsman should have specifically included vehicles and aircraft, but omitted vessels, if such omission were not intentional?

Deliberate omission of vessel from subsection (3), it was said, demonstrated that "equipment" was used in subsection (1)(a) in a restricted sense.

That was not accepted. It was clear, as was pointed out by Lord Justice Lloyd, that "includes" in subsection (3) could not be construed as "means and includes" so as to confine "equipment" to the specified examples.

Subsection (3) could not be used to cut down the meaning of "equipment". The definition was a clarifying one, not an enlarging one. Why the draftsman felt it necessary to clarify in that way was a matter for speculation. It was certainly curious that, having referred specifically to means of transport, he should have omitted to refer in terms to water transport.

"Plant and machinery" clearly included any machinery installed in or affixed to a ship in the absence of some compelling context to the contrary. Exclusion of the ship itself from the definition of "equipment" produced the absurd position that the employer was liable for injury caused by defective machinery on or in the ship, but not for injury caused by anything which would properly be described as constituting the

ship itself, ie the hull or part of the hull.

There simply was no context in the Act which enabled one to read "equipment" as including the ship's winches, derricks, generators, pumps, engine-room plant, steering gear and so on, but as excluding the structure of the ship itself.

The alternative approach of treating all ships and all their gear machinery and accoutrements as *sub silentio* excluded from the operation of the Act raised equal difficulty.

It was almost unarguable that "equipment" did not include at least some vessels. If so, where was the line to be drawn?

It could not be drawn simply by reference to size, as the Court of Appeal majority appeared to have concluded. There was no logic in such a criterion, nor any functional difference between vessels of different types, which enabled a line to be sensibly drawn.

The purpose of the Act was manifestly to saddle the employer with liability for defective plant of every sort with which an employee was compelled to work. There was no ground for excluding particular types of chattel merely on the ground of their size or the element on which they were designed to operate.

Lord Keith, Lord Roskill and Lord Griffiths agreed. LORD GOFF, also agreeing, said that ships or vessels might vary enormously in character and size, from the Trinity House launch or a speedboat, to a supertanker or bulk carrier.

It was difficult to imagine that small craft should be excluded from "equipment".

No sensible distinction could be drawn between small and large vessels for present purposes. Moreover, the distinction between the equipment on a ship and its structure was not only difficult to draw in practice, but was artificial in the extreme.

The appeal was allowed.

For the personal representatives: Geoffrey Brice QC and Belinda Bucknall (Bull & Coleman).

For the shipowners: Kenneth Rokison QC and Robin Hay (Holman Fenwick & Willan).

By Rachel Davies  
Barrister



## HOW THE MASTERS OF THE UNIVERSE OVERCAME THE ATTACK OF THE DEUTSCHEMARKS.

When a new toy sets out to conquer the world, its timing must be right. Its price-point must be perfect. There is no mercy from the marketplace.

So when the Masters of the Universe invaded Europe, Mattel Inc., like a lot of shrewd companies, locked in some key currency exchange rates in advance of

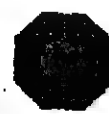
the Chicago Mercantile Exchange.

And when the Deutschmarks rose up against them, Mattel was able to hold its ground.

The moral of the story is pretty clear. It pays to take control of as many sources

of risk as possible. And the Chicago Mercantile Exchange has developed better ways for managers to control interest rate risk, Equities risk. And risks on some agricultural commodities. As well as international exchange-rate risk.

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THE BIG LEAGUE



# CJA RECRUITMENT CONSULTANTS GROUP

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Tel: 01-588 3588 or 01-588 3576  
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Prospects to build and head up a Sales team with rapidly expanding aggressive market leader offering large measure of autonomy.

## SALES EXECUTIVE — U.S. TREASURY PRODUCTS

CITY TO U.S. \$100,000 + CAR

**U.K. ARM OF LEADING U.S. INVESTMENT HOUSE**

For this new appointment, the result of planned diversification and growth, we seek high energy candidates of graduate calibre and aged 22-25. We require at least 12 months experience of the technicalities of international bond markets, with particular expertise in U.S. treasury products. This will have been gained in a direct sales role or on the research side, most likely with a leading U.S. house noted for its performance in this field. Potential contacts will be an advantage. Reporting to a Senior Vice President, the successful candidate will be responsible for pioneering new accounts for the sale of mainly U.S. treasury products to the middle market - banks, financial institutions and investment houses, in the U.K., Europe and elsewhere. Significant away travel will be necessary. Essential qualities are an agile and analytical mind, an entrepreneurial approach, presentation skills plus the ability to win the respect of prospective clients and attain objectives with the minimum of direction and supervision. Initial remuneration, by way of high basic salary plus open ended performance related incentive, negotiable to U.S. \$100,000 with tax benefits, car, pension scheme and family BUPA. For this assignment we are particularly keen to hear from candidates in strict confidence by telephone on 01-638 2185 or 01-638 4313 or alternatively applications in writing under reference SETP 4584/FT to the Managing Director, CJA.

## FUND MANAGER — GLOBAL FIXED INTEREST

LONDON C.£50,000 + BONUS

**INVESTMENT GROUP OF MAJOR INTERNATIONAL BANK**

This new appointment is an opportunity to establish a multicurrency fixed income management capability within the asset management team of this leading bank. The successful candidate will have a strong academic and market background with 3-4 years' experience encompassing both UK and international fixed income products ideally in a fund management capacity but candidates from a sales environment will be considered. A good track record and the ability to work as part of a team are essential and responsibilities will include presentations to prospective international clients. Targets will be clearly set out and in addition to a salary in excess of £50,000 + car and excellent benefits package, a substantial performance bonus can be achieved. Applications in writing or by telephone on 01-638 0680, in strict confidence under reference GF4566/FT to the Managing Director, CJA.

## FUND MANAGER — EUROPEAN EQUITIES

CITY £40,000-£50,000 + BONUS

**MAJOR INDEPENDENT FUND MANAGEMENT GROUP**

We invite applications from candidates aged 27-35 who have sound analytical training and a minimum of 2 years' experience at Assistant Fund Manager level in European Equities. Responsibilities will cover management of a number of European Equity funds, involving close liaison with brokers. Substantial autonomy will be vested in the successful applicant and some European travel will be necessary. The ability to think creatively, seek out new investment opportunities and thereby make a significant contribution to the investment performance is key. Initial remuneration negotiable £40,000-£50,000 + bonus, car, non-contributory pension, free life assurance, free family BUPA and assistance with relocation expenses if necessary. Applications in writing or by telephone on 01-638 0680, in strict confidence under reference EEFM4565/FT to the Managing Director, CJA.

## SOLICITOR — MANAGER OF LEGAL DEPARTMENT

HONG KONG \$40,000-£43,000 + BENEFITS (TAX 17%)

**MAJOR DIVERSIFIED INTERNATIONAL GROUP — ASSETS EXCEED \$2 BILLION**

For this new appointment, we seek Law graduates, admitted Solicitors, aged from 32. We require a minimum of 4 years post-qualification experience in the company/commercial field, handling major transactions for substantial listed companies. This will have been gained with a leading professional firm or as a senior member of the legal department of a large international group. Reporting to the Group General Counsel, the successful candidate will manage a team of 4 in-house lawyers dealing with a spread of commercial issues in support of Asian and other global operations. There will be direct responsibility for key legal projects and for the implementation of systems to co-ordinate and control internal legal processes and liaison with external professional advisers. A significant input on strategic legal planning will be expected and some overseas travel is involved. Essential qualities are commercial acumen, a talent for problem solving and the ability to contribute to the overall progress of this group. Initial remuneration, by way of high basic salary and performance related bonus, negotiable \$40,000-£43,000 (maximum tax 17%), contributory pension, provident fund, life assurance, furnished accommodation, free family medical cover, annual leave with passages, plus children's education and travel allowances. For this appointment we are keen to hear from candidates in strict confidence by telephone on 01-638 2185 or 01-638 4313 or alternatively applications in writing under reference MLD148/FT to the Managing Director, ALPS.

## PORTFOLIO MANAGER — GROSS FUNDS

CITY £30,000-£35,000 + PACKAGE

**GROWING INVESTMENT MANAGEMENT ARM OF PROMINENT STOCKBROKER MEMBER OF LEADING INTERNATIONAL FINANCIAL SERVICES ORGANISATION**

To further strengthen this successful and expanding investment management team, we invite applications from candidates, aged 27-32, keen to expand their investment management horizons and experience. We require a background in analysis of international equities and fixed interest markets followed by not less than 2 years in control of substantial private client portfolios utilising the latest techniques. Reporting to the Divisional Director, the successful candidate will be responsible for all aspects of the management of large mixed funds. This will include on-going liaison at the highest level with a diverse range of important bodies; the successful implementation of portfolio strategies through effective day to day investment decisions based on personal assessment of research material, together with funds performance reporting and administration supervision. Key to the success of this appointment are an analytical and agile mind, presentation skills and the ability to meet objectives with the minimum of direction. Initial salary negotiable £30,000-£35,000 plus excellent package. Applications in writing or by telephone on 01-588 5407 in strict confidence under reference PMGF4567/FT to the Managing Director, CJA.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON, EC2M 6PU. Telephone: 01-588 3588 or 01-588 3576. Telex: 887374. Fax: 01-256 8501. ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT — PLEASE TELEPHONE 01-638 7530

**MANAGER, INFORMATION SYSTEMS. £70,000 +**

Jeddah based bank requires 35-45 year old graduate with extensive data processing experience within a commercial bank using IBM hardware and software. International experience, French and/or Arabic a plus. Proven managerial ability, he will organise, restructure and bring the department to a high level of quality by instituting standards, procedures and quality assurance and control systems. He will also evaluate new technologies in terms of potential advantages for the Bank.

Excellent salary plus free accommodation, medical care, 48 days annual leave with return air fare plus other benefits. Single or married status, initially for a two year period.

Please contact Shalagh Arneil on 01-583-1661 or send CV to her in confidence.

ask Recruitment  
50 Fleet Street, London, EC4Y 1BE

## OPTION MARKET MAKER

Fast expanding options company require young and ambitious trainees. No experience necessary. 'A' level standards required. Aged 18-23.

Write Box A0761,  
Financial Times, 10 Cannon Street, London, EC4P 4BY

## DO YOU FEEL LIKE JONAH INSIDE THE WHALE?

We are a new firm of stockbrokers, totally independent of any bank or institution, rapidly expanding our private client business.

If you have an established business base and want to change your environment, we would like to hear from you on 01-628 2366 now.

One of the world's most successful banks wishes to appoint

## CLIENT EXECUTIVES

£25-35,000 + Bonus + Car + Benefits

Our client is a major US bank, one of the largest financial institutions in the world. It occupies an enviable position in the UK as a market leader in the provision of a wide range of financial transactions. Its rate of expansion has created a number of marketing roles, working with major blue chip companies on the following products:

**SECURITIZATION & ASSET SALES \* CAPITAL MARKETS \* CREDIT FACILITIES  
CORPORATE FINANCE \* TREASURY & RISK MANAGEMENT PRODUCTS**

These appointments are viewed as key developmental positions for senior client management. They should be of interest to 'high-achiever' marketing officers, aged in their mid-late 20s, who are at present working in a sophisticated banking environment. The accent in this organization is on innovation and flexibility, and should provide a welcome contrast to many of the large banks within the city.

For further details please contact Andrew Stewart on 01-248 3653 during office hours or on 01-385 9616 evenings/weekends or send a C.V. to the address below. All applications are treated in the strictest confidence.



60, Cheapside, London EC2V 6AX

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT



## UNIT TRUST PROFESSIONALS:

### Crown's healthy expansion opens up some exciting opportunities

At a time when many financial companies are shedding employees, Crown Financial Management is seeking to add many new staff, at all levels, to further its planned expansion. The opportunities occur at the Head Office of Crown Unit Trust Services in Woking with further exciting developments planned for 1988 and beyond.

Although primarily concerned with unit trust development, the company will also be examining the opportunities opened up by the new Financial Services Act. All the salary packages offered are negotiable. But they will all be very competitive and represent our determination to recruit top quality staff at all levels.

**Unit Trust Administrators**

Within the Unit Trust dealing and administration department, Crown are looking for personnel at all levels to specialise in and develop the functions associated with computer dealing, registration and administration including Trust and Financial accounting.

Implications these have for investment performance. Therefore close liaison with Fund Managers will be necessary. The candidates will also be required to undertake competitor analysis within the Unit Trust industry and impart this information to all Crown's distribution arms.

**Pensions Marketing**

This is a new position which has been created to develop the potential within the proposed legislation for the private sector pensions market, and also to exploit opportunities that are currently within the established corporate market place. You must be able to demonstrate a successful track record of selling to Investment Managers, Pension Trustees and Actuaries specialising in the corporate pensions market. Essential qualities include self-motivation and the ability to be highly resourceful.

### Investment Marketing — Life and Pension Funds

The candidates will be responsible for handling queries from Brokers & Individuals regarding Crown Life's investment strategy. This will involve producing historical performance figures relating to Crown's Life and Pension Funds versus competitors and various market indices. It will also include organising presentations to Broker Branches and Brokers and producing investment material for publication. A basic understanding of world stockmarkets is needed together with knowledge of alternative investment opportunities.

The successful candidate will occupy a pioneering role within the company offering enormous scope.

**Marketing Services**

The candidates will be responsible for contributing to the advertising and marketing strategy for Crown Unit Trust Services. These responsibilities will include all aspects of brochure design and production including Managers reports, production of general unit trust marketing material, maintaining and updating the Broker list, advertising strategy and production of advertisements. The candidates will also need to research into the most effective marketing vehicles for a unit trust company.

### Broker Liaison Sales Executives/Assistants

As a Sales Executive you will work alongside the existing broker consultants in London and the regions. You will be responsible for assisting in developing unit trust sales through stockbrokers, insurance brokers, financial planners and investment advisers. The vacancies offer opportunities for substantial earnings through our remuneration package.

If you feel you can match these needs please write with full CV to:

Stuart Perill, Managing Director,  
Crown Unit Trust Services Ltd, Crown House,  
Woking, Surrey GU21 1XW,  
Telephone (04862) 5033.  
or  
Mark Adamson, Personnel Manager,  
Crown Financial Management, Crown House,  
Woking, Surrey GU21 1XW,  
Telephone (04862) 5033.

## TREASURY SPECIALISTS

### FAST TRACK IN CONSULTANCY

£30,000 + CAR + BENEFITS

This top international management consultancy has a well established Treasury Group with a reputation for excellence. The Group attracts a diverse range of exciting treasury assignments and has a record of consistent growth. The consultancy offers excellent experience and career development opportunities for motivated professionals of ability.

As a consultant you will quickly contribute to the effectiveness of the treasury functions of an impressive client list which includes both banks and international corporates. You will participate in the consultancy's training programme and develop both personally and technically in this stimulating environment.

Candidates should be of graduate calibre, in their late twenties or early thirties, and have at least two years direct treasury experience gained in a corporate or bank. Good communication skills, intellect and adaptability will enable you to confront a wide range of business issues successfully.

Interested candidates should call Heather Male on 01-629 8070 (evenings 0727-57718) or send a detailed curriculum vitae quoting Ref L232 to her at Slade Egor International, Metro House, 58 St. James's Street, London SW1A 1LD.

International Search and Selection

## SLADE EGOR INTERNATIONAL



# HEAD OF INVESTMENT MANAGEMENT

The opportunity for an experienced manager to run the money management side in a highly successful international institution

This position will be of great interest to an experienced investment management professional who is looking for the opportunity to play an executive role in the management of international assets. The emphasis will be on providing leadership to fixed interest and equity Fund Managers and on taking primary responsibility for the determination of investment policy and asset allocation strategy.

You will have had at least 10 years' experience in investment management and will probably be in the age range 35-50. It is not important in which asset areas this experience has been gained, provided that you have a good overall understanding of major world markets and the international economic scene. What is important,

however, is that you should not have become too conditioned by any one type of environment and should have the flexibility to set policies which are appropriate for very different types of client accounts. Because of the nature of the role, maturity, team-mindedness and an international outlook are essential qualities and excellent managerial, communication and presentation skills a pre-requisite.

The position offers a compensation package which reflects the Company's commitment to hiring one of the very best practitioners in the field. To apply, please write in confidence to: John Sears and Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP or telephone 01-222 7733 for a preliminary discussion.

**John Sears and Associates**

A MEMBER OF THE SMOL GROUP

## CREDIT OPPORTUNITY

£25,000-£30,000+ banking benefits + Negotiable Package

"AAA" rated international bank, a major force in the world markets, wishes to strengthen its credit team by appointing an analyst experienced in the UK Corporate Sector.

- You are interested in developing your credit career within a flexible environment where ability and achievement is recognised.
- This is a high profile role working for an organisation committed to developing its relationships with the major UK Corporates; the bank is actively involved in asset based financing.
- You will enjoy being part of an expanding organisation which can offer you a stable platform from which to further develop your career.

If you are interested in the appointment please apply in confidence to Susan Millard - Manager, Financial appointments quoting reference number CG0569.

My client would also like to hear from good calibre, if less experienced analysts who are interested in pursuing their careers within one of the world's major banks.

Telephone: 01-256 5041 (out of hours (0483) 37480)



**Management Personnel**

Recruitment Selection & Search

10 Finsbury Square, LONDON EC2A 1AD.

## Appointments Wanted

29 Year Old German Bachelor of Commerce,

Banker, married, departmental head of investment advice at a German private bank, seeks towards the end of 1988 or in the middle of 1989 a new position at a bank in a managerial capacity. Preferred field of activity is investments in the world stock markets for private clients in Europe, USA and Japan. Languages: English and basic Spanish. Preferable location United Arab Emirates. Salary open.

Write Box A0750, Financial Times, 10 Cannon Street, London EC4P 4BY

## Options

We are seeking two people to join the expanding option trading desks in our Debt Securities & Banking Division.

The first position is for a trader on our Yield Curve Arbitrage Desk. Principal duties will include the formulation of trading strategies and day to day management of trading positions in the gilt and short sterling markets.

The second position is in our Debt Option Group where principal duties will include product development and trading in a wide variety of exchange traded and OTC interest rate options. Numeracy and familiarity with computers is an essential pre-requisite.

Candidates for these positions will probably be graduates with at least 2-3 years experience in a relevant market. An attractive remuneration package is offered and prospects for both positions are excellent.

Please contact, giving full career details:-

Mark Heyes  
Morgan Grenfell & Co. Limited  
23 Great Winchester Street  
London EC2P 2AX  
Telephone: 01-256 6278

**MORGAN GRENFELL**



The First Canadian Bank  
**Bank of Montreal**

## FOREIGN EXCHANGE TRADERS/ CORPORATE DEALERS

The Bank of Montreal is seeking to recruit experienced Foreign Exchange Traders and Corporate Dealers to complement its existing professional presence in the treasury market.

Our intention is to develop our capability further in Spot, Cross Currencies and Strategic Trading and to continue to raise the Bank's profile in the corporate sector.

These positions present excellent opportunities to join a successful and expanding treasury team. Remuneration and benefits package will be competitive and commensurate with experience levels.

Please address applications to:

Mr Terry L. F. Steward, F.I.P.M.  
Manager, Staffing  
Bank of Montreal, 9 Queen Victoria St.  
LONDON EC4N 4XN



## FUND MANAGERS

Make money for us - and yourself

Crown Financial Management is a rapidly developing financial services group which markets pensions, unit trusts and life bonds. We are growing, both in the size of funds under management and in the number of separate funds. Now we are looking for more top-level fund managers to help us develop our investment strength.

### Deputy UK Equity Manager £30,000 (neg.) + bonus + car

You will report directly to the UK Equity Manager and assist in managing the Group's UK equity portfolio of over £200 million. Currently, it is spread across pension funds, life funds and unit trusts. You would also be responsible for training junior investment analysts and representing the Group to brokers and analysts. At first, you would deputise for the UK Manager as necessary, but you would have the opportunity to become a full fund manager in the medium term.

You should preferably be under thirty, and an Associate of the Society of Investment Analysts with at least three years research experience. You should also have a sound knowledge of the UK equities market and stock analysis - and be able to show it.

### International Fund Manager £32,000 (neg.) + bonus + car

You will have at least five years experience in fund management and overseas portfolio research. You can demonstrate a sound knowledge of overseas markets coupled with excellent basic stock market analysis. You should be between 30-55 and looking to develop your experience both in business areas and size of funds handled.

You would report directly to the Senior Equity Manager, and be responsible for the performance of funds under your management. You would be part of a senior investment team, and your responsibilities would include structuring, adapting and trading in specific markets with the portfolio under your control.

Benefits for all positions include a pension scheme, mortgage assistance and relocation expenses where appropriate.

Please telephone or write with full CV to: Robin Witheridge, BDC (International) Limited, 63 Mansell Street, London E1 8AN. Telephone: 01-488 0155.

Prospects of inheriting a substantial private client portfolio.

## Stockbroker - Private Clients CITY £25,000 - £30,000 + Package

Laing & Cruickshank Investment Management Services is one of the country's leading Private Client stockbrokers. A Senior Director with a substantial quality list of clients now seeks a Fund Manager to work alongside him until he retires in approximately 18 months' time.

This is traditional private client business, providing individual attention to the needs of the investor on both a discretionary and advisory basis. The successful applicant will be aged 30-40, with Stock Exchange examinations, and will ideally have a minimum of 8 years' experience of managing private client business, but candidates with a related background will also be considered. The ability to generate investment ideas and a sound knowledge of economics and the UK equity market are essential.

A base salary of £25,000-£30,000 is envisaged, plus bonus. We also offer an excellent benefits package, including mortgage subsidy. Please write with full CV to: Liz Knott, Manager Personnel Services, CL-ALEX Limited, 66 Cannon Street, London EC4N 6AE. TEL: 01-236 0235.

**CL-Alexanders Laing & Cruickshank**

A MEMBER OF THE CREDIT LYONNAIS GROUP

## TRAINEE FINANCIAL ADVISOR

An Opportunity Has Arisen For two Financial Advisors aged 23-30 to build a successful business within the Financial field. High earnings during training, rising steeply with an opportunity to enter management.

Call Nigel Brooks on 01-409-2839

# Fund Management

Progress the Norwich way

Have changes in the UK financial market damaged your career prospects? As one of the UK's largest, most successful and rapidly expanding financial organisations, Norwich Union - with total assets of £10bn - can keep your career moving in the right direction.

The substantial growth in Group portfolios has created the need for two additional Fund Managers and an Investment Analyst within the Investment Division.

US - Unit Linked: You will manage part of the international unit-linked funds. You must be able to demonstrate a record of successful stock selection in the US ordinary share market, and should ideally have experience of managing funds orientated towards short-term performance.

UK Life Funds: You will supervise part of a very large life fund and cover a range of sectors. It calls for someone who has experience of managing a portfolio of UK shares for a long-term fund.

To qualify for one of these superb opportunities

you must be a graduate with 3/6 years' investment experience and proven stock selection ability, who is currently managing a fund or part of a fund and enjoys making independent decisions whilst working as part of a team.

Investment Analyst: You will be part of a small team responsible for advising on a selected range of sectors in the UK market on behalf of a large long-term portfolio. Up to two years' relevant experience is required.

A highly attractive benefits package includes a competitive salary, performance-related bonus, subsidised mortgage and permanent health insurance after a qualifying period, non-contributory pension and life insurance, excellent sports and social facilities, and other large-company benefits. Full relocation expenses will be paid where appropriate.

To apply, please telephone for an application form, or preferably, write enclosing a cv, quoting Ref: 1881/BL/FE, to Sally Frampton.

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Tel: 01-235 0060 Telex: 27674



## FINANCIAL MARKETING AND SALES PROFESSIONALS

### Futures Funds

E D & F Man International, the futures arm of the 200 year old Man Group of London is strengthening the sales and marketing team for its highly successful range of top performing futures funds. Applications are invited from experienced professional executives for the following senior posts.

### Regional Managers

The Regional Managers will be responsible for all sales activities in their regions, either by direct sales or through independent financial intermediaries. Man International is also developing its market penetration in partnership with selected financial institutions who offer tailored own-brand managed products to their client base. The Regional Managers will be expected to develop and progress these opportunities, working with the Head Office commercial and legal team. The European Regional Manager will be based in London, while the Asia-Pacific Regional Manager will be based in Hong Kong. Successful candidates, aged 28-40, will have 5-10 years experience in institutional or retail marketing of packaged investment products. Preference will be given to candidates familiar with the futures markets and who have significant experience and contacts in the relevant region.

Salary: Negotiable according to age and experience.

### Marketing Manager

The Marketing Manager will control a press advertising, print, video and public relation budget of up to £250,000 per annum. The successful candidate will have at least 5 years experience in devising and implementing communications strategies using print, video, PR and press advertising. Experience of international off-the-page marketing of financial products is essential and preference will be given to candidates who have a degree or equivalent in marketing or communications and who have recent experience of control of complete marketing campaigns.

### Lawyer - International Securities

E D & F Man International, is also strengthening the Head office management team for its highly successful futures fund in addition to retail sales of offshore futures funds. Man International is also developing its market penetration internationally in partnership with selected financial institutions who offer specially developed futures funds to their own client base. The requirement is for a qualified (UK or US) lawyer with experience of offshore corporate structures and international commercial agreements in the investment field. Strong commercial and interpersonal skills are required, as is the willingness and ability to travel extensively and to prepare effective documentation with a minimum of supervision. The successful candidate will probably have 5 years' post-qualification experience in a similar field, either with an international law firm or in a financial services organisation.

Salary: According to age and experience.

Applications will be treated in strict confidence and should be forwarded to Colin Barrow, Director - Funds, at E D & F Man International Ltd, Sugar Quay, Lower Thames Street, London EC3



## Senior Analyst

### UK Mortgage-Backed Securities

#### Moody's Investors Service Limited

City

£ Negotiable

Moody's Investors Service Ltd., a wholly owned subsidiary of The Dun and Bradstreet Corporation, provides credit analysis services to the global capital markets by assigning ratings to a wide range of fixed income securities, financial guarantees and sovereigns. Through their already established and growing offices in New York, Tokyo and London, Moody's is expanding their global rating efforts to include UK mortgage-backed securities.

You will be working with a team of other professionals, including solicitors, technical analysts, and credit analysts, in assessing the overall credit quality of UK mortgage-backed securities. You will also be working closely with large institutional investors to communicate Moody's rating opinions. Strategic work will involve assisting in the development of this new enterprise.

Candidates should be graduates with substantial mortgage credit experience, either in underwriting, servicing or mortgage finance - possibly with one of the major building societies, banks or insurance companies. Candidates should be analytically-minded,

creative, energetic and have excellent communication skills. Foreign languages would be useful but are not essential.

After initial training with Moody's Structured Finance Group in New York, you will join their London-based team of analysts. You will be required to travel throughout the UK and possibly abroad as other structured finance markets emerge. Salary, dependent on qualifications and experience, will be attractive and very competitive.

Please reply to Alison Hawley in strict confidence with details of career and salary progression, education and qualifications, quoting reference 5084/FT on both envelope and letter.

**Deloitte  
Haskins + Sells**

Management Consultancy Division  
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## Fund Management

Marketing

Earnings £30-40,000 + Bens

Our client is the fastest growing of the major pooled pension fund management organisations with a reputation for producing consistently high results. In line with this rapid development they seek an additional marketing executive to join their established team of specialists.

The successful candidate will ideally come from an investment background either in marketing, Portfolio Management, or a related area

and have strong personal and presentation skills. This position offers variety and challenge within an exciting growth market, and long term prospects within a number of areas are excellent.

Interested candidates should contact Charles Ritchie on 01-404 5751, or write enclosing a full cv to Michael Page City, 39-41 Parker Street, London WC2B 5LH. Confidentiality assured.



**Michael Page City**  
International Recruitment Consultants  
A member of Addison Consultancy Group PLC

ALBANK ALSAUDI ALHOLLANDI, a joint venture between Saudi Partners and ABN Bank, the largest international bank in the Netherlands, has vacancies for the positions of:

## Chief dealer and Forex, Deposit dealer

Attractive remunerations (tax free) according to qualifications.

All positions are based at Riyadh and include other benefits like free accommodation, medical insurance.

Please send your written application in English before December 16, 1987 to:

Algemene Bank Nederland N.V.  
Directorate Personnel/Foreign Section  
P.O. Box 1914  
1000 BX Amsterdam, the Netherlands.

Interviews with selected candidates will take place before December 23, 1987.

البنك السعودي Albank Alsaudi  
البنك الهولندي Alhollandi

**ABN Bank**

## NATIONAL MUTUAL LIFE MARKETING MANAGER

National Mutual Life Assurance Society is a leading mutual life office with over 160,000 policyholders. It has recently relocated its Head Office from the City of London to Hitchin, Herts. Established in 1830, its growth has been built on a sound financial base, by specialising in mortgage-related business and more recently in money purchase pension arrangements. National Mutual Life is well placed to take advantage of the new pensions opportunities and eager to do so.

National Mutual Life is looking to appoint a Marketing Manager to develop further its marketing strategy and, as part of the Management team, to devise and implement action plans.

It is essential that the applicants should have a record of achievement as a marketing professional, be numerate and have a good command of English. He, or she, will also need to combine enthusiasm and flair with the ability to learn quickly. Experience within the financial sector is desirable.

The overall package will be in the region of £35,000 with excellent fringe benefits.

If this position offers the challenge and opportunity you feel your qualifications and experience merit, please write with full personal and career details to:

Miss K R Lewry, Personnel Manager,  
National Mutual Life Assurance Society,  
The Priory, Priory Park,  
Hitchin, Herts SG5 2DW.

## MANAGING DIRECTOR FINANCIAL SERVICES IBRC

London W1

£27,500 + 10% OF PROFITS

West-Tech Financial Services Limited is a recently established subsidiary of West-Tech plc, covering all financial services for the ethnic community in the UK and the Third World.

We are now looking for an ambitious Manager with proven track record in the financial services industry who can demonstrate a flair for sales.

He or she is expected to motivate a sales team and make a significant contribution towards developing this company into a major player in this dynamic market.

Flat available, walking distance from office.

Send detailed CV only, with daytime telephone number to:-

Peter Sainsbury, West-Tech House, 3 Woodstock Street, London, W1R 1HD.

## Marketing Manager

### Corporate Banking, Europe

Our client, a prominent International Bank, is seeking an experienced Manager to lead, co-ordinate and enhance its existing presence in the French Corporate Market.

The appointee will be responsible for marketing the Bank's full range of financial services, including Corporate Mergers and Acquisitions, Project Finance, and Asset Based Lending. Based in London, the successful candidate will be capable of developing a broad cross-section of client contacts, whilst managing a small credit team.

Candidates must be both literate and numerate, within the age range of 26-42, preferably of French Nationality or alternatively fluent in the French language and will have extensive experience of and contacts in the French market place.

Salary is negotiable and the remuneration package will include a range of banking benefits. If you are confident in your ability to meet this challenge, then please telephone or write in strict confidence to Neil Salt, quoting Ref. NAS148.

**Lloyd  
Chapman  
Associates**

International  
Search and Selection  
160 New Bond Street, London W1Y 0HR  
Telephone: 01-409 1371

## Anglo Irish BANKCORP

## Manager - Banking

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## ARTS

## Electrification/Elizabeth Hall

Dominic Gill

Max Loppert reviewed the premiere of Nigel Osborne's new opera for Glyndebourne, *The Electrification of the Soviet Union*, as long as this page then an important, but melancholy, occasion: and that melancholy was underlined on Monday night at a concert performance, originally "semi-staged," by the Glyndebourne Touring Opera.

The peculiar acoustic of the new stage at the Elizabeth Hall ensured that the balance of instruments and voices was weighted powerfully in favour of the instruments: words that might have been audible in the opera house as a result were almost without exception overwhelmed. I changed my seat after the interval, hoping to gain a better acoustical perspective: but so little even then of Craig Raine's libretto was comprehensible, and so little serious sense could be made of the odd passing word, that it was realistic only to attempt to judge the opera as a concert piece.

The manner is efficient, fluent, factory-made "near-tonal": a curious amalgamation of styles, from Chalkovsky through Debussy, coming to rest somewhere a little beyond, but not far beyond, Poulenc and Milhaud. It

is, at its best, clever, energetic and genial - but the effect of Osborne's efficient geniality, in all of its guises, was also irremediably bland. I wish there had been something altogether sharper and crisper and more resistant to its more Stravinsky and Bartok and Satie - more Prokofiev even - than such a relatively bland and predictable mainstream recipe. The sharpest moments were the simplest, and they had a perceptibly British air - a few measures every now and then of slow-moving recitative, austere and characteristically coloured: a sudden shriek of deft and delicate woodwind fantasy.

But the dramatic current - the dramatic voltage - of the music is not British at all. It is a short opera: but it is, as Max Loppert also found it, insensibly, aimlessly long. Nothing happens in the score or the libretto, either musically or dramatically; they lead us nowhere, slowly, Peter Sellers's staging was blamed for much of the dismal impact of the first production: but it would take more than a genius to breathe life into such a fundamentally flawed and characteristically underling musical proposition. A major rewrite, not to mention a major rethink, must surely be the next step.

## Adriana Lecouvreur/Barbican

Richard Fairman

A poor house suggested that Cilea does not have many supporters here. That is a shame, as *Adriana Lecouvreur* (his best opera and a popular one with audiences overseas) is well worth getting to know. The music is a marvellous confluence of Puccini's lyricism and Massenet's refined sensuality, a style that is recognizably moulded into Cilea's own. Of all the so-called verismo composers, he is surely the most cultivated.

For that reason, if no other, his operas deserve the most attentive care. But unfortunately at this concert performance it soon became clear that the English Chamber Orchestra had only had one or two rehearsals and nothing that they and Maximilian Valdes, the conductor, hastily put together was able to suggest otherwise. A special casualty was the heroine's lovely entrance music, reduced to a tasteless scribble by the violins.

Hearing that, the evening's Adriana - the Russian soprano, Natalia Troitskaya - did well to rise with such a composed and gracious smile. But then she does not look like a singer who is easily deflected from the real hand. This was, at every point, a

formidable performance: passionately involved with the character, sung and acted out (despite the concert-hall setting) with a fire that would burn brightly, however soggy the surrounding sea.

Happily, though, there was one other personality on stage here, with whom she could set the sparks flying. The plot of *Adriana Lecouvreur* includes a typical soprano/messa solvally, which is more than similar to Verdi's *Aida*; and in Cleopatra Cilea's exciting Princess de Bouillon the Russian had a worthy opponent. Even the voices made a good match. Troitskaya's golden tone, Cilea much more harsh and aggressive.

It is not surprising that the rest of the cast was over-shadowed. The Maurizio was Giacomo Aragall, struggling somewhat with a cold; while Vicente Gardiner sang clearly enough but made little of the stage manager, Michonnet. (That thrilling old recording of the monologue by Gobbli had to be set firmly out of mind.) In the smaller roles Stuart Kile and Frederick Earle made lively contributions in all, a good evening for the start, but rather a mixed one for Cilea.

## Cleveland Quartet/Radio 3

David Murray

It is becoming hard to recall the strong and specific impression that the Cleveland Quartet used to make in their earlier years. It cannot have been just a matter of their four Stravinsky instruments; for they still have them, and yet on Monday from St. John's, Smith Square, there were only momentary reminders of their rich collective sound. It is still a loud sound: many a designated piano was inflated to a rude forte, particularly charming in the finale of Schubert's Little D major Quartet, D. 74. A combination of relentless vibrato and fractional mistuning - ever so slight, but ever so often - sufficed to curdle many a concerted passage in that innocent work.

Sheer sound apart, the Cleveland approach to early Schubert was unapologetically strenuous. The airy lines of the Allegro never floated free of a hefty, plodding accompaniment; the Andante sounded no less

mechanical, despite a proliferation of would-be expressive swells in unlikely places. Their fatal attack on the Minuet was somewhat relieved by an honest effort to simulate playfulness in the Trio, the sole evidence of sympathetic intentions in this performance.

Their Beethoven, the early B-flat Quartet from op. 18, was certainly more idiomatic: some proper bite at the start, if also some gruffness, and an energetic Scherzo in which Beethoven's syncretistic sound as artfully strong-footed as Haydn's. The Cleveland addition to vibrato, however, was visited upon even light staccato quavers; and none of the slower music escaped the plague of expressive local swells - especially obnoxious here because Beethoven does pointedly ask for them in certain places, and multiplying the effect diminishes it. Whatever guides the Cleveland team's performance these days, it cannot be close attention to the music.



Presenter John Swinfield (centre) with four regular contestants in the new "Stocks and Shares Show"

## Television/Barry Riley

## Still a bull market on the box

Suddenly, TV has discovered the business scene. It must be something to do with the delayed stimulus of Big Bang, allowing for the enormous time lags in getting projects on to the air. Now that we have suffered the crash could the bull market in financial programming also soon be on the wane?

But the crash itself has provided plenty of topical material for the five regular business shows running this autumn (four of them weekly, one daily) and the first financial game show - *The Stocks and Shares Show* - is promised for January. Added to the regular series are the occasional specials, such as *Panorama's* programme on the Wall Street crash on November 23 and Channel 4's *Business* documentary last week.

So watching business TV for the past two weeks has been a time-consuming and not very uplifting experience. For a start, there is a distressing sameness about the formats: after a few bars of urgent music a man appears sitting behind a desk, then moments later we see he has a woman assistant. Presumably to add variety, another man tends to appear later in a spotted bow tie and talk animatedly. But when shows have names like *The Money Programme*, *The Business Programme* and *The City Programme*, originality is presumably at a premium.

On closer viewing, however, there are detectable differences in the apparent objectives of the various shows. *The Money Programme* on BBC2 is the longest established, and appears to have both the broadest coverage - from big business to small investment - and the largest budget. On November 22 it managed to put out an apparently live interview with an expert in New York on the US deficit settlement, whereas the rival *Business Programme* on Channel 4 an hour earlier had hardly mentioned the weekend's big development.

*The Money Programme* also makes effective use of computer graphics, the one aid that TV can bring to help understanding of technical subjects, and so much more powerful than the usual sequences of talking heads and factory floor footage. Unfortunately *The Money Programme* does not appear to have its graphics department under proper editorial control. On November 22 it bafflingly charted the UK inflation rate against the dollar price of gold. What next? The Mexican inflation rate compared with the price of gold in yen?

Compared with its BBC rival, *The Business Programme* is a shoestring affair and it shows. The highlight of its November 22

edition was a long interview with Kent Price of the Chloride battery group; he is an excellent chap, I'm sure, but was he really for the enormous time lags in getting projects on to the air. Now that we have suffered the crash could the bull market in financial programming also soon be on the wane?

On November 29 the programme celebrated its hundredth edition with the promise of a feature on Saatchi & Saatchi. Would the reclusive brothers at last be lured out under the TV lights? Alas no, all we got was a peep into Charles Saatchi's private modern art gallery and an interview with the brothers' latest front man, Victor Miller.

The justification for *The City Programme*, ITV's Thursday night rival for *The Business Programme*, appears to be that it is aimed much more at the City professional. At any rate, it is not widely networked - *Border TV*, for instance, with few pupils in its catchment area, is

ahead of the Kuwaiti takeover will have been instructive. In fact much of the American material in the first half of the programme was well put together, although it went over fairly old ground. Then Hird pulled the rug from under the programme's feet by suggesting that insider trading might be just another self-interested money game, a greedy American legal machine, "a crime made for lawyers" as rich men were dragged off in handcuffs and elaborate and expensive plea bargaining took place.

In the second half, back in the UK, the programme rather floundered in the maze of obscure Suter allegations. David Abell denied more or less everything on camera while elsewhere the image-starved director used toy soldier-like models to represent a cast of characters with names like Michael Sommers-Leake and Mrs Gitterman: not so much straw men as clay men, perhaps. Channel 4 has two other regular shows, both highly speci-

## Big Bang has fuelled a business show boom, with five regular programmes running this autumn. But how have they coped since we have suffered the crash

showing *Magnus* in this time slot.

In terms of presentation, *The City Programme* is one of the slickest business shows and it relies on a quick-fire series of items to hold the attention. But inevitably this runs the risk of superficiality, which showed up on November 19 when it made a worthy but probably misguided attempt to cover the thorny subject of short-termism. It deserved good marks on the same programme for persuading a spokesman for the Kuwaiti investment fund to appear and talk about the KIO's buying of BP shares. But its investigatory items often fall into the "so what" category, as with its December 2 exposure of an alleged US gold mining share scam.

Last Thursday Channel 4 featured a full one-hour investigative exercise. Christopher Hird's *Business* which had the publicity bonus of legal action from David Abell of Suter. For those who regard insider trading as a victimless crime the sequences involving options traders who lost millions writing out Santa Fe

alised. *Business Daily* is this year's major innovation, a Monday-Friday "City page" which would be minority viewing at any time but especially so at midday. At least it gives a woman, Susannah Simons, the chance to take the lead presenter role. And it has the advantage of up-to-the-minute topicality, even if this can lead to far too many interjections of the "and now time for another look at the Footsie" variety. Immediacy can also backfire, as when *Business Daily* prematurely announced a full investigation of the Eurotel net issue on November 27.

The programme seems to have improved its pace since I last watched it in mid-October, but I still have the impression it is too long. There are five or six interviews with finance directors and analysts in a single show, which is too many. Twenty minutes would be quite long enough, especially if the programme is to be viewed by professionals in their offices, which presumably it must be if a significant audience is to be built.

In contrast to *Business Daily's* scheduling in the daytime wilderness, Channel 4's personal finance show *Money* appears to

have a peak time slot on Tuesdays. But compared with the perfectly paced and authoritative radio programme *Money Box* this was a scrappy affair, not helped by being taped in Halifax two weeks running for no very obvious reason. With a few relatively simple subjects like payroll giving the programme was satisfactory enough, but more complicated matters were simply not given enough time or technique. Douglas Moffat tended to talk far too fast to become members of the public who ended up, as did the viewing public, not much the wiser.

A piece on stock market indices seemed under-researched. Viewers were told, with the assistance of on-screen captions, about the All Shares Index and the FTSE 100, but these should have read the All Share Index and the FT-SE 100 Index. And when the programme tackled wills on November 24 we were shown Moffat walking through a cemetery. Perhaps we should be grateful the director did not think of taping a few sequences in a mortuary.

What next? The New Year will bring a 12-week run of *The Stocks and Shares Show* in which four real shares will be offered to contestants each week and the best performing portfolio at the end of the series will win. It is described by producer/presenter John Swinfield as "an intelligent game show." The series is timed to finish next April just ahead of the implementation of the main investor protection sections of the Financial Services Act, which is just as well given that broadcasters (unlike writers) are not exempt from the need for authorisation.

This is Channel 4 again, which poses the question of what has happened to BBC1 in the business TV revolution? It has been a non-starter, except that *Four* once tried its hand on November 23 in a one-off programme on the Wall Street Crash, in which reporter Will Hutton marvellously toured New York City but seemed to suffer from most of the drawbacks of pre-John Birt BBC current affairs coverage.

Perhaps it was optimistic to expect a clear explanation of such an event only five weeks after Black Monday, but there was a basic muddle about whether the US was in an economic boom or a recession. And having taken the trouble to tape separate interviews with both Milton Friedman and J.K. Galbraith, *Panorama* set them up against each other more or less as music hall turns. Maybe the editor thought it was good television. But it was not a way of helping the viewer to understand why Wall Street fell 500 points in a day.

## Bells are Ringing/Greenwich

Michael Coveney

This co-production between Greenwich and the Cheltenham Everyman, in a cheerfully happy, hearty staging by John Doyle, is a most welcome seasonal curiosity. The role of Ella Peterson, the intuitive switchboard girl at "Susanswephone," belonged to Judy Holliday - first on Broadway in 1956 and later opposite Dean Cain in the Vincente Minnelli film.

Now Lesley Mackie, who shadowed another Judy in a recent Garland tribute, pulls the plugs and connects the fortunes of a struggling playwright, an unemployed actor and a singing dentist. Jeff Moss (Ray Lonn) thinks Ella is an old lady. When she hears that his deadline has passed, she penetrates his apartment, chivvies him along and falls in love.

The lyrics and book - both wittier and smarter than I had been led to expect - by Betty Comden and Adolph Green reflect a grounding in revue they shared with Holliday. The problem for Miss Mackie is one of making the material her own. This she does in a pleasingly dignified way, exuding a natural gamine charm and underplaying the clownishness. She retains Garland's vulnerability but has softened the cutting edge.

Jule Styne's score, which precedes his finest work, *Gypsy*, by three years, contains two great songs, "Just in Time" and "The Party's Over," and one very good one, "Long Before I Knew You." It is marvellous to hear these songs in their dramatic context.

the first a lulling foxtrot with comic inserts in Central Park, the second a deflated polo following hard upon the first. The third, a plangent duet, is one of Broadway's most elegantly constructed love songs.

There is also "Better Than A Dream," which sets up the romance, and a delightful point number, "Salzburg," for the shady bookie, Sander (John LeVitt, very funny), and his loyal soubrette, Sue (Petra Siniawski, sweet and svelte).

The settings of Donald Crosby are on the ropey side, but this is not Drury Lane. A subway compartment, a drug store, a night club and a penthouse suite - this is another musical New York tour - make way for some lively dancing choreographed by Kenn Oldfield (Bob Fosse did the original show) and keenly executed by a busily costume-swapping amateur cast.

The sub-plot, with a couple of dicks sniffing out a gangland racket, pushes the main action along, although Mr Doyle never succeeds in explaining how characters gain unchallenged access to Jeff's suite. Jeff is loosely modelled on George Kaufman trying to go solo without Moss Hart, and there are other aromatic references to method actors ("There's only one Marlon Brando, and that's Tab Hunter") and pop musical fashions.

One catalogue song has been slightly re-written to include the names of Janet Blair, who played Ella at the Coliseum in 1967, and seasons unknown to me, the late Arthur Lowe.



Lesley Mackie

Saleroom/Antony Thorncroft  
Phillips' Carracci record

There was much excitement throughout the salerooms yesterday, not least at Phillips where a pastoral scene of the Holy Family, with St Lucy, by the late 16th century Italian artist Annibale Carracci sold for \$547,000, easily a record price for any work of art sold at Phillips.

The previous best was the \$386,000 paid for a painting by the Australian artist John Glover. What makes it all the sweeter for Phillips was the fact that the saleroom originally mis-catalogued the painting, and estimated it at around \$10,000. The globe of around 1600 (top estimate \$8,000). Old Master drawings did less well, two landscapes by Claude Lorraine being unsold at \$86,000 and \$70,000.

Sotheby's far exceeded its own modest expectations in Monaco on Monday night when it sold the antique firearms collection of the late Charles Dreger for 17,484,000 FF, converted into \$1,632,149. Less than 2 per cent was unsold, not really a surprise since this was the finest private collection of such firearms in France.

Perhaps of most interest to British collectors was a pair of English double-barrelled flintlock travelling pistols made for the Prince Regent, later King George IV, around 1813. They sold for \$18,672, roughly in line with the top estimate.

A pair of French silver mounted flintlock sporting pistols, produced in Paris around 1800, fetched the top price of \$64,317, over four times their forecast, but of more interest was a wheel lock arquebus, made for the royal collection of King Louis XI. With its ebony stock and finely chased, gilded and engraved mounts, it was almost certainly a presentation piece, made by an Italian craftsman, and never fired. It sold for \$51,869. A sabre presented by Napoleon to General Desaix commemorating the conquest of Upper Egypt sold for \$33,196: it had probably been captured from a British soldier.

Meanwhile at Christie's in London a rare early 13th century Limoges enamel gilt copper casket sold on target to the New York dealer Lubin for \$169,500. Danny Katz of London paid \$104,500 for a gilt bronze Italian figure of Hercules supporting a globe of around 1600 (top estimate \$8,000). Old Master drawings did less well, two landscapes by Claude Lorraine being unsold at \$86,000 and \$70,000.

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## Arts Guide

December 4-10

## Theatre

## LONDON

*The Rover* (Marian). Jeremy Irons rosters into town in the RSC's Swan production by Sir David Alpha Bell's rolling comedy. It plays in repertoire with the Cheltenham play, *Caractacus*. (236 5568)

*A Man For All Seasons* (Savoy). Charlton Heston goes no further than his own past in a leaden production of a play best left to amateurs and children. (336 8888)

*Peter Pan's Lost Production* (Olivier). Peter Pan's lost production for the National Theatre leaves in 1988 brings this great but notoriously difficult play to thrilling life. (928 2252)

*The Phantom of the Opera* (Her Majesty's). Spectacular emotionally nourishing new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. (336 2244, 0207 6131/240 700)

*The Balcony* (Barbican). Sadly dated RSC's best-headed opening to the RSC's Great retrospective. (336 8795)

*Follies* (Shaftesbury). Straining revival, directed by Mike Ockent and designed by Maria Bjornson, of Sondheim's 1971 musical. (379 5399)

*Small Family* (Wyndham's). Transfer from Royal Court of Caryl Churchill's slick City comedy for champagne-drinking yuppie. (336 3028, 020 779 0365)

*A Small Family* (Wyndham's). Transfer from Royal Court of Caryl Churchill's slick City comedy for champagne-drinking yuppie. (336 3028, 020 779 0365)

## AMSTERDAM

*The Woolgatherer* (Garden Hotel)

## Theatre

## NEW YORK

*Peacocks* (48th Street). August Wilson hit a home-run, this year's Pulitzer Prize, with James Earl Jones taking the powerful lead role. (221-1211)

*Cats* (Winter Garden). Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is classic old in the sense of a rather dated and overblown idea of theatricality. (238 9292)

*Dead Street* (Majestic). An immediate celebration of the heyday of Broadway in the 1930s, with appropriately trash and leggy honking by a large chorus line. (974 0020)

*A Chorus Line* (Shubert). The longest running musical ever in America in which the songs are used as auditions rather than emotions. (238 6200)

*La Cage aux Folles* (Palace). With some tinsel Jerry Herman song, Harvey Fierstein's adaptation of the French film manages barely to capture the feel of the sweet and hilarious original. (757 2826)

*The Taming of the Shrew* (Booth). The Taming of the Shrew was on the strength of its work-of-mouth popularity for the two oldsters on Central Park benches who bicker uproariously about the past, present and future, with a funny plot to match. (238 6200)

*Les Misérables* (Broadway). Led by Colin Wilkison, the spectacle of Victor Hugo's majestic sweep of history and pulchre brings to Broadway lessons in pagantry and drama, if not strict adherence to its original source. (336 6300)

*Shogun* (Express). Those who saw the original at the Victoria in London will barely

recognize its American incarnation. The spruced-up stage with new bridges and American scenery - the director of the *Shogun* has been and trumped-up silly plot. (586 9510)

*Me and My Girl* (Marquis). With farcible song and dated leadenness in a stage full of characters, this is no classic. But it has to be a surprise. *Me and My Girl* is a classic. *The Malabarada* (BAM). Peter Brook's nine-hour interpretation of the world's longest poem inspired the refurbishment of an old Brooklyn vaudeville theatre to accommodate it. Ends Jan 3. (947 5550)

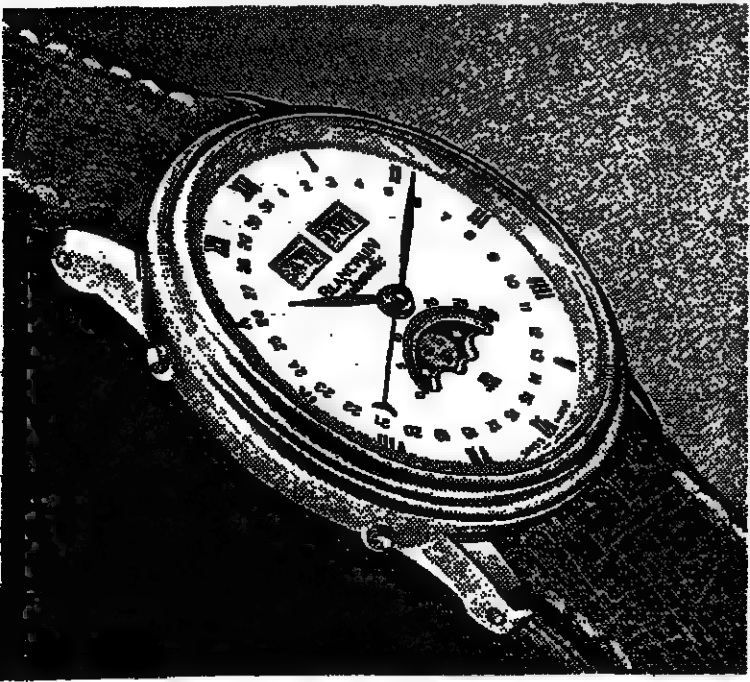
*Marching* (Imperial Theatre, Hibys). Directed by Yukio Ninagawa, Shakespeare's play has been transposed from medieval Scotland into the samurai world of Japan in the 16th century. Although performed in Japanese, the production is so strong visually that the language barrier is transcended. Ends Dec 28. (201 7777)

*Kabuki* (Kabuki-za). At 4pm a "new" play incorporating elements from existing dramas and based on the story of the 47 loyal retainers. Excellent English earphone commentary. Ends Dec 26. (541 3131)

*Murakami* (National Theatre). Puppet theatre one of Japan's most refined art forms. Earphone commentary in English. Ends Dec 20. (265 7411)

*Twelfth Night* (Gina Salon Theatre, Kyobashi). (In Japanese). Directed by Adrian Noble of the Royal Shakespeare Company, this production of Shakespeare's most festive comedy is usually inventive but lacks a strong emotional core. Some of the acting is weak, but an end-of-the-world feel is a spooky Viole and comedian Frankie Sakai an amusing Malvolio. Ends Dec 13. (525 0555)

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## FINANCIAL TIMES

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Wednesday December 9, 1987

## Health care dilemmas

MANY OF Britain's hospitals and health authorities are facing acute shortages of money and skilled staff - particularly nurses. This message has been brought home, not just by a barrage of press reports highlighting unacceptable delays in treatment for patients, but by a joint statement from the normally reticent presidents of the Royal Colleges of Physicians, Surgeons and Obstetricians, urging immediate financial assistance.

Government ministers have a stock response to worries about underfunding. Expenditure on the NHS, they say, has risen by 31 per cent in real terms since 1979, more than twice as fast as public spending as a whole. Health, therefore, is a relative priority and is being more generously funded than ever before, even after allowance for general inflation. The apparent shortages are thus not primarily due to a lack of resources.

On this reading, the real problem is more subtle. It is that the NHS faces an impossible task. Technical advances are constantly improving the potential quality of health care. At the same time, the NHS is expected to give everybody, irrespective of sex, age or position, equal access to these advances. Yet the demand for services that cost nothing at the point of delivery is inevitably limitless. The health service will thus always be in a state of crisis, there will always be excess demand for health care.

## Infinite demand

The excess demand dilemma is exacerbated, argue the critics, because deployment of resources within the monolithic state-run NHS is relatively inefficient. There are few incentives for medical staff; patients cannot make their preferences known; it is extremely difficult even to obtain reliable statistics on the relative performance of different hospitals and health authorities. A long-run solution thus awaits not so much the invention of more cash, but reform of the UK's health care system and a realistic setting of priorities for hospitals.

This critique certainly deserves to be taken seriously. But it is far from clear that the present problem is mainly one of infinite demand and unrealistic

aspirations, pressing though these factors may be in some specialised areas. It is at least as likely that the Government is seriously underfunding a health service that is both comparatively efficient and comparatively rational in its ordering of priorities. After all, many of the unmet health demands are quite basic - kidney dialysis patients, for example, have been turned away because of the exhaustion of cash budgets.

The apparently generous increase in NHS spending is slightly misleading. It was concentrated in the early Thatcher years and partially swallowed up in the large Clegg pay awards of 1980/81. Moreover, cash was pumped disproportionately into family practitioner services. The cuts in hospital services and the financial crisis affecting health authorities reflect the cumulative underfunding of centrally determined pay awards in recent years and ministers' failure to take account of various special factors, such as the ageing of the population.

International comparisons indicate that Britain is indeed skipping on the NHS. The UK devotes around 6 per cent of GNP to health; the average in continental Europe is close to 9 per cent. Crude comparisons can be misleading, but this gap is too large to be easily explained away. Assuming British preferences for health care are similar to those elsewhere, the figures suggest that an extra \$10bn or so a year could be spent on health care in the UK without distorting the overall allocation of economic resources.

Given the large scope for tax cuts built into the Government's budget plans for this Parliament, sizeable additional resources for health are obviously affordable. Ideally, more cash would be coupled with structural reforms of the NHS. The Government could also be more imaginative in looking for ways of making private health care accessible to those on low incomes. But in planning improvements, the NHS should not lose sight of the advantages of a system that strives to offer equal access to health care, nor hide behind the argument that health care demands can never be met. The point is that more, quite reasonable demands could be met than are being met today.

## The legacy of Africa's past

DEBT and drought, dissidents and disease, are devastating sub-Saharan Africa. Thirty years after the high expectations that greeted Ghana's independence, marking the assertion of a nationalism that swept through Africa, the continent is impoverished. It owes foreign creditors some \$200bn and the repayment levels are crippling. The consequences of poor rains and harvest failures are exacerbated by civil conflicts in Ethiopia, Sudan, Chad, Mozambique, Angola. At least one million Africans are expected to die of AIDS within the next decade.

There is no single answer to the growing crisis which envelops the region, just as there is no single cause. But unless there is a sustained and coordinated effort by the West to provide greater help to African governments which are now trying to help themselves according to prescriptions laid down by the World Bank and the International Monetary Fund, today's crisis will become tomorrow's catastrophe.

African leaders must look back ruefully at the post-independence record. The challenges that faced the new governments of the 1950s and 1960s were considerable. Yet it is difficult to avoid the conclusion that most of them have failed their peoples. The sharp rise in the price of oil, higher interest rates on foreign loans, a steep decline in the continent's terms of trade with the outside world, all severely weakened African economies, many of which rested on uncertain foundations: agriculture was neglected, prestige projects ranging from stadiums to ill-conceived steel mills took priority, and inefficient state-owned corporations multiplied. Certainly aid donors bear some of the blame, backing the very proj-

ects which are now a burden in order to win orders for companies at home, and failing to co-ordinate foreign aid programmes. But for too long African leaders shirked reform. As the crisis deepened, however, marked by growing poverty, rising debt, and declining export receipts, governments have been forced into a fundamental review of economic policy, aided by a series of blunt World Bank appraisals. The culmination of this process was a special session of the United Nations General Assembly in May last year to discuss an economic recovery programme endorsed by the International Monetary Fund and the World Bank, and whose principles are being put into practice by most African states. Exchange rates are being devalued, government deficits have been cut, agricultural incentives increased.

## Fresh start

But Mr Javier Perez de Cuellar, the UN Secretary General, warned recently that the programme is in jeopardy because the continent's debt burden is too heavy and the flow of new resources inadequate. Last week's special summit of the Organisation of African Unity to discuss Africa's external debt and the need for a sharp reduction in repayments now take up 40 per cent of the continent's export earnings, a level clearly incompatible with efforts to secure recovery. Western governments have initiated a series of measures which go some way to easing the problem, which include higher IMF and World Bank lending in 1988. A three-point plan was launched earlier this year by Mr Nigel Lawson, the Chancellor of the Exchequer, suggesting that creditor nations should convert aid loans to grants, agree longer repayment periods and extended grace periods for official loans, and cut interest rates on these debts to below market levels.

Africa needs to make a fresh start under new policies, free from the legacy of past mistakes and misfortune. A sharp reduction in the burden of deadweight debt should, therefore, be treated as an entirely appropriate *quid pro quo* for radical policy reform. Mr Lawson has noted that there has been considerable resistance to cuts in interest rates on the debt. But as the OAU has rightly insisted, something has to be done without prompt and generous action by the West the legacy of Africa's past will cripple Africa's future.

WALL STREET has developed a habit of overestimating proportions. Two days ago, L. F. Rothschild, a medium-sized securities firm, became the latest in a growing list to show the strain. Having lost a quarter of its equity in the stock market crash, it announced that more than a third of its workforce was to be dismissed.

Only a few days earlier, Kidder Peabody told its workforce that 1,000 jobs - 14 per cent of the total - were to go. Others had been even quicker off the mark. E. F. Hutton held an emergency meeting on October 19 and decided there and then to put itself up for sale. For the price of a quick deal with Shearson Lehman, Hutton is putting itself on the line. Some estimates suggest that 6,000 jobs could be lost.

There is no doubt on Wall Street that further grim announcements are only a question of time.

The unprecedented setback in share prices has not only brought substantial capital losses and sharp declines in revenues in the wake of falling business volume, it has also exposed serious management shortcomings in some of the biggest firms - weaknesses that had been hidden during the five glorious years of the bull market.

According to Dr Peter Drucker, the author and consultant, Darwin's theory of evolution is as relevant to the development of the US securities industry as it is to the rest of the animal world. Speaking at last week's annual convention of the Securities Industry Association in Florida, he likened the business to a primitive creature which had evolved enough to live on land.

There, he said, an animal can grow to about six inches without needing a skeleton. Beyond that size, however, pure cartilage cannot support the frame.

Aggressive securities giants like Salomon Brothers and Merrill Lynch do not perceive themselves as embryonic creatures lying on their bellies in the primordial swamp. Yet the fundamental reassessment of management strategies in many securities companies, which has been accelerated by the October collapse in equity prices around the world, has much to do with the need to provide a stronger backbone to support their enormous size and protect them against the losses sustained in a rapidly falling market.

What the equity crash conclusively proved was that many securities companies had seriously over-extended themselves. The long bull market had seen sweeping deregulation in important areas of their business, and an explosion in the availability and use of more and more complicated financial products. At the same time, a drive for ever greater revenues and ambitious global expansion plans had involved the creation of thousands of new jobs in New York and other financial centres.

The price is now being paid. The latest announcements of cutbacks and redundancies have had an air of emergency about them. The need to inject capital has been paramount after many companies suffered enormous trading losses not only during October's stock price collapse but also during the sharp downturn in the US bond market earlier this year.

A number of Wall Street firms have come clean about their losses in October. First Boston is thought to have lost \$1.2bn, and more than \$60m (\$33.42m) and L. F. Rothschild said it had lost \$44m. In both cases, the problem was in risk arbitrage. Bear Stearns announced it had lost \$60m before an arbitrage and options business during October's crash. The securities firms which underwrote the British

## Janet Bush reports on the crisis facing US securities companies in the wake of Black Monday

## After the crash comes the shake-out

government's sale of shares in British Petroleum were badly hit. Goldman Sachs, for example, sustained a loss of about \$30m. Even before this disaster, some firms had already started to suffer from dwindling returns on equity and ever more paltry profit margins, and had decided that something had to be done. The current round of redundancies started with Salomon Brothers' decision in early October to close down its municipal bond and money markets operations.

Figures compiled by the Securities Industry Association show graphically that while the capital employed in the securities business has been rising rapidly during the 1980s, profit margins have been squeezed and return on equity has fallen.

## Securities giants do not see themselves as embryonic creatures on their bellies in the primordial swamp

Whereas pre-tax profit margins averaged 12 per cent from 1981 to 1983, margins have declined to under 5 per cent in the year to date (and probably a bit less than that since the crash). Pre-tax return on equity averaged an extraordinarily high 38 per cent in the early 1980s but then deteriorated in the last three years to about 25 per cent. At the same time, the industry's equity capital increased from \$7bn in 1981 to \$25bn by the third quarter of 1987.

In the sombre words of the SIA: "As capital has expanded, the industry has had to assume more risk and work harder and harder to generate the same level of return as in earlier years - and it has failed to do so." Even before the crash, the process of retrenchment was already inevitable.

In his harsher climate, priorities have changed completely. According to Mr Edward O'Brien,

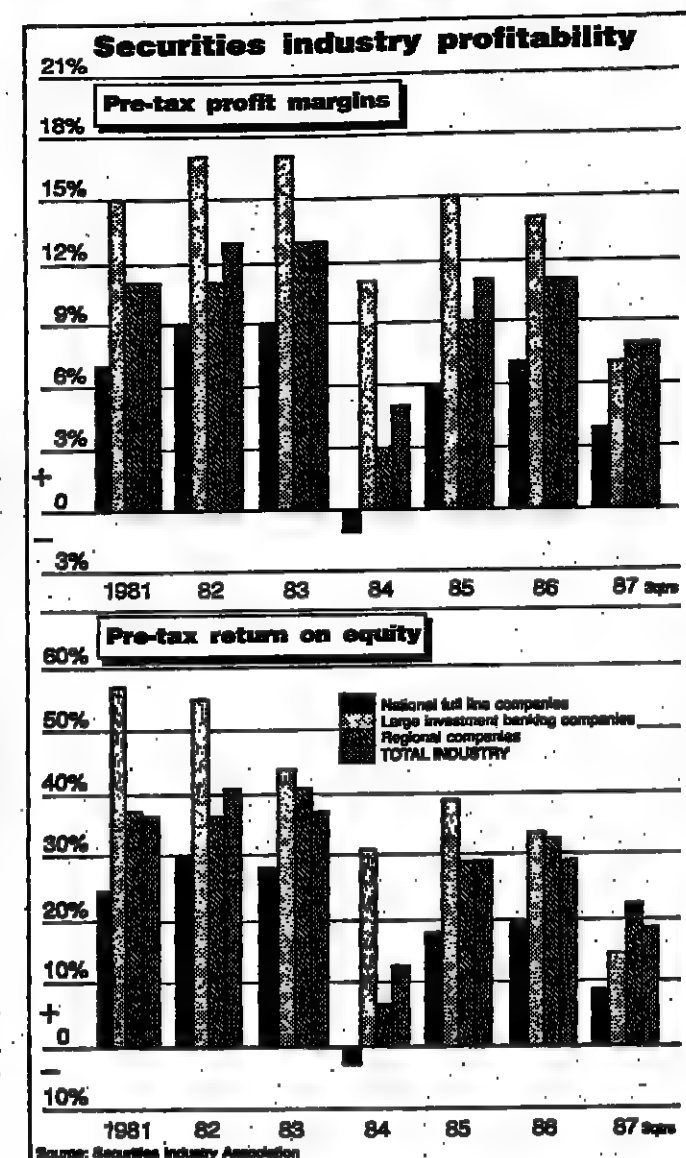
the SIA's president: "A year ago, the thing was revenue building. Now profitability and cost cutting have gone to the top of the list of management priorities. There was always an attitude that the market would bail you out but that is looking old-fashioned now. The need to bolster capital was a prime topic at the SIA convention last week. Yet there are some who believe the market cannot stand more. Black Monday however deep their pockets. Mr Michael Green of Mercator Partners, a specialist (market maker) on the New York Stock Exchange, takes this view: "Making markets is our job. Even if the Dow is falling 500 points a day, there is no way to call time-out. You just pray and hope you survive. No amount of capital is going to stop you getting buried."

Mr David Ruder, the new Chairman of the Securities Exchange Commission - the industry's watchdog - has informally floated the idea of an emergency cushion of capital to ensure the liquidity of market makers at times of crisis. Although no more than a tentative idea, it has already been shot down by some powerful guns. In particular, Mr John Phelan, Chairman of the New York Stock Exchange, argues that no one ever wanted to give money to support a competitor. Speaking in Florida last week, Mr Phelan said increased capital was not the better answer.

The NYSE has so far responded to October's events in a highly practical way, forming an operational committee to coordinate efforts to upgrade the exchange's trading and communications systems to handle peak days of 600m shares by the end of next year.

Since the crash too, the NYSE has waived restrictions on the outside ownership of specialist firms. This has enabled Merrill Lynch and Drexel Burnham Lambert to gain seats on the floor for the first time.

Current manoeuvrings smack of emergency measures in response to recent events. But the crash will have longer-run, much more fundamental consequences.



A number of top-level reviews into the causes of Black Monday are now being conducted, one by the Brady Commission in Congress, another by the SEC. Mr Ruder says that the SEC's review will examine, among other things, the role of arbitrage activities in the futures markets. He questions whether the ability of a trader to take the equivalent of a very large stock position through futures and options for relatively small down payments results in unacceptable levels of speculative activity in the markets. "In other words, should higher margin requirements be imposed on derivative index products?" he asks.

There has already been evidence of a new stringency with regard to the development of such fancy new instruments. In a statement of a pre-emptive strike against such criticism, the Commodity Futures Trading Commission, the Washington-based regulatory body, recently sent back several new proposed

futures contracts to their sponsor exchanges for further review and analysis.

The reputation of derivative products has been badly tarnished, not least because of well publicised evidence that unsophisticated private clients had been encouraged to take out naked options - market jargon for options amounting to very risky one-way bets that the market would continue rising - and found themselves bankrupt as a result.

This kind of irresponsible hard-sell (people will buy anything if they believe in the bull market, even British Petroleum shares) is coming in for much criticism. The SEC's David Ruder has reported a doubling in complaints from investors about securities firms since the crash, and has urged them to examine the standard of their customer service and their compliance with regulations. "Until compliance receives the same kind of attention as your profit centres,

you will continue to face the likelihood of breakdowns that can lead to undesirable publicity, with incalculable losses in customer confidence," he said.

There are those who think that the crash has actually prevented something worse, by forcing the industry to reshape itself while it was still in a position to do so. Thus Mr James Burton, President of Prudential Bache Capital and Investment Services, applauds the new sobriety which has emerged since October. He has long criticised the casino atmosphere of Wall St and sees the dramatic break in the bull market as a blessing in disguise because it has forced companies into a period of belt tightening and reassessment which will ensure their future stability. While not a view which will win friends at L. F. Rothschild and the rest, you can see what he means.

In Boca Raton last week, much emphasis was placed on the need to restore confidence in the investment community and particularly to woo the private investor back into the market. As Prudential's Mr Burton put it: "If the private investor is frightened off the securities market, it could risk the break down of the entire system of raising capital. If you put the primary market in jeopardy, the secondary market just collapses."

There was a sense, too, that the fate of the securities industry now lies in the hands of politicians in Washington. The fear is that a rattled Congress, currently conducting a number of studies into the cause of the crash, will institute in some panic re-regulation. As one senior Wall Street executive commented ruefully of securities firms: "You can't be powerful and have people like you at the same time."

Mr Arthur Levitt, Chairman of the American Stock Exchange, said the industry must maintain a close dialogue with Washington. "The next year is going to be very difficult and I see stock exchanges competing to take an independent stand from their member firms. They may well resist any tightening up of regulation but that would be a mistake. The first priority is to restore confidence in the investing community."

There is no doubt on Wall Street that the shake-out which has already begun in the wake of October's crash will continue. Mega-mergers on the scale of the link-up between Shearson Lehman and E. F. Hutton will be rare. On the other hand, there is every expectation that some groups will encourage capital-rich companies to take large equity stakes in them. One recent example was the major investment in Paine Webber by Sumitomo Life, the Japanese life insurance company.

The overall structure of ownership in the industry is now very much in the air. Some firms need new partners, others must feel distinctly vulnerable to unwelcome attention as a result of the slump in their own share prices.

Above all, the revival of attempts in Congress to repeal the Glass-Steagall act, which for more than 50 years has kept commercial banks out of the securities industry, could lead to the most far-reaching restructuring of US finance since America's own version of Big Bang on Mayday, 1975.

## Pru's policy for change

The arrival at the Prudential's Holborn headquarters next month of Michael Lawrence, 44, as group finance director, and a main board member, will mark two "firsts" for Britain's biggest insurance company. His appointment is also a signal of the break pace of change inside Pru.

Lawrence, currently a Price Waterhouse partner (he has been with the accountancy firm since 1969), will be the first finance director to be employed by the Pru since it started doing business in 1848. He will also be the first outsider to be appointed straight to the board as a top-ranking executive.

Brian Corby, the Pru's chief executive, says, frankly that Lawrence was head-hunted for the key post. "We were, of course, looking for a man of considerable calibre in the finance sector. And the field of choice is not very large." When Lawrence is in post, Don Sirikit, the Pru's finance controller, who has had responsibility for both finance and strategic planning, will devote himself entirely to strategic planning as part of Corby's overall plan to develop the business.

Not only are substantial changes going to be made to the Pru's venerable building - of which more later - but the shape of the business itself can be seen to be altering radically under Corby.

Until just a few years ago the Pru was totally an old-fashioned insurance company, with a non-executive board of illustrious outsiders and retired executives. Now the arrival of Lawrence will bring the number of executive members of the board to seven. Diversification two years ago into unit trusts and estate agencies (the Pru now has 800 agencies employing 6,000 people) became a reality. And the insurance business has been expanded by the \$400m purchase of Jackson National of the United States.

## Men and Matters

Corby is thinking hard about the implications of a more united European Community in the 1990s and thereafter. "We must consider whether we want to be large in one 'region' of Europe, or large throughout Europe."

He shows his preference by the way the Pru is now moving into Europe. It operates in Belgium, and is setting up a joint life insurance business in Italy called Prudential Vita with Benetton, the Italian clothing-to-financial services group.

Corby sums up his European development philosophy. "We want to go in. But we want to make sure it makes sense in profit terms."

## A good gas

Ask for Mervyn Jones in Wales and anyone will point you in the direction of Mervyn Jones, aged 77.

For 22 years following the nationalisation of the gas industry he was chairman of the Wales Gas Board. And, as if that was not enough service to the principality for one lifetime, he went on from gas to be chairman of the Wales Tourist Board for a further six years.

That was where he became known affectionately as Jones Croeso - that being the Welsh word for Welcome.

Public - a title which infers there is still more to come. Since he retired 40 years full-time in the public sector, and more since "retirement" to draw upon, one wonders whether here is a new author who might beat the Labour member of parliament and former minister Tony Benn at his own game in terms of sheer weight of volumes of reminiscences.

## Market move

The building of the Holborn offices designed by Alfred Waterhouse for the Pru began in 1876, and carried on in a piecemeal fashion over the next 20 years as the insurance company grew and needed more space. What eventually emerged were three buildings with different floor levels, bonded together by the once-seen-never-forgotten frontage of terracotta facing Holborn.

The Pru is now seeking planning permission to spend \$56m redeveloping the rear of the site, without disturbing the frontage, to provide 750,000 sq ft of accommodation. The plans provide for a main courtyard open to the public, and a series of amenities for quiet reflection not provided by many insurance companies.

Old neighbours have not been forgotten in the scheme. The Pru is proposing to build a new market square for the Leather Lane street market where Cockneys have been trading since medieval times.

**Sugar's yen**  
A novel way to signal satisfaction with a company's performance has been devised by shareholders in Amstrad, the consumer electronics group built up by Alan Sugar, its charismatic and outspoken chairman. So pleased have these share-

holders been at Amstrad's progress that they commissioned Bryan Organ, portrait painter of the rich and famous, to set down Sugar's likeness. In the best traditions of patrons of the arts, the shareholders have requested anonymity.

The tickled chairman is said to be bemused pink with the result, which now hangs in his home. Sugar is portrayed seated in front of a blackboard covered with calculations in yen relating to the way the media treats him as a business superstar. Organ's previous subjects have included Prince Charles, Sir Michael Tappin, Lord Denning, Lord Callaghan - and Lester Piggott.

**Murphy's law?**  
A distinguished former editor of this column, Sir William Rees-Mogg, now chairman of the Arts Council, shows a closer acquaintance with the building trade than I would have thought possible.

Writing about modern concrete buildings - which he clearly abhors - in the Independent newspaper, he says "If the concrete is mixed by an Irishman called Murphy on a Friday afternoon, it will turn to sand 10 years later. Or, to pass the scrutiny of the surveyor, it may have been creamed up with Fairy Liquid so that a couple of sacks of cement could be wheeled off the site."

I don't know whether little wags on building sites are as he suggests. If they are not, would Murphys who mix concrete, and feel in a mood to protest, please write to Sir William not to me.

## Long play

An early sign of the season of goodwill in a London street market.

A junk stall has a notice over a pile of cardboard boxes. "Pieces from 20 different jigsaw puzzles in every box. Ideal Christmas present for the neighbour's kid."

Observer

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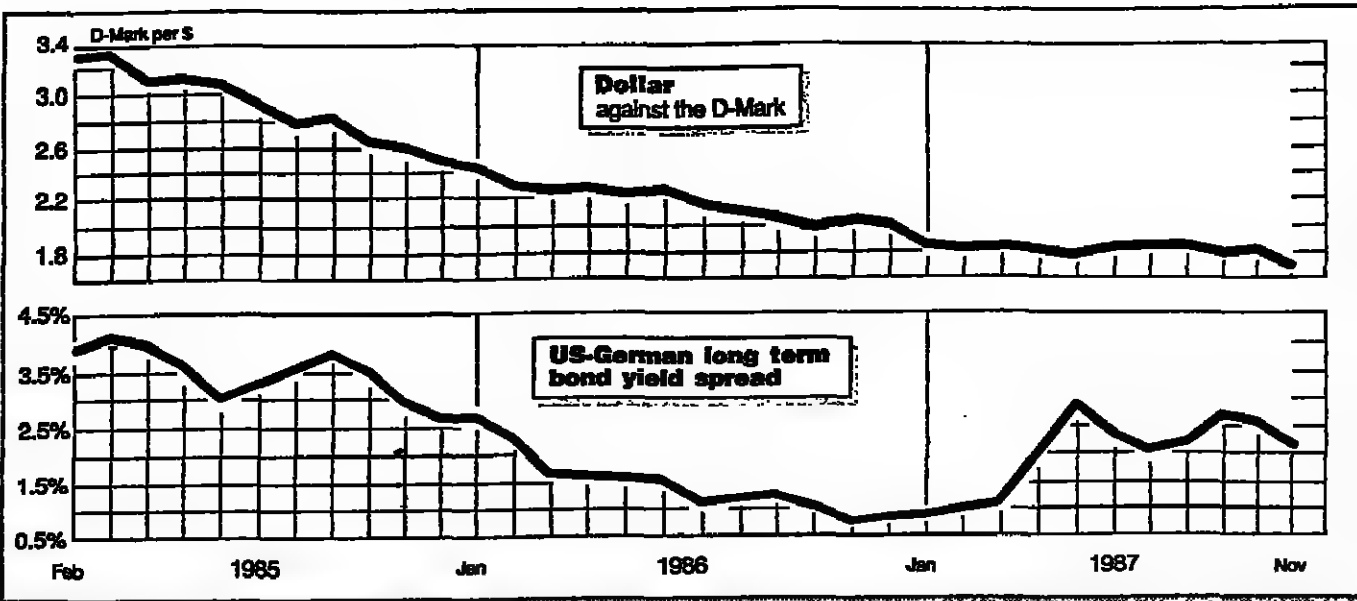
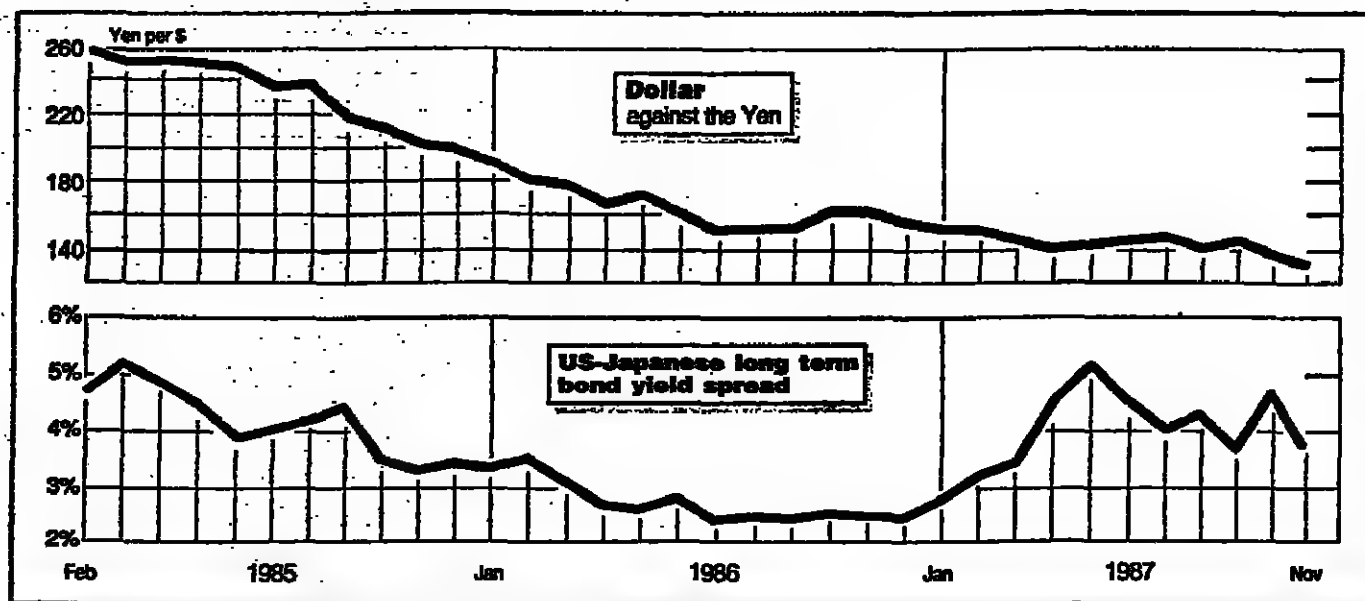
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## Ronald McKinnon traces two conflicting interpretations of high US interest rates and the dollar's decline this year



MORE PUZZLING than mid-October's US stock market crash were the financial events that preceded it.

Throughout this year until the beginning of October, interest rates on dollar assets rose sharply, particularly on long-term bonds and mortgages. Beginning at less than 8 per cent in early January, interest yields on 30-year US Treasury bonds peaked at about 10.4 per cent two days before the crash on October 19. But stock prices had seemed oblivious and kept bubbling upwards. Stock yields, measured by earnings as a proportion of current prices, fell below 5 per cent by late August, far below returns on bonds.

When the "huge correction" occurred, not only did stock prices plummet, thus raising yields, but the prices of relatively safe long-term bonds rose sharply. Within a few days in October, interest rates on long-term US Treasury bonds had fallen as low as 8.5 per cent, a fall of a point and a half within an unprecedentedly short period of time. Whether interpreted as a flight to safety or to higher yields, a sharp shift in portfolio preferences from stocks to bonds dramatically narrowed the yield gap between them.

What then are the implications for a cyclical downturn in the US (and world) economy - possibly by further declines in the US stock market? Clearly, if the country's long-term interest rates stay high or begin to increase, an investment slump and continued financial crisis seem likely. (And interest rates on Treasury bonds are creeping up to above 9 per cent once again.) Let us, therefore, re-examine what caused US interest rates to increase so sharply this year before the crash.

As in Europe and Japan, US

interest rates are sensitive to financial markets' perceptions of the way the dollar exchange rate will move through time. Bonds denominated in D-Mark, yen or sterling are close substitutes for dollar assets in international asset portfolios. Furthermore, everybody understands that the US's monetary policy, with those of West Germany (representing the European Monetary System bloc) and Japan, has a first-order impact on the dollar exchange rate against D-Mark, sterling or yen. Therefore, the US Government's perception of what is a proper intermediate or long-term foreign exchange "equilibrium" is a critical determinant of both the term structure of the country's interest rates and the spot exchange rate. In particular, whether private exchange rate expectations are regressive or extrapolative - that is, are expected to return to a specific level or to continue in their present direction - determines whether US interest rates fall or rise in response to, say, a depreciation of the dollar.

To illustrate this point, consider the behaviour of US long-term interest rates during the great fall in the dollar which began in March 1985. Initially, everybody perceived that, at Y260 and DM2.3, the dollar was grossly overvalued by any reasonable commodity market criterion, such as purchasing power parity. Anticipating future devaluation, US long-term interest rates were 4 to 5 per cent higher than those of the West Germans or Japanese.

When central banks began co-operating in 1986 to drive down the dollar (as subsequently ratified by the Plaza Hotel Accord the following September) with high money growth in the US and relative tightness in West Germany and Japan, people initially believed there existed an implicit, or secret, official agreement to support some rough target zone for the dollar - around Y200 or DM2.3 marks - which approximated to purchasing power parity. Hence, as the dollar fell, international investors thought at first that further

**If US long-term interest rates stay high, a continued financial crisis seems likely**

devaluation was less likely. To maintain balance in international asset portfolios, therefore, long-term US interest rates fell relative to their West German and Japanese counterparts. Even for much of 1986, when the dollar had fallen past the imagined target level, international investors maintained (weakly) regressive expectations. Although the dollar had over-shot, they saw some substantial probability of its increasing again. Thus, by November 1986, US interest rates had fallen to between 1 and 1½ percentage

points above their D-Mark and Yen equivalents. From early 1987, however, with the dollar down to about Y150 and DM2, these regressive, and stabilising, expectations of returning closer to purchasing power parity were eroded. The US Government hinted that it wanted further dollar devaluation, in order, so it thought, to reduce the trade deficit. On January 13, the Administration dropped a bombshell with a front page leak in the New York Times that it was disassociating itself from the attempts by the Bundesbank and the Bank of Japan to put a floor under the foreign exchange value of the dollar. Currency traders began to see a bottomless pit for the dollar exchange rate.

Private expectations then shifted (on net balance) from being regressive and stabilising in 1986 to being extrapolative in 1987. As the dollar continued to fall, it was expected to fall further. The effects of this unfortunate, and entirely avoidable, shift in private expectations in the financial markets were twofold. First, the natural flow of foreign private finance to cover the huge current account deficit in US international payments dried up this year. Although difficult to measure precisely, enormous official intervention of more than \$70bn - mainly through a rapid build-up of dollar exchange reserves by Japan and European countries - more than covered the cumulative US trade deficit until the end of May.

Second, from March to May, US long-term interest rates rose, while long rates on yen and D-Mark bonds fell. By May, the US long-term interest rate was 2.9 per cent above the corresponding rate in D-Mark and 5.23 per cent above that in yen. Over this period, both spreads increased by 1.7 percentage points.

Perhaps due to an increase in the price of oil and other primary commodities, the dollar strengthened a bit in June and July. Because Japan's and West Germany's trade surpluses were suddenly reduced, yen and D-Mark assets became less attractive to international investors. This enabled foreign central banks to unwind some of their previous rapid accumulation of dollar exchange reserves. Long-term interest rates on dollar assets fell modestly, with an increase in Japanese interest rates, as anticipated appreciation in the yen lessened.

From August to October, however, the dollar weakened again as US officials - and many professional economists such as Martin Feldstein, former chairman of the US Council of Economic Advisors - once more advocated further dollar devaluation to correct the trade deficit. US interest rates then rose sharply, eventually pricking the bubble in the stock market. However, the actual day of the crash seemed to have been precipitated, in part, by Treasury Secretary James Baker threatening over the weekend of October 17-18 to cancel the already shaky

Louvre Accord (of the preceding February) to put some kind of floor under the dollar. No wonder international investors in dollar assets became nervous.

Has the US Government learnt the right lessons regarding the importance of stabilising the dollar in the foreign exchanges, in order to calm investors' fears and bring down long-term interest rates on dollar assets? Unfortunately, the answer might be no.

Since the crash, the dollar has fallen to new lows of around Y133 and DM1.65. Indeed spokes-

**The budget accord seems too weak to ensure any substantial correction**

men for the US Federal Reserve System said explicitly that the Fed would no longer try to defend the dollar in the foreign exchanges, but would concentrate on pumping liquidity into the American financial system to offset the contractionary effects of the crash in the stock market. Unsurprisingly, in late November/early December, US long-term interest rates started to edge upwards again. This brings in the second interpretation - and one more commonly accepted within the US Government - of the cause

of the increase in US interest rates this year, prior to the crash. Because the Fed was so anxious to defend an "over-valued" foreign exchange rate for the dollar in 1987, so the argument runs, US monetary policy became too tight and caused interest rates to rise unduly. So it follows that unilaterally expanding the money supply and letting the dollar go in the foreign exchanges is the best way to bring down interest rates and prevent further falls in the stock market.

As an important corollary to this "tight money" interpretation of high US interest rates, letting the dollar fall is seen as desirable in order to increase the country's international competitiveness. In this commonly held view, any such depreciation will be self-limiting because it will eventually reduce the trade deficit. However, it is generally recognised that a currency devaluation has no predictable impact on the monetary (dollar) value of a country's net trade balance. In the US case, the imbalance between saving and investment caused by the huge structural (full employment) fiscal deficit of between \$150bn and \$200bn a year will continue to show up as a large trade deficit of the same order of magnitude - whether the dollar is devalued or not.

So there is a direct conflict in economic perspectives. Whether one accepts the "falling dollar" or the "tight money" interpretation of what drove up US interest rates in 1987 determines how monetary policies should

respond to the crisis. Curiously, perhaps, these two opposing monetary camps generally agree on the importance of correcting the US fiscal deficit for bringing interest rates down further on a worldwide basis. And the November fiscal accord between the Administration and the Congress seems too weak and ineffectual to ensure any substantial correction.

If a lack of confidence in the future foreign exchange value of the dollar is the main reason that US interest rates are so high, a unilateral monetary expansion in the face of fiscal weakness will fail to bring them down. Once the initial effect of the crash-induced shift in investor preferences from stocks to bonds wears off and the dollar remains weak, US long-term interest rates will again edge upwards - with the potential of inducing further declines in the stock market.

The "falling dollar" interpretation suggests an alternative monetary technique for reducing US interest rates, while recognising the need for the Fed to bail out individual financial institutions in distress. The governments of the US, the European bloc and Japan should openly announce their joint intention to put an explicit floor under the dollar in the foreign exchanges through monetary co-operation. To prop up the dollar, Fed policy should be to raise short-term interest rates. The result would be to reduce US long-term interest rates. Then, if world-wide deflation were to appear imminent, the three parties should collectively provide sufficient offsetting liquidity to the system.

The author is William Eberle, Professor of International Economics at Stanford University, California.

## Company directors need training too

From the Director General of the Institute of Directors.

Sir, Michael Ashaker's review (December 2) of Bob Garratt's *The Learning Organisation* draws attention to a weakness in the structure of our business organisations. Getting the right people onto company boards and training them for their duties are critical pre-requisites of a company's success, and therefore for the success of the economy as a whole.

The picture is not quite as bleak as he paints, though a great deal remains to be done. The Institute of Directors has for many years trained directors to help them overcome exactly the problem described. We have an extensive programme of courses aimed specifically at directors rather than managers. We publish a series of authoritative publications on subjects with which a competent director should be familiar. We run services to provide both instruction and education with special emphasis on board structure and the role of the chairman and the non-executive directors.

All these facilities can help businessmen and women to bridge the gap between their experience as managers and their new responsibilities as directors. It is perhaps significant that, in recent years, the profile of the Institute's growing membership has been changing: the average age of members is falling, and the proportion of women members is rising. John Hoekens, 116 Pall Mall, SW1

## Management courses somewhat delayed

From Mrs D.A. Stansfield.

Sir, Oxford University's urgent consideration of the introduction of undergraduate courses in management studies (Michael Dixon's article, November 21) is indeed timely. We are at the bicentenary of an earlier sugges-

## Letters to the Editor

tion for the development of such a course. At the end of a Memorial to the President of the Bodleian Library, a vigorous criticism of the library's deficiencies, addressed to the curators in May 1787, Dr Thomas Beddoes, formerly of Pembroke College, regretted that the University had "no institution for instructing the youth of a great commercial state in the principles of commerce and manufacture". Dr Beddoes' suggested remedy, incidentally, might still apply. He urged that, if the library had insufficient funds, both for books and for an adequate salary for the librarian, it should apply to Parliament. He could "discover no reason why an English should be inferior to a Scotch or a Hanoverian University". Dorothy Stansfield, 62 Warwick Road, Bishop's Cleeve, Shropshire

## SAS want to turn BCal into a success

From Mr Nicholas Raemaekers. Sir, Applaud as I may your leader's wrong priorities in aviation (December 7), I wonder whether you might not have been moved to strengthen your - I hope - influential condemnation of the Government's apparently insular position on a BCal-SAS deal (December 7, "narrow-minded"). If the pace of events had allowed you to consider a blindingly obvious - and central - commercial point.

BCal is now a failure. SAS wants to invest in success. SAS lacks long-haul routes. BCal has them. SAS will want to turn BCal as it stands into a success, by channelling SAS's regional

passengers - not now carried onwards by British aviation - into BCal's long-haul routes. How else could SAS profitably propose to avoid redundancies among BCal staff?

British Airways can hold out no such promise for British aviation. If the effect of control and minority ownership of BCal by skull-and-crossbones Vikings is to expand British aviation, I clearly hope that Mr Tobitt will remember, through his shame, that the lemmings is also Scandinavian, and perhaps no more typical of our neighbours' behaviour than the pirate Mr Tobitt, however, who has at least one iron in the fire, no longer represents the Government.

Mr Channon does. There are moments of real opportunity when dragging one's feet without convincing cause amounts to culpable irresponsibility, even abuse of authority. Nicholas Raemaekers, Raemaekers, Ivy Hall Farmhouse, Wrotham, Sevenoaks, Kent

## Give BCal to British Airways

From Mr Stephen R. Baker. I find the suggestion in your editorial (December 7) that SAS's involvement with British Caledonian would benefit European air travellers, frankly ludicrous. I write as someone who has had to travel to Scandinavia on many occasions over the years, and of all the many air routes to Europe that have an arrogant disregard for the interests of consumers, those from

London to Scandinavia must rank among the worst.

I lost a significant business opportunity in Stockholm when after one of the M4's more solid seizures, I arrived later than intended at the SAS desk at Heathrow. There I was met with the insistence, in superior tone, that with "only" 32 minutes to spare I was "far too late" to join the aircraft.

32 minutes is over half an hour. In my business we can get quite a lot done in half an hour - we could certainly get someone without baggage onto an aircraft. SAS's final remark was that with the price it was charged to park at Heathrow, its advertised time of departure was the time the aircraft was intended to be in the air, not the time it left the terminal; no doubt this deception also helps SAS to brag about being punctual on arrival.

It is not good enough to parade the Swedes as the champions of British consumers. All SAS is charged to do in this affair is to tighten its stranglehold on air routes to Scandinavia.

And please spare us the "little Englander" jibes. It should be clear, even to the privileged class that work for the BT, that in the west today, the biggest business rewards go to those most capable of brutality: be they investment banks, Australian publishers or Scandinavian airlines. Contrary to what might be said through their public relations advisers, none of the west's "winners" has the least interest in consumers, employees, shareholders or voters - other than to exploit them. It is time that newspapers such as yours stopped pretending that "little England" of all places, should play umpire.

Yes, give British Caledonian to British Airways. For all its many shortcomings, at least it has managed to persuade its people that their wages are paid by the passengers. Oh, and double SAS's landing charges - at least until progress is made on opening up Scandinavian air routes. Stephen Baker, Asher International, 56 Howitt Road, NW3

# CORBY TALKS



**Mike Phillips,**  
Managing Director,  
Cruisers International

"Since starting up in March 1966 Cruisers International have moved from an initial 5,000 square feet to 11,000, to 16,000, and now to a 24,000 square feet factory which we have purchased. All the moves have been made smoothly and we've not lost a boat from production. Turnover has grown from £900,000 to a predicted £3.2 million in our second year to a projected £6.5 million next. The reasons? We could not have developed in the way we have without the grants and assistance Corby provides. We've got a bunch of people who are totally committed to the company. And we build a helluva fine boat!"



**Brian Edkins,**  
Managing Director,  
Thermalloy International  
"Before we started production in Corby in 1982 as the European manufacturing and marketing arm of our parent, Thermalloy Inc of Dallas, we already had a substantial business worth about £500,000 a year purely concerned with importing and distributing Thermalloy components from the USA. Now we are making and selling some £2 million worth of components annually - a four-fold increase in turnover in five years. We design and make heat sinks that protect electronic components, like semi-conductors, and electrical components, like motors, from overheating. We are expert manufacturers of very specialised components and operate in a very competitive field. We started our operation from scratch in Corby. We've found trainable people and built up their skills step-by-step. We now turn out a product that we consider equal to that put out by Dallas and superior to anything made in Europe."



**Ken Achard,**  
Managing Director,  
Peavey Electronics (UK)

"The European ear appreciates a different sound to the American. So we now develop, design and manufacture for Europe sound systems equipment that is not aimed at the US where our parent Peavey Electronics Corporation dominates the market. We have grown dramatically, with turnover up nearly 100 per cent since we came to Corby less than two years ago. In consequence Peavey Electronics is already looking round for room to expand in Corby and is intent on purchasing a site on which to build!"



**Charles Mustard,**  
Managing Director,  
Colour Reel Printers

"In modern retailing a corrugated box is no longer just a box. It must also serve as an exciting eye-catching display. That is where Colour Reel Printers are market leaders. We print the outer face paper of the cases for corrugating later, and produce the boldest, brightest, clearest and most exact colour matching possible in modern flexographic printing. We moved into a 10,500 sq. ft. factory in March 1983. In spring 1985 - to increase quality and capacity - we purchased the world's first and largest seven-colour continuous printing press and installed it in an adjoining 10,500 square foot factory unit, an investment of £1.25 million. Since then we have leased a further 10,500 square foot unit and installed a third press. Since 1983 our annual sales have risen dramatically to £4.5 million."

## TALK WITH CORBY

Ray Jackson, Director of Industry  
Corby Industrial Development Centre, Douglas House, Queens Square, Corby  
Northamptonshire, England. Telephone: Corby (0536) 62571 Telex: 341543

Name: \_\_\_\_\_  
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## CORBY WORKS











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November 1987

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**Hanson Trust PLC**The undersigned acted as financial advisor  
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November 1987

**Avon Products, Inc.**

h a s a c q u i r e d

**Parfums Stern**The undersigned acted as financial adviser to Avon Products, Inc.  
and assisted in the transaction.**MICHEL  
DYENS**

Investment Bankers New York-Paris

November, 1987

**INTL. COMPANIES & FINANCE****Alcatel close to merging  
TV sets side with Nokia**

BY PAUL BETTS IN PARIS

ALCATEL NV, the telecommunications group controlled by France's Compagnie Generale d'Electricite (CGE), is in advanced negotiations aimed at merging its West German television set manufacturing operations with those of Nokia, the diversified Finnish consumer electronics group.

Although Alcatel is also discussing partnership deals with other consumer electronics groups, it confirmed yesterday that the negotiations with Nokia were by far the most advanced.

CGE took control this year of the television set business of Standard Elektrik Lorenz (SEL), the large West German telecommunications subsidiary of ITT of the US, following the merger of the telecommunications interests of CGE and ITT.

However, the West German television business never fitted comfortably with CGE's essentially heavy industrial and professional electronics and telecommunications operations. Moreover, CGE also felt that the German television operations, which have 5,000 employees, and produce about 1.2m colour sets a year for sales of DM1.4bn



Pierre Suard decided to accelerate talks

(888.3m), lacked the critical size to compete in the longer term in this highly competitive sector of the consumer electronics market against larger Japanese and European manufacturers. Although Mr Pierre Suard, the CGE chairman, has said on sev-

eral occasions that he was not in any great hurry to resolve the strategic problems facing SEL's television operations, he has now clearly decided to accelerate the negotiations to find a partner for the German television business.

For its part, Nokia, which produced about 700,000 sets last year, has also been seeking to increase the size of its television activities. After taking over the Swedish Luxor television operations and those of Salora, another Finnish company, Nokia acquired Oceanic, a French colour set manufacturer, from Electrolux three months ago. Oceanic, a former French ITT subsidiary which Electrolux took over in 1980, produces about 200,000 sets a year.

If finalised, the proposed partnership between Nokia and SEL would be the latest example of the increasing trend of concentrations in the consumer electronics market.

This year Thomson, the French state-controlled defence and electronics group, acquired Thorn-EMI's Ferguson division in the UK and General Electric's RCA consumer electronics business in the US.

**Roussel Uclaf lowers forecast**

BY OUR FINANCIAL STAFF

ROUSSEL UCLAF, the French chemicals company which is part of the West German Hoechst group, yesterday substantially lowered its profit expectations for 1987 as a result of the weakness of the dollar.

Excluding extraordinary gains, the company said that profits this year would show a decline of around 25 per cent from the FF519m (\$91.7m) achieved in 1986. This forecast compares with earlier expectations of a 15 per cent reverse for profits in 1987.

Roussel, which is 54 per cent owned by Hoechst, one of Germany's leading chemical groups, said turnover would most probably emerge at around last year's level of FF10.45bn.

However, the company has been badly hit by the fall of the dollar. The weakness of the US currency has clearly narrowed margins on a large slice of its business.

For the first nine months of this year Roussel's net profits moved up from FF301m to FF318m. But the 1987 outlook includes an exceptional profit of

around FF200m following the disposal of a perfumes business.

Roussel sold its Parfums Rochas operations to the German Wella group in June following a period of difficult trading for Rochas, which has been having a poor time in Middle Eastern markets.

Excluding the exceptional gains, third-quarter net profits fell from FF91m to FF86m to leave earnings for the nine months trailing at FF218m, against FF301m for the corresponding 1986 period.

**Schindler boosts Japanese stake**

BY JOHN WICKS IN ZURICH

SCHINDLER HOLDING, the Swiss parent company of the Schindler group, has taken control of Nippon Elevator Industry, the Japanese manufacturer.

Within the framework of a capital increase, no details of which have been disclosed, Schindler has increased its stake in the Japanese company from 30 to 51 per cent. At the same time, its partner, Jardine Matheson, has doubled its shareholding from 10 to 20 per cent.

Schindler, which had already been co-operating with Nippon

Elevator in the field of technology exchange, sees the transaction as a move to strengthen its position in the "sophisticated and dynamic" Japanese lift and escalator market.

Nippon Elevator Industry has just opened a production facility at its plant in Fukuroi. The company has 300 employees and is said to be fully equipped to manufacture, assemble and maintain modern Schindler products.

A sharp fall in order inflow to Sulzer, the Swiss foundries group, has prompted it to intro-

duce short shifts at two plants. About 676 workers are affected by the 20 per cent reduction in hours.

The company said decreased spending for plant and equipment following the stock market crash in October and the weaker dollar was depressing new orders for cast products, but it declined to give specific figures for the drop. Order inflow to other divisions was steady, it added. How long the short shifts would last depended on future developments.

**Bull plans  
to raise  
FFr1bn by  
rights issue**

By Our Financial Staff

MACHINES BULL, the state-controlled holding company for the French Bull computer group, plans a rights issue to raise around FF1.05bn (\$198m).

The company said yesterday that it would increase the nominal value of its shares from FF24 to FF120 before pushing ahead with the rights issue, which would be launched on December 22.

The terms of the rights issue are to be one-for-one at FF127 a share. The Government, which has a 90 per cent shareholding in Machines Bull, will take up its entitlement to the new shares.

The Bull group, which made net profits of FF171m on sales of FF77.8bn in 1986, announced earlier this year that it planned a massive fund-raising operation to finance a joint venture with Honeywell of the US and NEC of Japan.

It said it would seek some FF1.8bn in fresh finance, partly through a share issue and partly through a bond issue with warrants.

**Preussag sees  
small profit**

PREUSSAG, the West German metals group, said yesterday that it expected only a small profit in 1987, although third-quarter sales rose 15 per cent in comparison with the second quarter, writes our Financial Staff. The company declined to comment on the outlook for dividends in 1987 but said that much depended on what happened to the dollar.

Earlier this year Preussag warned that it might be forced again to omit its dividend. The group passed the payment in 1986 following heavy losses by its base metals division.

**Arbed acquisition**

Arbed, the Luxembourg steel group, has acquired the outstanding 50 per cent stakes in two French steel distributors from Cocherill Sambre, the Belgian steel maker. Arbed now owns Hardy-Tortuzier and Cofrat, writes our Financial Staff.

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(Kabushiki Kaisha Seiyu)**U.S. \$50,000,000**

Guaranteed Floating Rate Notes 1988

For the six months  
9th December, 1987 to 9th June, 1988

In accordance with the Provisions of the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8 1/4 per cent per annum, and that the interest payable on the relevant interest payment date, 9th June, 1988 against coupon No. 9 will be US\$ 2065.10.

The Industrial Bank of Japan, Limited  
Agent Bank



## INTL. COMPANIES &amp; FINANCE

## HK Telecom public offer shelved

BY KEVIN HAMILIN IN HONG KONG

CABLE AND WIRELESS, the UK telecommunications group, and the Hong Kong Government have postponed indefinitely plans to float 11 per cent of Hong Kong Telecommunications, a new holding company which comes into being in February through the merger of the British company's two local operating companies.

The merger itself will go ahead according to the original plan announced on October 19, with the quoted Hongkong Telephone and Cable and Wireless (Hong Kong) to be amalgamated under the Hong Kong Telecommunications umbrella. The offer to the public of further shares in the reconstituted operation has now been put off because of the market collapse since then.

Cable and Wireless now owns 79 per cent of HK Telephone,

which holds a franchise to provide local telephone services. The remainder of the local company's equity is in public hands. The UK group also owns 80 per cent of Cable and Wireless (HK), which has a monopoly on international telecommunications services into and out of Hong Kong — the remaining one-fifth there is held by the Hong Kong Government.

The merger proposal includes the Government exchanging its 20 per cent stake in Cable and Wireless (HK) for an 11 per cent holding in Hong Kong Telecommunications.

Both the Government and Cable and Wireless were to sell 5.5 per cent parcels of HK Telecommunications shares to the public, reducing their stakes in the new company to 5.5 per cent

and 74.5 per cent respectively, and boosting public participation to 20 per cent.

Cable and Wireless said yesterday that adverse market conditions made the sale inappropriate, but added that both it and the Government intend to go ahead with the public sale when market conditions permit. A statement from the company said: "The form and timing of such offering and the number of shares to be sold will be kept under close review."

The slide in equity values since the original announcement has slashed the market capitalisation of the new holding company by some HK\$42bn (US\$5.38bn) to about HK\$50bn, but it will still be at least twice as big as any other company listed in Hong Kong.

The group said Cable and Wireless (HK) will record attributable profits of not less than HK\$1.72bn for the year ending next March, a 24 per cent increase, and that HK Telephone's attributable earnings would be up at least 25 per cent to HK\$1.17bn.

HK Telephone shareholders are expected to benefit from an 82 per cent increase in dividend payments forecast by HK Telecommunications for the current year to March.

The new company is indicating a dividend payment of 36.4 cents for every two shares held (HK Telephone shareholders will exchange each existing share for two shares in the new company), which would compare with 20 cents per share under HK Telephone's dividend policy.

## Fletcher takes Chilean option

BY OUR FINANCIAL STAFF

FLETCHER CHALLENGE, the New Zealand forest products and industrial group, has taken full control of a Chilean forestry and pulp venture by paying US\$72m.

It bought out the half share owned by Compania Manufacturera de Papeles y Cartones (CMPC), its local partner, by exercising an option negotiated in November last year when Fletcher put \$50m into what was then a new venture.

The Auckland-based company is currently moving to consolidate its interests in the Americas. Last month it launched a NZ\$745m (US\$476.4m) bid to buy out the public shareholdings in British Columbia Forest Products and Crown Forest Industries, its two Canadian units.

The Chilean venture owns 35,000 hectares of radiata pine forest and a 74,000 tonne newsprint and paper mill. Fletcher said the company has export potential of 300,000 cubic metres of pine a year.

Fletcher, which ranks as New Zealand's largest private sector company, estimates that the

operation would increase its own profitability by up to 2 per cent. An official said that the assumption of full control was a strategic move which would strengthen New Zealand's influence in marketing radiata worldwide.

Chile exported about three times New Zealand's 400,000 cu m of saw logs, he added, and it was important that common standards were developed by the two dominant countries in radiata.

In Vancouver, meanwhile, Fletcher Challenge Investments said it had now satisfied key US antitrust requirements in its move to buy the holding in BC Forest Products it does not already own.

Fletcher said it has satisfied waiting periods under two US antitrust laws. This suggests that it will move soon to buy shares in the market taking it beyond the 50 per cent ownership threshold despite the resistance of the BC Forest board to its offer for full control.

Fletcher now holds 49.9 per cent BC Forest, and its CS19 a

share bid remains open until December 22.

NZ Forest Products, Fletcher's main rival in its home market, and the target of a thwarted bid attempt by Fletcher over the past year — said separately yesterday that it had taken a near-16 per cent stake in North Broken Hill Holdings, the Australian paper products and mining company.

This came through a purchase from Rada, an investment company which is a quarter owned by NZFP and which has a 44 per cent cross-holding in NZFP. Rada, which has been carrying substantial paper losses since the October market collapse, has now sold it a half-share in an unlisted Australian company called Caspal, the holder of the North BH stake.

NZFP said the price, yet to be fixed, would be based on a formula reflecting North BH share price movements over a specified period but would not be less than A\$8 a share. This compares with a current market price for North BH of A\$2.50.

## Foreign brokers earn less in Japan

By Ian Rodger in Tokyo

FOREIGN stockbroking houses in Japan increased their business dramatically last year, but their aggregate profits plunged because of the entry into the market of a large number of firms which made heavy start-up losses.

According to a survey by the Japan Financial Journal, commission income of the 87 foreign securities firms operating in Japan in the year to September 30, 1987 rose 71 per cent to ¥110.7bn (US\$32.6m). However, their combined pre-tax profits fell 31 per cent to ¥84.6bn.

Ranked by commission income, Morgan Stanley of the US was the largest of the foreign brokers, with income of ¥15.1bn in the year to September. Salomon Brothers of the US followed with income of ¥14.5bn and Merrill Lynch was third with ¥11.6bn.

The others in the top 10 by this criterion were Goldman Sachs (US), Jardine Fleming (UK-Hong Kong), Vickers de Costa (US), First Boston (US), S G Warburg (UK), Prudential-Bache (US) and Harings (UK).

Based on operating profit, Salomon Brothers was the largest, with profits of ¥26.3bn last year, according to the survey. Most of the foreign securities companies are expecting tougher times in the current year because of the recent exodus of foreign investors and the decline in trading volumes on the Tokyo Stock Exchange.

## Canfor and Oji in joint project

BY ROBERT GIBBINS IN MONTREAL

CANFOR CORPORATION, British Columbia's third largest forest products group, plans to expand its kraft pulp mill, near Vancouver, and install a new newsprint machine in a C\$636m (US\$484.4m) joint project with Oji Paper, Japan's biggest papermaker.

Howe Sound Paper Company, a new company owned equally by Canfor and Oji, will handle the project. Canfor will contribute

its Port Mellon pulp mill and a sawmill and chipping plant, and Oji will put in C\$307.5m cash.

This amount, plus C\$227.5m raised from borrowings and Howe Sound cash flow, will be used to raise capacity at the pulp mill from 650 tonnes to 1,000 tonnes a year and to install the newsprint machine with 195,000 tonnes a year capacity. The pulp mill expansion will be complete

in 1990 and the newsprint machine will be in production in 1991.

Oji officials said in Tokyo that most of the products would be exported to Japan to meet an expected increase in national demand for newsprint.

The partners plan a second newsprint machine as soon as market conditions justify it.

## CSR in further brick venture

BY CHRIS SHERRILL IN SYDNEY

CSR, the Australian building products, sugar and resources group, has agreed to spend A\$76m (US\$52.4m) to acquire a 50 per cent stake in a brick and pipe-making venture with Brickworks, the largest brick producer in New South Wales.

Brickworks, which has a plant near Brisbane in Queensland, said it had received several approaches but found the joint venture with CSR the most attractive.

The CSR move is one of sev-

eral the group has made since it decided to concentrate its activities in building products and sugar rather than resources.

In recent weeks it has made a A\$317m bid for two timber companies and acquired two building materials companies in the US for A\$110m. It has also bought a plasterboard accessories company in Canada and entered a plasterboard joint venture with Redland of the UK.

As part of its expansion into brick-making activities, it has in

addition recently purchased an 18.3 per cent stake in Brick & Pipe Industries. Other major shareholders in the company include Mr Ron Brierley's Industrial Equity and Hong Kong's Swire group.

On the joint venture with Brickworks, Mr Ian Burgess, CSR's chief executive-elect, said the group was entering into a partnership with the best and lowest-cost producer of clay bricks and pipes on the east coast of Australia.

## Brierley lifts stake in Wellesley

By Dai Hayward in Wellington

BRIERLEY INVESTMENTS has increased its stake in Wellesley Resources, a New Zealand property company, to 29.6 per cent.

Wellesley shares, along with the rest of the market, have dropped in price over the past few weeks and BIL took advantage of the lower share price to pick up 4.5m shares at NZ\$1.04.

Mr Ron Brierley, BIL's chairman, has said more than once since the October share crash that there were some good opportunities available. The latest move gives BIL another 3 per cent of Wellesley.

BIL has also improved its offer for Cable Price Downer by 10 cents to NZ\$2.70 a share. It already owns 42 per cent of the construction group and is making a full bid.

## MANUFACTURERS HANOVER

The announcement appears as a matter of record only



**U.S. \$1,000,000,000**  
Multi-Option Corporate Credit Facility  
for  
**Saga Petroleum a.s.**

Arranged by  
Manufacturers Hanover Trust Company

Lead Managers  
Manufacturers Hanover Trust Company Deutsche Bank AG Citibank NA

Co-Lead Managers  
Bergson Bank Christiani Bank og Kreditkasse  
Den norske Creditbank Union Bank of Norway

Managers  
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The Bank of Nova Scotia Group B.S.F.E. - Banque de la Société Financière Européenne  
Barclays Bank PLC Commerzbank Aktiengesellschaft Crédit Lyonnais  
First Interstate Bank of California The Industrial Bank of Japan, Limited  
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Agent  
Manufacturers Hanover Trust Company Manufacturers Hanover Limited

September, 1987

**U.S. \$150,000,000**  
Midland International  
Financial Services B.V.  
(Incorporated with limited liability in the Netherlands)  
Guaranteed Floating  
Rate Notes 1992  
Guaranteed to a subordinated  
basis as to payment of principal  
(if any) and interest by  
**Midland Bank plc**

For the six months from  
30th December, 1987 to 30th June, 1988  
the Notes will carry an interest rate  
of 8 1/4% per annum.  
The interest payable on the relevant  
interest payment date, 30th June,  
1988 against Coupon No. 16 will be  
U.S. \$208.10 per U.S. \$5,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company  
of New York

**U.S. \$150,000,000**  
First Interstate Overseas N.V.  
Guaranteed Floating Rate  
Subordinated Notes Due 1995  
Guaranteed on a subordinated basis  
as to payment of principal and interest by  
**First Interstate Bancorp**

Interest Rate  
8 1/4% per annum  
Interest Payment  
30th December 1987  
Interest Amount per  
U.S. \$208.10 (plus 1/8% fee)  
30th March 1988 U.S. \$207.27  
Credit Suisse First Boston Limited  
Agent Bank

## NEW ISSUE

November 1987

\$200,000,000

GTE Corporation

GTE

10.30% Debentures due November 15, 2017

PaineWebber Incorporated

Goldman, Sachs &amp; Co.

Salomon Brothers Inc

The First Boston Corporation  
Shearson Lehman Brothers Inc.

Bear, Stearns & Co. Inc.  
Dillon, Read & Co. Inc.

A. G. Edwards & Sons, Inc.  
Lazard Frères & Co.

Paribas Corporation  
Smith Barney, Harris Upham & Co.

Swiss Bank Corporation International  
Dean Witter Capital Markets

Merrill Lynch Capital Markets  
Daiwa Securities America Inc.

Donaldson, Lufkin & Jenrette  
E. F. Hutton & Company Inc.

The Nikko Securities Co.  
Prudential-Bache Capital Funding

Nomura Securities International, Inc.  
L.F. Rothschild & Co.

Sogen Securities Corporation  
Wertheim Schroder & Co.

Yamaichi International (America), Inc.

Morgan Stanley & Co.  
UBS Securities Inc.

Deutsche Bank Capital  
Drexel Burnham Lambert

Kidder, Peabody & Co.  
L.F. Rothschild & Co.

Sogen Securities Corporation  
Wertheim Schroder & Co.

Yamaichi International (America), Inc.

**U.S. \$500,000,000**  
CITICORP  
Subordinated Bank Adjustable Note Capital Securities  
BANCs  
Notice is hereby given that the Rate of Interest has been fixed at  
8.1875% and that the interest payable on the relevant Interest  
Payment Date March 9, 1988 against Coupon No. 5 in respect of  
US\$50,000 nominal of the Notes will be US\$1,034.81.  
December 9, 1987, London  
By: Citibank, N.A. (CSTI Dept.), Agent Bank **CITIBANK**

**U.S. \$100,000,000**  
Floating Rate Depository Receipts due 1992  
issued by Bankers Trust Company Limited (endowing evidence to payment  
of principal and interest on deposits with)  
**Banco di Sicilia**  
(Established in the Republic of Italy as a Public Credit Institution)  
London Branch  
For the six month period 7th December, 1987 to 7th June, 1988 the  
Receipts will carry an interest rate of 7 1/4% per annum with a coupon  
amount of U.S. \$4,034.90 per U.S. \$100,000 Receipt. The relevant  
Interest Payment Date will be 7th June, 1988.  
**Bankers Trust Company, London** Agent Bank







## Some coins more equal than others

**2. Numismatic Coins.** In general, these are coins which are bought by collectors for their beauty, as opposed to the value of their precious metal content. However, a truer definition would include those coins struck prior to 1804. The price has no relation whatsoever to the actual value of the metal. The factors determining the price of a coin are rarity, age, and condition or quality of the striking.

5. Medallions. Collectables, but an investment at some anniversary value is, and typically a rare of

Since the Gold Maple Leaf is struck in four sizes, it is able to satisfy the varying investment needs of all investors. It is available in one full troy ounce of pure gold, 1/2, 1/4 and 1/10 ounce of pure gold. The coin's attractive design, which is the same on all four sizes, is a symbol of the United States' commitment to gold.

Why do more and more investors prefer bullion coins to its cousin, the gold bar, or wafer as it is sometimes called? One key reason is their liquidity—a coin enjoys universal recognition and can't be counterfeited. Gold bars may enjoy a solid reputation in their local market, however usually require a bulky and time-consuming assay in other parts of the world. Gold bullion coins are

It is fair to point out that a gold coin, and a bar for that matter, provides the owner with no interest. However, it can be still considered an investment instrument, but for other reasons. This is because it is a speculative object. But, more significantly, gold has been proven over time to be the surest store of value. Gold bullion coins will not multiply but, as the saying goes, they bring peace of mind. They can anchor a portfolio that is made up primarily of more speculative instruments, as they will gain in value when others are losing theirs. Inflation and economic crisis only eat up other investments, while feeding the value of gold. That's why most experts agree that 10 to 20% of a portfolio must be in gold. An ideal way to keep this golden rule with Gold Maple Leaf bullion. With no guarantees of the future economy, it is comforting to

Prominently displayed are also the key facts about the coin, such as its origin; value (either \$50 Cdn, \$25 Cdn, \$10 Cdn or \$5 Cdn); weight (either 1, 1/2, 1/4, or 1/10 ounce); purity - .9999; and date of striking. The first coin was struck in 1979.

**FRANKFURT, IS.** October. Anonymous sources in banking circles here, Zürich and London say that the U.S. Eagle is not at the same level of success in Europe as it has in its home market. A European investor continues to prefer traditional gold products such as small bars or the better known British Gold Maple Leaf. Experts say that less popular coins such as the U.S. Eagle are not enjoyed the same way as the more popular coins.

Gold is international to the fortunes of any banking system. It can bring sense of security, as it is insurance policy against what would come in a b



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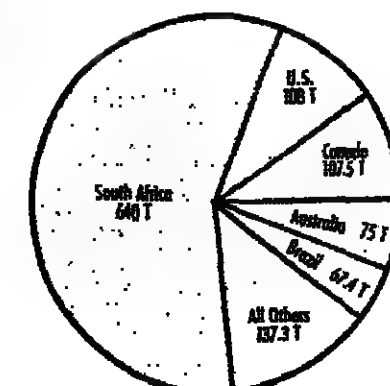
The peak in the price of gold was reached at \$850 for one ounce in 1980. Currently, the price ranges between \$400 and \$500. In spite of this, invest-

The reason is simple, explains Peter C. Cavelti, President and Chief Executive Officer of Cavelti Capital Management Ltd. in Toronto, Canada, and an internationally recognized expert on precious metals: "Gold is an unbeatable investment vehicle that protects prosperity at all times, even during crisis." Cavelti has banking experience in U.S., Africa and Asia and belongs today to the most sought-after precious metal advisors.

**Coins - solid and liquid.** One differentiates, more or less, between numismatic coins and newly minted coins, or the so-called bullion investment coins. Nu-

**Bars-Familiar but not universally recognized.** The majority of bars sold today range from 1 gram up to 12.5 kilograms. The small bars are produced at a purity of .9999 fine gold. The trade accepts only bars from a reputable refinery which have a serial number. When there is

### 1986 Non-Communist Gold Production



### Sample Consolidated Gold Fields

The greatest amount of gold is mined in Ontario. Recent discoveries in the region around Hemlo made headlines around the world and boosted share prices. The main reason for the jump was the revised estimate of the gold reserve in this area: before the discovery reserves were felt to be around 130,000 ounces - today they are known to be closer to 17 million fine ounces of pure Canadian gold. Enough to keep the Royal Canadian Mint busy striking Gold Maple coins to meet the needs of investors around the world.



## UK COMPANY NEWS

## Fine Fare and Gateway integration hits Dee

BY MAGGIE URRY

MR ALEC MONK, chairman and chief executive of Dee Corporation, the food retailer, blamed the disruption caused by the integration of Fine Fare with Gateway for a fall in the group's interim pre-tax profits from £78.2m to £63.6m. Turnover rose by 5.5 per cent to £2.62bn.

In the 26 weeks to November 7 trading profits from Gateway fell by 3.1 per cent to £88.6m on sales 2.6 per cent higher at £1,826.5m.

When the Fine Fare chain was acquired in June 1986 Mr Monk predicted it would take three years to reshape the business. Yesterday he was sticking to that timescale, though saying that the worst of the adverse effects were now over.

He expects Gateway to make up the shortfall in the second half, partly because that period will include both Christmas and Easter, and also because the benefits of the expansion and refurbishment programme would begin to come through.

As well as a programme of closing small stores, and refurbishing other shops, the introduction of new ranges of goods

throughout all the stores had been disruptive for Gateway as well as Fine Fare.

In July the accounting systems had been integrated. This move had initially revealed a high shrinkage rate at Fine Fare, of 2.6 per cent on average with one shop at 21 or 22 per cent. Mr Monk felt this to be an accumulation of previous problems. Shrinkage, which includes shoplifting and write offs of damaged and out-of-date stock, is 0.8 per cent at Gateway.

Gateway was not the only problem area, though. A £7.2m swing into trading losses of £5.5m was suffered by Herman's, Dee's US sporting goods chain, although turnover rose by 6.5 per cent to £170.2m. A rapid expansion programme taking Herman's into new areas had caused unusually high costs for advertising, overheads and warehousing.

At Herman's the future was less predictable since the stock market crash might affect consumer attitudes. Sales since the market fall had been mixed, Mr Monk admitted. Because of this uncertainty Mr Monk could not predict that profits for the group

in the full year would be higher than last year's £192.2m pre-tax. There were problems, too, at Linford, the cash and carry wholesaler, which saw a drop in trading profits from £5.2m to £3.2m. Here the blame was laid on problems in the cigarette trade where prices were cut to shift excess stocks built up before the budget in anticipation of an increase in duty which did not occur.

Other parts of the Dee group had fared better with trading profit gains at Wellworth, the Northern Ireland chain, from £4.4m to £1.8m, and at Diga, the Spanish business, from £1.0m to £1.3m. Medicare, the chemist chain, made a maiden contribution of £500,000.

The pre-tax profit figure includes profits on property transactions of £300,000 compared to £1.3m. Interest charges were up from £4.5m to £7.2m, after capitalised interest of £4.4m (£4.3m). The tax rate rose from 21.1 to 28.1 per cent. Earnings per share were 26.7 per cent lower at 5.2p, and the interim dividend is being maintained at 3p.

See last

## Spurs adds to its clothing interests

By Philip Coggan

Tottenham Hotspur, the Stock Exchange's only listed football club, has acquired Martex and Sampa. However, the duo is not a pair of beefy defenders signed to replace the recently departed Richard Gough, but two clothing companies.

Spurs already has a clothing subsidiary, Hummel, which sells a range of casual wear that has proved popular with fans of the football club.

Whether the supporters will be quite so eager to buy the new ranges is less certain. Martex imports and distributes ladies' fashionwear, Sampa, as the name suggests, sells a range of cricket clothing and tennis clothing and trackwear under the "Nicholson Sport" label.

The two companies are inter-related and will be acquired for an initial payment of £1m in cash, £1m in loan notes and 500,000 ordinary shares. Deferred consideration up to a maximum of £1m is payable, dependent on future profits.

In the year ending September 30, 1987 the companies made combined pre-tax profits of £359,000 on a turnover of £3.9m. They are expected to produce a "substantial" increase in profits this year.

The acquisitions are part of Tottenham's strategy of diversifying away from football and into leisure activities. Such diversification seems particularly timely after the team's recent run of poor results.

Last year, Tottenham's operating profits were £370,000 but that turned into a pre-tax loss after transfer fees.

Tottenham also announced yesterday that it was instituting an executive share option scheme to recruit and retain top calibre management - although whether that will extend to new team manager Terry Venables has not yet been decided.

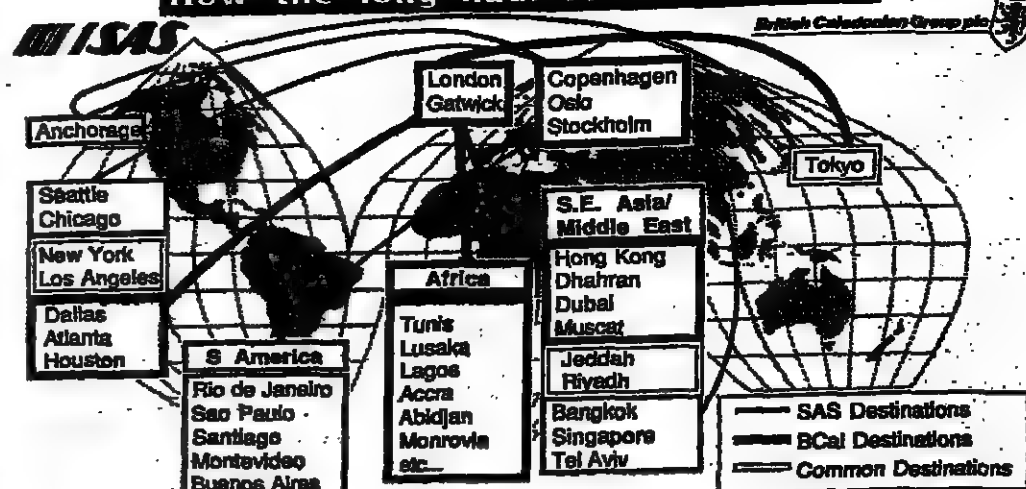
BIOC, cables, construction and components, has bought ATS (Telemetry) for about £1m as part of its plans to build a systems group under the BIOC Technologies banner.

## SAS prepares attempt to overturn CAA decision on BCal

## No reflection of Nordic altruism

BY CLAY HARRIS IN LONDON AND SARA WESS IN STOCKHOLM

How the long-haul routes compare



HELGE LINDBERG does not like to be interrupted. When he gets into full flow about the development of Scandinavian Airlines System, listeners' efforts to break in are swept away with the wave of a cigarette.

In several meetings over recent weeks, however, the Civil Aviation Authority got its message across to the Scandinavian airline's deputy president and former chief operating officer with a single word: "No".

The CAA rejected its rescue plans for British Caledonian as insufficient to guarantee that the British airline would remain UK-controlled and thus keep its route licences. UK ministers, moreover, gave barely veiled hints that they were opposed to any SAS role in BCal.

Undeterred, Mr Lindberg, a Norwegian who has spent most of the past three months in London (his birthplace) working on the BCal deal, is preparing to have a final go.

The airline's dogged approach does not, however, reflect a mission of Nordic altruism to save Caledonian cousins from an unwelcome takeover.

The Scandinavian airline desperately wants to find a partner with a complementary route network, a good image with business passengers, and the same business philosophy so that it can provide daily worldwide services for its home market of only 17m people.

SAS does not want become only a regional feeder into a future "gang of four or five" European long-haul carriers. It wants a more central European hub - the goal of its now-inactive talks with the Belgian carrier Sabena - and more routes to the Middle and Far East. It especially wants to plug into BCal's network in Africa, to which SAS does not fly.

It already has an agreement with the Varig of Brazil and Argentine Airlines to connect SAS flights with onward destinations in South America. SAS passengers also feed into the Thai International's Far Eastern routes in Bangkok. Passengers coming into Europe, of course, feed into SAS's network.

SAS thinks Gatwick has great potential and says it would be eager to move the aircraft overhaul work (currently done by Swissair in Zurich) to Gatwick where BCal staff have the expertise to overhaul DC10s.

The success of SAS lies mainly with its rather flashy (by Scandinavian standards at least) president and chief executive, Mr Jan Carlzon. He joined SAS in 1980 after climbing the ladder to the top at Vingresor, Sweden's largest tour operator, followed by three years as head of Linjeflyg, the Swedish domestic airline, which he restored to profitability.

When he came to SAS, the airline was "floundering," according to analysts, with poor control over costs and a high degree of overstaffing.

Mr Carlzon styled SAS as "the businessman's airline" - introducing a super-club service in Europe for all full-fare economy passengers and placing reduced supplements on the less lucrative discount and tourist markets - and said that customers, rather than the aircraft, would be the company's major assets.

SAS began to fly frequent, non-stop services, often in smaller aircraft, and cut back on unprofitable routes. It invested in comfortable airport lounges and check-in facilities at designated hotels.

Staff were trained at what were soon nicknamed the "charm schools," planes were spruced up, and punctuality improved. By giving responsibility for problem-solving to employees on the front line, he rapidly turned SAS from loss into profit.

If the past looks rosy, the future does not look quite so good, because of a stagnating market and the trials of deregulation, although Mr Carlzon believes that "every crisis is a big opportunity".

SAS has already taken steps in building up a joint computerised reservation and distribution system called Amadeus, with Air France, Iberia, Lufthansa and Air Inter. The system is a rival to the Galileo system launched by British Airways, KLM, Swissair, and United Airlines. BCal is likely to shift from Galileo to Amadeus if the SAS deal goes through.

Meanwhile, SAS's relationship with the Danish, Swedish and Norwegian governments which indirectly hold 80 per cent of the consortium has become ambiguous, according to one London analyst, who says: "SAS bears the burden of being a state airline and derives none of the benefits".

It has never received state subsidies and claims that the governments' loan guarantees were "an embarrassment".

The governments rarely lobby on the airline's behalf. SAS, for example, wants unrestricted landing rights in the US, where it is limited to only four destinations.

It has little to lose in its campaign for an "open skies" policy which would allow any national carrier to fly where it wants. Many US destinations are attractive for SAS, only Stockholm,

Oslo and Copenhagen are of interest to US carriers.

The governments, in fact, do not take much interest in SAS at all apart from limiting its price increases, although recently they have allowed more competition in the Danish and Norwegian markets from charter companies.

Denmark, for example, recently approved applications for discount fares on the Copenhagen-New York route.

The times are getting tougher for SAS was shown by the fall in the airline's operating profits from Skr 1,220m to Skr 871m (£80.6m) in its most recent financial year.

Strategically, SAS is moving in same direction as Swissair, where more and more of the group business is non-airline. This is a sound strategy, according to analysts, who believe that perhaps one third of group profits could soon come from the other businesses - the hotel, catering, and tour operations.

It contrasts, however, with BCal's disposal of almost everything except the airline over the past two years.

Apart from winning employee and union support by saying that the minimum 1,500 UK redundancies predicted by BA would not happen under its own plan, SAS has kept a discreet and politically necessary silence about what changes may be necessary at BCal.

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Strategically, SAS is moving in same direction as Swissair, where more and more of the group business is non-airline. This is a sound strategy, according to analysts, who believe that perhaps one third of group profits could soon come from the other businesses - the hotel, catering, and tour operations.

It contrasts, however, with BCal's disposal of almost everything except the airline over the past two years.

Apart from winning employee and union support by saying that the minimum 1,500 UK redundancies predicted by BA would not happen under its own plan, SAS has kept a discreet and politically necessary silence about what changes may be necessary at BCal.

## Flexpack boost for Redfearn

BY HEATHER FARMHROUGH

Redfearn, the glass, plastic and flexible packaging group, announced a 59 per cent increase in pre-tax profits to £4.1m against £2.6m for the year to September 27.

This was on turnover 19 per cent higher at £70.2m. The pre-tax profit figure included a two-month contribution of £173,000 from Flexpack. At the time of the acquisition in July, Redfearn forecast pre-tax profits of £3.6m.

Glass contributed about three times as much as plastic to profits, and showed more pronounced growth. Mr Arthur Church, chief executive, said

profits from PET plastic bottles had grown by less than the group would have liked.

The early summer created an unexpected demand for soft drinks, forcing Redfearn to buy pre-formed bottles from other suppliers, thus reducing margins on PET.

Glass capacity was cut by 30 per cent during August and September because one furnace was out of action.

Capital expenditure over the year was £8.6m, but strong cash flow helped reduce gearing to 8 per cent.

Earnings per share rose 36 per cent to 49.6p (36.43p) while there is a proposed final dividend of 6.5p, giving a total of 56p for the year (6p).

Mr Church was confident that new style of management at Flexpack would revive low morale and justify the potential of the acquisition.

## comment

The company's optimism yesterday reflects years of hard slog cutting costs and improving marketing mix. PET should contribute more in future, with markets growing at about 10 per cent a year. While glass is less exciting, the UK industry is at least less susceptible to imports and Redfearn is better placed to increase its market share. Having bought Flexpack, the company's goal is to offer a one stop packaging service. But it will have to overcome some scepticism about the Flexpack acquisition first. On forecast profits for 1988 of £6.6m, it looks good value on a prospective p/e of 6½ times and a discount to the market of 25 per cent.

Overall, the group should achieve a satisfactory result in the current year, against £6.6m in 1986-87, and that should provide a sound base for a "cash generative and profitable future".

After tax £131,000 (£120,000) earnings worked through at 2.92p (2.68p).

## BBB Design ahead midway

In the half year ended October 31 1987, the BBB Design Group lifted its pre-tax profit from £342,000 to £373,000 on turnover of £1.3m, against £1.1m.

Group activities cover graphic design, specialist marketing, and publishing and printing services. Each section was expected to contribute to profits this year.

Overall, the group should achieve a satisfactory result in the current year, against £6.6m in 1986-87, and that should provide a sound base for a "cash generative and profitable future".

After tax £131,000 (£120,000) earnings worked through at 2.92p (2.68p).



## WARD WHITE GROUP plc

£100,000,000

MULTI-OPTION FACILITY

Arranged by

## BARCLAYS de ZOETE WEDD LIMITED

Underwriters

Bank of America NT &amp; SA

The Dai-ichi Kangyo Bank, Limited

The Fuji Bank, Limited

Midland Bank plc

Norddeutsche Landesbank Girozentrale

The Sumitomo Bank, Limited

TSB England &amp; Wales plc

Barclays Bank PLC

Den Danske Bank A/S

Lloyds Bank Plc

National Westminster Bank Group

The Sanwa Bank, Limited

Standard Chartered Bank

Tender Panel Members

Amsterdam-Rotterdam Bank N.V.

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The Bank of Yokohama, Ltd.

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CIC-Union Européenne, Internationale et Cie

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Goldman Sachs International Corp.

Lloyds Bank Plc

Midland Bank plc

National Westminster Bank Group

The Sanwa Bank, Limited

Standard Chartered Bank

Swiss Bank Corporation

TSB England &amp; Wales plc



BARCLAYS de ZOETE WEDD

LIMITED

December 1987

This announcement appears as a matter of record only

## SAS aims to beat objections with 'iron-clad' case

SAS has requested a meeting with the Civil Aviation Authority this morning to discuss its proposed rescue of British Caledonian but has not yet submitted a revised package for the CAA to study, writes Clay Harris.

SAS was trying last night to put together an "iron-clad" case, to answer all the objections

raised by the CAA at the last meeting on Friday when the agency said that BCal would lose its designation as a UK airline and its route licences under the proposals then on the table.

The Scandinavian airline is now understood to have sorted out the financial side of its proposal, including finding a UK

shareholder to balance the size of its own equity stake.

The delay is believed to involve non-financial aspects of the package - relating to management influences over BCal - rather than financial control.

The CAA yesterday underlined its scrutiny of the "totality" of an airline's structure in determining

whether control rested in the UK.

BCal directors must formally reply by this evening to the full bid from British Airways. They will not be allowed to change their recommendation before next Wednesday, the day on which BA intends to close its cash terms.

This announcement appears as a matter of record only.

## The Laird Group

PUBLIC LIMITED COMPANY

£100,000,000

## Eurocommercial Paper Programme

(available in Sterling and U.S. Dollars)

Arranger

S. G. Warburg &amp; Co. Ltd.

Dealers

Midland Montagu Commercial Paper

S. G. Warburg &amp; Co. Ltd.

Issuing and Paying Agent

Samuel Montagu &amp; Co. Limited

December 1987

## Standard Chartered

Standard Chartered PLC

(Incorporated in United Kingdom)

US\$400,000,000 Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the interest determination period from 9th December, 1987 to 6th January, 1988 the Notes will carry interest at the rate of 8½ per cent. per annum.

Interest accrued to 6th January, 1988 and payable on 6th January, 1988 will amount to US\$63.19 per US\$100,000 Note and US\$63.19 per US\$100,000 Note.

Standard Chartered Merchant Bank Limited

Agent Bank

## Consolidated Gold Fields Finance PLC

£75,000,000

Guaranteed Floating Rate Notes 1995

unconditionally guaranteed by

Consolidated Gold Fields PLC

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period 7th December, 1987 to 7th March, 1988, the Notes will bear interest at the rate of 8½ per cent. per annum. Coupon No. 12 will therefore be payable on 7th March, 1988 at £1,105.31 per coupon from Notes of £50,000 nominal and £110.53 per coupon from Notes of £5,000 nominal.

S. G. Warburg &amp; Co. Ltd.

Agent Bank



## UK COMPANY NEWS

Mike Smith examines the bid for Birmid Qualcast  
Blue Circle flexes its muscles

THE TIMING could hardly have been better. Blue Circle could not have predicted the world stock markets crash but when it came the company was ideally placed to embark on the takeover trail.

Having sold off investments in Australia, New Zealand and Spain the cement company had knocked its balance sheet into better shape than it had been for years. In a climate where cash is king Blue Circle had a wider choice than most in selecting its acquisition target.

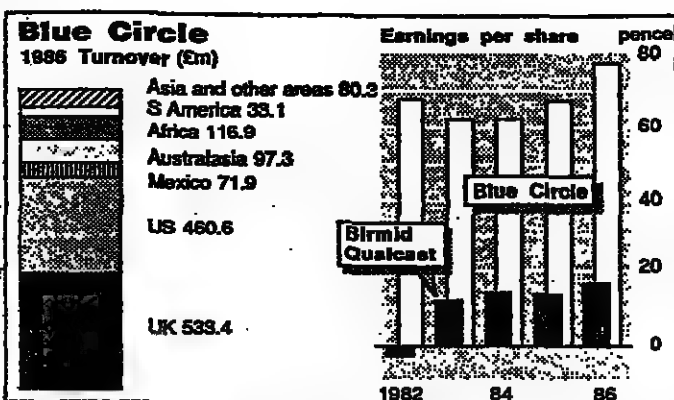
During the past fortnight its preferred choice has emerged as Birmid Qualcast and on Monday it launched a \$217m contested takeover bid for the lawnmower, boiler and cooker company after talks aimed at securing an agreed deal broke down. Even though Blue Circle's access to cash gave it a strong start in the bid it still faces a hard battle.

Having successfully rebuffed Hepworth Ceramic earlier this year Birmid is in a confident mood. The feeling is reinforced by prospects which it describes as excellent. It is thought that even if Blue Circle had offered as much as 350p - 50p above its bid price - the Birmid board would have shown it the door.

The bid is likely to focus on the ability of the Birmid board to maintain the share price - which has soared from 200p to last night's close 317p since Blue Circle declared an interest - if it repels the bid.

But perhaps the main interest in the bid is the light it sheds on the newly invigorated management at Blue Circle and the changes that have been brought about at the company in the past year or so.

Although Mr David Poole was appointed managing director in July 1987 he has effectively been in charge for about a year. In that time the company has adopted a more aggressive policy than in the past, the most obvi-



ous example being its decision to bring about the end of a 53-year-old price-fixing cartel in the UK cement market.

The move has enabled the company to cut back manufacturing and distribution costs by about \$30m because it is no longer required to provide such a comprehensive service geographically. The UK cement division's performance has also been helped by buoyant demand and by the introduction of more flexible working practices. As a result the division's profits could rise by as much as \$15m this year to about \$40m, according to analysts.

Other results of the appointment of Mr Poole - and that of Mr James Loudon as finance director in the summer - include a far more active attitude to the company's land bank, estimated at more than 10,000 acres. Often through joint ventures with property companies it is building houses and offices on disused quarries and profits from this source are growing rapidly.

For all of Mr Poole's and Mr Loudon's efforts the fact remains that the bulk of Blue Circle's sales and profits come from cement, ready mixed concrete and aggregates. In spite of the

construction boom in the UK these businesses are cyclical and growth prospects are limited.

Since the start of the decade Blue Circle has concentrated its efforts on building up its US operation and last year \$460m of the group's \$1.1bn turnover came from the US. In the first half of this year US profits fell from \$23.1m to \$13.1m, largely because of a price war involving its William Bros subsidiary.

Blue Circle is still keen to expand in the US but, given the uncertain economic uncertainty there, it is understandably putting more emphasis into the UK. With group gearing at only about 17 per cent and the UK division's cash position positive it clearly has the means.

Quite why it has chosen Birmid Qualcast is not immediately obvious to some analysts. "Only about 30 per cent of Birmid would fit in well with Blue Circle," said Mr Laurence Amboldi, who watches Blue Circle for Morgan Grenfell. "The rest would be better off elsewhere."

Other analysts are more positive but there appears to be little unreserved enthusiasm for Blue Circle acquiring Birmid. Blue Circle admits that direct synergy between the two com-

panies is limited to their ceramics divisions but it says there is considerable industrial logic in combining Birmid with its Armitage Shanks bathroom products subsidiary. It points to complementary distribution channels and customer bases and says Birmid would benefit from its financial and international strengths.

Birmid has transformed itself from a foundries group 10 years ago into one which specialises in consumer products. Although the foundries division last year provided about 40 per cent of turnover its operating profits of \$3.2m were only about half those of both the home & garden equipment and heating divisions.

The recent acquisition of TJ's New World cooker division should help Birmid to achieve exceptional growth in earnings per share in the year just ended - some analysts expect about 22p, against 15.6p in 1986. Expansion for the present year will be less marked, however, with about 24.5p in view.

In the weeks ahead Birmid is likely to highlight problems Armitage has experienced in the US and claim that Blue Circle has failed to maximise its subsidiary's potential. Blue Circle can, however, point to Armitage having increased profits in the first half of this year from \$4.3m to \$5.6m.

In one sense, none of these arguments has much relevance to the bid battle. As Blue Circle is offering cash, or a loan note, alternative holders of Birmid's shares do not need to take an interest in the cement company's affairs. After all, they are not being asked to accept its shares.

Birmid and its advisers will, however, be promoting the argument that takeovers should be decided in issues such as the track records and prospects of companies involved rather than short term considerations such as who has most cash after the crash.

## Australian move into Sheffield

By Nick Tate

A NEW Antipodean name appeared in the London stock market yesterday as Australian National Industries, the heavy engineering group, has spent just under \$20m acquiring stakes in two Sheffield-based engineering and metals groups.

The larger holding is a 14.9 per cent interest in Agreco, whose interests range from manufacturing engineering products to distributing special steels, machine tools and building products.

ANI said yesterday that it has owned a small non-disclosable stake for some time, but the bulk of its holding came through a dawn raid conducted by County NatWest.

According to ANI's director of corporate development, Mr Mike Houghton, the Australian company hopes to establish co-operation between the two groups - joint tendering, cross-supplying and so on.

Aurora directors were in meetings yesterday and unavailable for comment.

The second holding is much smaller - a 3.8 per cent stake in William Cook, the Sheffield-based steel castings manufacturer, which was bought through stockbrokers, Cazenove.

ANI is described as Australia's leading engineering group, Aurora.

## BM to sell Hymac business

By Nick Garnett

BM Group, the expanding construction machinery and processing equipment manufacturer, is negotiating to sell its Hymac hydraulic excavator business to the family-owned Brown Group.

The two companies have reached agreement in principle and are expecting to make an announcement in the next two weeks.

Mr Gordon Brown, managing director of the North Yorkshire-based Brown company whose range of earthmoving machinery includes the Moxey dump truck, said yesterday that the deal had not been concluded but was

expected to be soon. BM had a turnover last year of \$78m, against \$38m in 1985-86, and is expecting to pass \$100m in the current year. Pre-tax profits last year were \$5.08m.

It recently secured the franchise to sell excavators produced by a new joint venture company set up in Italy by Fiat and Hitachi of Japan.

Some industry observers believe that BM might want to show its commitment to this deal by selling Hymac, which it purchased last year from Northern Engineering Industries.

At the same time, the Brown Group has lost in the past few

months its franchise to sell Fiat excavators and has been looking for something to fill the gap.

Hymac, which makes excavators from 12 to 25 tonnes, has had several owners in the past six years. NEI bought it in the early 1980s from the ill-fated West German Maschinenbau group built up by Mr Dieter Esch.

## Redland in talks about Monier future

By Nick Tate

Redland, the British building materials group, yesterday confirmed that it is currently holding talks with Mr Allan Hawkinge, New Zealand-based Equicorp over the fate of Monier, Redland's Australian subsidiary.

The talks are being held in Sydney, and follow earlier discussions in London. According to Redland, yesterday's announcement was prompted by speculation in the Australian press.

Redland, with a 49.9 per cent interest in Monier, raised its stake to 50.1 per cent in July - in the face of a takeover bid for the Australian company from Equicorp. Earlier, a rival offer by CSR, the Australian building products and resources group - which was supported by Redland - failed after being overruled by the Equicorp bid. Equicorp currently holds a 48 per cent interest in Monier.

Reflex Investments, an Irish computer leasing company, has announced details of its flotation on the Unlisted Securities Market.

## Reflex Investments coming to USM

DCG Corporate Finance is placing 2.32m shares, 20 per cent of the equity, at 40p each, at 40p each. After the placing, the group will have a market capitalisation of \$55.58m (\$55m). Pre-tax profits in the year to April 30, 1987 were \$1,537,000 and the company is forecasting \$1,500,000 in the current year, putting the shares on a prospective p/e of 10.5.

The announcement came just 24 hours after AJS Partners, the New Jersey-based investment partnership which originally sought to make a recommended bid for the trust, had taken its voting interest to 19 per cent.

Rival stake-building at Drayton Japan, the MIM-managed investment trust continues yesterday. MIM-Britannia announced that it had increased its interest in the trust's voting rights from about 11 per cent to 15.2 per cent. It now holds 2.61m ordinary and 370,531 preference shares.

## Drayton Japan

The announcement came just 24 hours after AJS Partners, the New Jersey-based investment partnership which originally sought to make a recommended bid for the trust, had taken its voting interest to 19 per cent.

## U.S. \$750,000,000

## Lloyds Bank Plc

(Incorporated in England with limited liability)

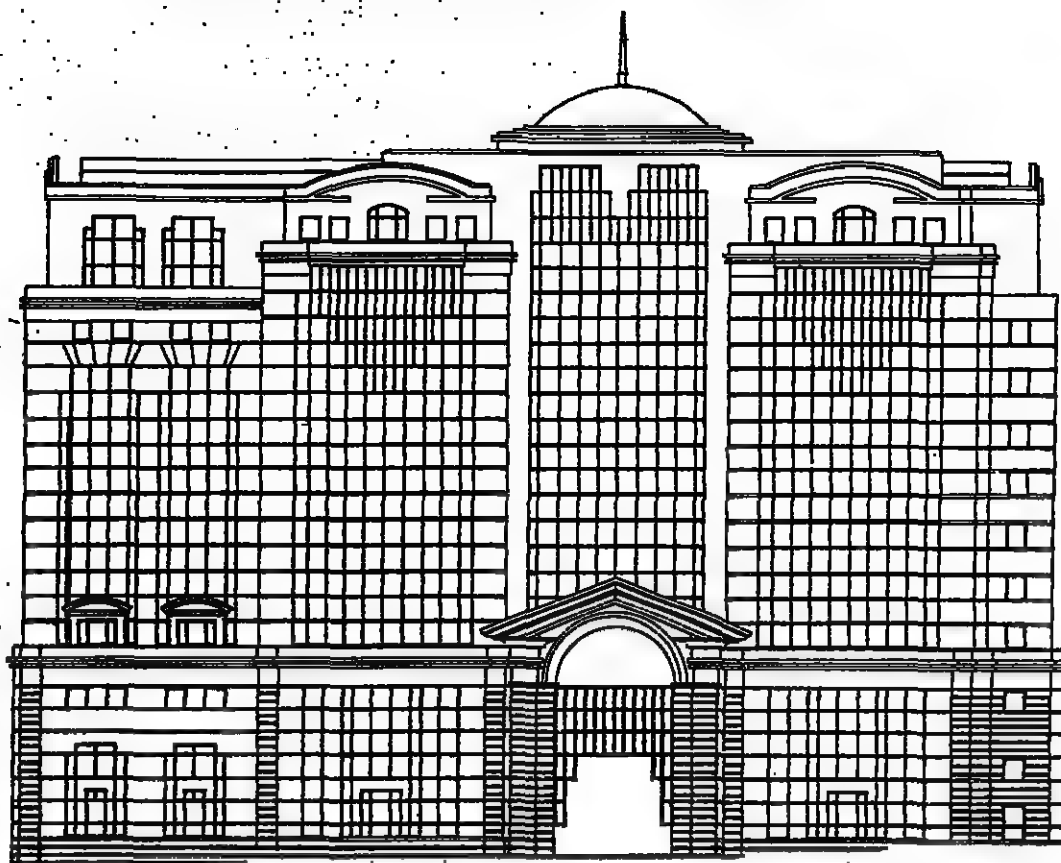
## Primary Capital Undated

## Floating Rate Notes

(Series 1)

For the six months ending December 9, 1987 to June 9, 1988 the Notes will carry an interest rate of 8.1875% per annum with a Coupon Amount of U.S. \$416.20 payable on June 9, 1988.

By The Chase Manhattan Bank, N.A. London, Agent Bank

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## The Dee Corporation PLC

INTERIM RESULTS  
(unaudited)

	28 weeks to 7/11/87 £ million	28 weeks to 8/11/86 £ million
Turnover	2,615.8	2,479.1
Trading profit	70.8	82.7
Interest	(7.2)	(4.5)
Pre-tax profit	63.6	78.2
Taxation	(17.9)	(16.5)
Profit after tax	45.7	61.7
Extraordinary items	—	(27.4)
Profit for the period	45.7	34.3
Dividends per 5p share	3.0p	3.0p
Earnings per 5p share	5.2p	7.0p

Mr Alec Monk, Chairman and Chief Executive, said:

"We have totally reshaped our main businesses in a very short time and as a result we have enhanced our competitive position and improved the service which we offer to our customers. Much work still needs to be done but we are maintaining our schedule within budget.

We foresaw that the major changes which we have undertaken would be disruptive and would impact on earnings but this stage in the integration of Fine Fare is now substantially behind us and we are tackling the future with vigour and confidence."

Copies of the full Interim Statement may be obtained from The Secretary, The Dee Corporation PLC, Silbury Court, 418 Silbury Boulevard, Milton Keynes MK9 2NB.

## Quadrex Holdings Inc

THROUGH ITS SUBSIDIARY

## Quadrex Industrial Holdings Ltd

HAS ACQUIRED

## Bore Steel Limited

AND

## AT Steels Limited

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39 VICTORIA STREET, WESTMINSTER, SW1H 0ED.







**THIS ANNOUNCEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt as to the action you should take, please consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.**

## TENDER OFFER

by

# J. Henry Schroder Wagg & Co. Limited

on behalf of

## BP PETROLEUM DEVELOPMENT LIMITED

a wholly owned subsidiary of

## THE BRITISH PETROLEUM COMPANY p.l.c.

to purchase up to 76,000,000 Ordinary Shares of 10p each in

## Britoil plc

at 300p per Ordinary Share

Further copies of this Tender Offer and the annexed Form of Tender (upon the terms of which alone tenders will be accepted) may be obtained on request from National Westminster Bank PLC, New Issues Department, and from J. Henry Schroder Wagg & Co. Limited and de Zoete & Bevan Limited at the addresses set out in the annexed Form of Tender.

J. Henry Schroder Wagg & Co. Limited  
120 Cheapside  
London EC2V 6DS  
9th December, 1987

To the holders of Ordinary Shares of 10p each in Britoil plc

Dear Sir or Madam,

Tender Offer on behalf of BP Petroleum Development Limited ("BP") for Ordinary Shares of 10p each ("Britoil ordinary shares") in Britoil plc ("Britoil").

On behalf of BP we hereby offer to acquire by tender, on the terms and subject to the conditions set out below, up to 76,000,000 Britoil ordinary shares ("the Tender Offer"), representing approximately 15.0 per cent. of the issued ordinary share capital of Britoil. If shares in excess of 76,000,000 Britoil ordinary shares are tendered, all tenders submitted will be scaled down pro rata.

BP at present holds 75,000,000 Britoil ordinary shares. Following successful completion of the Tender Offer, BP will therefore hold 151,000,000 Britoil ordinary shares, representing approximately 29.9 per cent. of the issued ordinary share capital of Britoil.

### Terms of the Tender Offer

1. The consideration under the Tender Offer shall be a fixed price of 300p in cash in respect of each Britoil ordinary share tendered and accepted.

2. Unless tenders in respect of more than an aggregate of 5,100,000 Britoil ordinary shares are received, the Tender Offer shall be void.

3. Subject to 2. above, all tenders will be irrevocable.

4. The Tender Offer will close at 10.00 a.m. on Wednesday, 16th December, 1987 ("the closing date") and no tenders received after that time will be accepted.

5. Britoil ordinary shares will be acquired by BP free from all liens, charges and encumbrances and with all rights now or hereafter attaching thereto including the right to receive all dividends and other distributions declared, made or paid after the date hereof and the right to attend and vote at any General Meeting of Britoil after 16th December, 1987.

6. If the number of Britoil ordinary shares tendered exceeds 76,000,000, tenders will be scaled down pro rata.

7. All tenders must be made on the form of tender which forms part of this document ("the Form of Tender"), duly completed in accordance with the instructions therein, which (together with the notes thereon) constitute part of the terms of the Tender Offer.

8. The Tender Offer shall be governed by and construed in accordance with English law and delivery of a Form of Tender shall constitute submission to the jurisdiction of the English Courts.

9. No person receiving a copy of this document and/or any Form of Tender in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him nor should he in any event use such Form of Tender, unless in the relevant territory such an invitation and offer could lawfully be made to him without compliance with any unfulfilled filing, registration or other legal requirements. It is the responsibility of any person outside the UK or subject to the laws of any overseas jurisdiction, who receives a copy of this document and/or a Form of Tender and who wishes to tender hereunder, to satisfy himself (by taking legal advice or in other appropriate manner) as to full observance of the laws of the relevant territory and, if different, the territory of which he or the beneficial owner of the Britoil ordinary shares tendered is a national or resident in connection therewith, including obtaining of any governmental or other consents in compliance with other necessary formalities. In tendering, the person doing so warrants and represents to J. Henry Schroder Wagg & Co. Limited and BP that the relevant offer or invitation may lawfully be made to him and that he has taken appropriate steps if BP in its absolute discretion (based upon legal advice or otherwise) determines that in any particular case or cases such warranty and representation cannot be or should not have been made, then the relevant tender shall be void and the person making the tender shall have no claim whatsoever against J. Henry Schroder Wagg & Co. Limited or BP. No steps have been taken to qualify the Tender Offer or to authorise the distribution of the Tender Offer document or Form of Tender in any territory outside the United Kingdom.

### Procedure for tendering

Forms of Tender, duly completed, should be returned, together with the relevant share certificate(s) and/or other document(s) of title for Britoil ordinary shares, or, at the discretion of J. Henry Schroder Wagg & Co. Limited and BP, an indemnity in lieu thereof, to National Westminster Bank PLC, New Issues Department, at the address set out on the Form of Tender as soon as possible but in any event so as to arrive not later than 10.00 a.m. on Wednesday, 16th December, 1987. If some, but not all, of the shares represented by a certificate delivered with a Form of Tender are sold pursuant to the Tender Offer, the relevant shareholders will be entitled to receive from Britoil a certificate for the unsold shares.

Notwithstanding that no share certificate(s) is/are delivered in respect of it, a duly completed Form of Tender (i) executed under seal by Sepcon Limited and endorsed on behalf of The Stock Exchange to the effect that the Britoil ordinary shares to which it refers are the whole or part of a holding registered in the name of Sepcon Limited and/or are Britoil ordinary shares to which Sepcon Limited is unconditionally entitled immediately to become the registered holder; or (ii) executed by any other person(s) and endorsed on behalf of The Stock Exchange to the effect that such person(s) is/are unconditionally entitled immediately to become the registered holder(s) of the Britoil ordinary shares to which it refers and that one or more Talisman Transfer(s) in favour of such person(s) in respect thereof is/are in the course of registration, shall be treated by J. Henry Schroder Wagg & Co. Limited and BP as valid in all respects on the date of its actual receipt provided that, on presentation to the Registrars of Britoil for registration, the instrument of transfer executed pursuant thereto is unconditionally accepted for registration.

### Settlement

1. The result of the Tender Offer and (if applicable) the basis of scaling down tenders will be announced by 9.00 a.m. on Thursday, 17th December, 1987, the business day next following the closing date.

2. Cheques will be despatched not later than 12 business days following the closing date to holders of Britoil ordinary shares whose tenders, valid and complete in all respects, are received before the Tender Offer closes in respect of the number of Britoil ordinary shares tendered, if applicable, after taking account of any scaling down.

3. All documents and remittances sent by or to holders of Britoil ordinary shares will be sent at their own risk and no acknowledgement of receipt of documents will be sent. If an insufficient number of Britoil ordinary shares is tendered, Forms of Tender, certificates and/or other documents of title will be returned within 10 business days of 16th December, 1987.

### Taxation

The disposal of Britoil ordinary shares pursuant to the Tender Offer will constitute a disposal or part disposal for the purposes of United Kingdom taxation on capital gains and may give rise to a liability to taxation. Any shareholder who is in doubt as to his tax position should consult his own professional adviser.

Yours faithfully,  
for J. HENRY SCHRODER WAGG & CO. LIMITED

W. M. SAMUEL

Director

### APPENDIX

1. The following table sets out the middle market quotation for Britoil ordinary shares, derived from The Stock Exchange Daily Official List, at the close of business on the first dealing date of each month from 1st July to 1st December, 1987 and on 7th December, 1987 (being the last dealing day but one prior to the publication of this Tender Offer and the last practicable date prior to the printing of this document).

Date	Britoil ordinary share price p
1987	
1st July	306
3rd August	357
1st September	336
1st October	338
2nd November	209
1st December	179
7th December	187

2. J. Henry Schroder Wagg & Co. Limited is satisfied that sufficient resources are available to BP to satisfy the cash consideration under the Tender Offer.

Unless the context otherwise requires, expressions defined in the Tender Offer document dated 9th December, 1987 from J. Henry Schroder Wagg & Co. Limited bear the same meanings in this Form.

## FORM OF TENDER

for the sale of

## Britoil ordinary shares

### ACTION TO BE TAKEN

If you wish to tender all or any of your Britoil ordinary shares, you should complete and sign where indicated overleaf. You should insert in Box 1 the number of Britoil ordinary shares which you wish to tender.

### AND THEN

Sign the Form below and send it, together with your share certificate(s) and/or other document(s) of title for not less than the total number of Britoil ordinary shares tendered, to National Westminster Bank PLC, New Issues Department, P.O. Box 79, 3 Princes Street, London EC2P 2BD as soon as possible but in any event so as to arrive not later than 10.00 a.m. on Wednesday, 16th December, 1987.

### NOTES

If you have lost any of your certificates you should follow the procedure in Note E below. Your attention is also drawn to the additional Notes below.

To: J. Henry Schroder Wagg & Co. Limited ("Schroders") and BP Petroleum Development Limited ("BP")

(1) I, We, the undersigned, have received the Tender Offer document dated 9th December, 1987 ("the Tender Offer document") from Schroders offering on behalf of BP to acquire by way of tender up to 76,000,000 Britoil ordinary shares. I/We hereby irrevocably tender to Schroders on the terms and subject to the conditions set out in the Tender Offer document.

(2) I/We enclose the share certificate(s) and/or other document(s) of title in respect of not less than the number of Britoil ordinary shares tendered hereby.

(3) My/our execution of this Form shall constitute: (i) my/our irrevocable acceptance of the offer on behalf of BP, contained in and on the terms of the Tender Offer document in respect of the number of Britoil ordinary shares set out or deemed to be set out above for such smaller number as may result from scaling down in accordance with the provisions of the Tender Offer document; (ii) an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of each of BP and any Director of Schroders as my/our attorney to complete and execute on my/our behalf and in my/our name(s) one or more instruments of transfer in favour of BP of the Britoil ordinary shares in respect of which I/we have accepted or shall be deemed to have accepted the Tender Offer for such smaller number as may result from scaling down in accordance with the provisions of the Tender Offer document; (iii) my/our irrevocable authority and request to BP or its agents to send by post at my/our risk to the person or agent whose name and address is set out below or, if none is set out, to the first-named holder at his/her registered address, a cheque for the cash consideration due to me/us, and (iv) my/our acknowledgement and acceptance of the obligations incurred by me/us under paragraph 3 of the terms of the Tender Offer set forth in the Tender Offer document.

(4) Subject to the Tender Offer becoming unconditional, my/our execution of this Form shall constitute an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of each of BP and any Director of Schroders as my/our attorney (i) to execute any form of proxy in respect of such number of Britoil ordinary shares which are purchased by BP, and (ii) if a corporation, to appoint any person nominated by BP to attend at and vote for me/us and on my/our behalf in such manner as he thinks fit or to abstain from voting at any General Meeting of Britoil (and at any adjournment of any such meeting) pending the registration of the transfer in respect of such Britoil ordinary shares.

(5) I/We warrant that the share certificate(s) and/or other document(s) of title are genuine and valid and that we are the lawful holder(s) thereof.

(6) I/We warrant that the share certificate(s) and/or other document(s) of title are not subject to any lien, charge or encumbrance and that we are entitled to dispose of the same without restriction.

(7) I/We warrant that the share certificate(s) and/or other document(s) of title are not subject to any legal proceedings or other legal requirements and that we are entitled to dispose of the same without restriction.

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Conditions held for completion by The Stock Exchange or the Registrar

For Office Use Only

1 Tender No.

2 Ord. Tendered

3 Shares Accepted

4 Balance

5 Cash

6 Cheque No.

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## UK COMPANY NEWS

## McCarthy & Stone rises 55% to a record £25m

A STRONG market for retirement apartments helped boost profits at McCarthy & Stone by 55 per cent to £25m in the year to end-August. This was achieved on turnover 47% higher at £98m.

Mr J.S. McCarthy, chairman, said that the new financial year had started well and that forward sales of apartments were ahead of last year's level.

McCarthy constructs and markets sheltered accommodation from its Hampshire base and stated that due to demand it was now working on a record number of sites. The number of sites acquired, together with planning permissions received, was also at an all-time high.

The average price of the group's retirement apartments sold during the year had risen sharply, although the directors said that a substantial proportion of the increase was due to progress in the London area where exceptional demand had resulted in a significant contribution to profits.

Turnover during the period rose from £67.1m to £98.8m.

After interest charges of \$5m (£3.8m), pre-tax profits came out at a record £24.9m, up from £16.1m last time.

Tax accounted for \$8.8m (£6.8m) leaving basic earnings per 20p share of 32.08p (22.71p) and fully diluted earnings of 29.19p (20.91p). A final dividend of 3.15p is proposed making 4.1p (3.81p) for the year.

Occupation rates at McCarthy's first nursing home at Bexhill-on-Sea, East Sussex, had shown encouraging growth. Other schemes had been opened at Upton, Merseyside, and Dawlish in Devon. Further homes were under construction in Essex and Dorset.

McCarthy's international expansion had seen construction begin at sites in Dublin and Grasse in France. Further sites had been acquired at Juan-les-Pins and Antibes to concentrate investment along the French Mediterranean coast.

Both the Liftwise lift manufacturing and Cresta Glass window and door-making subsidiaries had increased capacity during the year, a move necessary to

meet increased demand for sheltered apartments as well as higher external sales.

### comment

Yesterday's figures were better than most analysts had expected. As leader in the sheltered accommodation market, McCarthy is in a strong position. It has kept ahead of the field by moving up market and by expanding in the south. The average cost of a McCarthy retirement apartment is now £50,000, the range going from £27,000 to £220,000 for the eleventh storey penthouse suite in the Southsea development. Twenty schemes are underway in the London suburbs, with the commensurate higher prices. The 51 sites presently under construction will provide 6000 apartments. As every census shows, there is no ceiling on the potential for growth. McCarthy continues to improve margins and has earned its reputation as the proven leader. Assuming pre-tax profits for this year of about £36m, that puts them on a prospective p/e of just under 10.

## Eldridge Pope just 3% ahead after poor summer

Eldridge Pope, the West Country brewer, managed only a 3 per cent increase from £3.3m to £3.4m in pre-tax profits for the year to September 30 because of poor summer weather which had an adverse effect on seaside holiday trade.

Mr Christopher Pope, chairman, said the main features contributing to the results were further success in pub retailing and increased sales of wine.

Another significant feature was a substantial programme of improvements in the tied estate, the effects of which had been, first, an additional refurbishment charge of nearly £400,000, and secondly, reduced investment income from short-term deposits offset by a contribution holiday of £300,000 following revaluation of the Staff Pension Fund.

Mr Pope said this would continue for a three year period.

He said the static beer market and greatly increased competition in free trading, pub investment and wine, had made growth harder to achieve and reduced returns on new investment.

Eldridge's forward planning was aggressive and ambitious, based on qualitative research, and able to respond rapidly to changes in the market. This year, he concluded, would see the profits of consolidation and thereafter the board hoped to see the profits of growth.

Turnover last year was up some 9 per cent to £31.39m and the operating profit 7 per cent to £3.41m.

Other income amounted to £152,000 (£304,000) and financial charges were £155,000 (£179,000). Tax took £1.17m (£1.56m) and there were extraordinary items of £158,000 (£1.14m).

Earnings per £1 share were up from 24.5p to 27p and a final dividend of 4.25p makes a total of 7.75p (7p).

## All-round progress boosts Osborne & Little to £843,000

BY ALICE RAWSTHORN

Osborne & Little, the Sloane Rangers' favourite source of wallpaper and furnishing fabric, yesterday unveiled a 66 per cent increase in pre-tax profits to £843,000 for the first half of the financial year.

Sir Peter Osborne, chairman, said that the company had performed well in every area of activity during the interim period. Unlike other upmarket businesses Osborne's sales had not suffered in the wake of the stock market collapse. Sir Peter said that November, the first full month after "Black Monday", had been the company's best ever month.

Group sales increased by 36 per cent to £5.2m in the six months to September 30, Osborne paid £300,000 (£186,000) in taxation. Earnings per share rose to 7.3p (4.63p) and the board declared an interim dividend of 1.7p (1.3p).

Within the domestic market, trade sales grew by 20 per cent, while the four retail outlets reported sales growth of 40 per cent. Osborne was presently expanding its recently established contract division. Work had begun to build a new showroom in London.

Sir Peter said that the group was eager to expand the number of its retail outlets, but that expansion would be inhibited by the need to protect the competitive interests of its existing trade customers.

Overseas sales rose by 25 per cent. The US emerged as one of the fastest growing export markets following the opening of the first overseas showroom in New York. This showroom should break even by the end of the second half and produce a profit next year.

Once the New York showroom was profitable, the group would consider whether or not to open showrooms in other cities across the US. It had recently expanded its export management team and had begun to distribute its own products in West Germany. If this venture was successful, it might begin direct distribution in other European markets.

Sir Peter said that the present level of trading was buoyant and that the new collections launched this autumn had been well received. He noted the increased level of competition within the home furnishings field, but said that the group remained committed to its present design strategy.

## Braithwaite on growth path after £905,000

TAKING IN the Andrews Group which was acquired last June, Braithwaite Group lifted first half profits from £106,000 to £905,000.

They have already forecast a dividend of 3p after a two year lapse, and said yesterday that payment would be in excess of that.

Analysts are expecting pre-tax profits of about £3.5m for the year ended March compared with losses of £248,000 in 1986-87.

Mr John Nutt, chairman, said the Andrews business was traditionally weighted towards the winter, and was showing strong growth. The engineering side was well placed and was expected to perform in line with budgets.

Overall, the first two months of the second half were showing continued growth and increasing opportunities for expansion into new business areas.

was involved in engineering, including the design and installation of water tanks, and, through Andrews, the manufacture, hiring and selling of heating, drying and air-conditioning equipment to industry.

The acquisition of Andrews was the first step by the new management team - Mr Andrew Fitton and Mr Stuart Ross - to turn Braithwaite into a more broadly based industrial holding group, and on Monday they announced the sale of the water tank business.

Since the end of the half year the group had also sold its head office in Leatherhead, and purchased Calorex Heat Pumps-used in swimming pools.

The half year showed turnover surging to £10.64m (£4.5m) and operating profit to £988,000 (£242,000). Interest payable was cut to £55,000 (£136,000). Tax this time took £322,000 and minorities £25,000, to leave earnings at 5.7p (3.6p) per share.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe or purchase any share.

Application has been made to the Council of The Stock Exchange for grant of permission to deal in the Ordinary shares of Shorco Group Holdings PLC in the Unlisted Securities Market. It is emphasised that no application has been made for the securities to be admitted to listing.

### SHORCO GROUP HOLDINGS PLC

Incorporated in England - Registered Number (1517100)

Share Capital: Ordinary shares of 25p each

Authorised: £750,000

Issued and to be issued fully paid: £212,500

Placing by Greene & Co and Stanciliffe Limited of 959,655 Ordinary shares of 25p each at 100p per share.

Shorco Group Holdings Plc, based in Leeds, are manufacturers and suppliers of trench shoring and laser surveying equipment to the construction industry both by hiring and direct sales.

Full particulars of the company are available in the Extra Unlisted Securities Market service and copies of such particulars may be obtained during usual business hours (Saturdays excluded) up to and including 24th December 1987 from:

Greene & Co, 12A Finsbury Square, London, EC2A 1AB. Stanciliffe Limited, Tower Centre House, London, EC2A 1AB. Robson Rhodes, St George's House, 40 Great George St, Leeds, LS1 3QJ.

Copies of the particulars are also available from the Companies Announcement Office at The Stock Exchange, London EC2 up to and including 11th December 1987.

9th December, 1987

## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Green	Yield	P/E
206	133	Am. Brl. Ind. Ordinary	198	-2	8.9	4.5	7.4
206	145	Am. Brl. Ind. CULS	203	-2	10.0	4.9	7.4
41	31	Ambridge and Rhodes	31	-1	4.2	13.5	4.3
142	55	BBS Design group (USM)	55	-5	2.1	3.7	8.8
188	108	Bardens Group	152nd	+1	2.7	1.7	26.5
186	95	Bry Technologies	142	-1	4.7	3.3	11.4
281	130	CCL Group Ordinary	284nd	+2	12.5	4.3	4.8
247	99	CCL Group 13% Com.Pref	135	0	15.7	12.6	
171	135	Cartonboard Ordinary	135	-1	3.4	4.0	11.7
104	91	Cartonboard 7.5% Pref	104	0	10.7	10.3	
180	87	George State	144	+1	3.7	2.6	3.7
143	75	Iris Group	75	-1			
102	79	Jackson Group	74nd	+1	3.4	3.7	10.1
780	310	Mobilis NV (AmstRD)	310	-30			12.3
88	35	Record Holdings (SE)	63	-3	0.1		12.7
115	83	Record Holdings 10% Pref (SE)	108	0	14.1	13.1	
91	57	Robert Jones	57	-1	5.5	4.4	2.5
124	42	Servintex	124nd	0			4.9
224	141	Tanday & Currie	202	+1	6.6	5.3	9.8
71	32	Trevelyan Holdings (USM)	65	-4	2.7	4.3	7.0
131	41	Unilever Holdings (SE)	47	-5	2.8	6.0	8.7
284	125	Walter Alexander (SE)	145	0	5.9	3.6	12.2
205	190	W.J. Yates	205	+1	17.4	8.3	26.5
175	96	West Yorkshire Hosp. (USM)	120	0	5.5	4.6	12.7

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBA.

Granville & Company Limited  
8 Lovat Lane, London EC3R 8BP  
Telephone 01-621 1212  
Member of FIMBA

Granville Davies Coleman Limited  
8 Lovat Lane, London EC3R 8BP  
Telephone 01-621 1212  
Member of the Stock Exchange

## Harland Simon advances 84%

A SHARP increase in pre-tax profits, up 84 per cent from £219,000 to £402,000, was recorded by Harland Simon Group, maker of computer control systems mainly for the newspaper industry, for the six months to September 30.

Earnings per 10p ordinary are up from 1.2p to 1.8p basic, or 1.3p to 1.7p fully diluted, after tax of £183,000 (£85,000). There is a maiden interim dividend of 0.6p.

The directors stated that all companies in the group had performed well and the company had an order book significantly higher than at the same time last year. The company's drive control and management information systems would drive the new printing process in all but one of the major national newspapers.

The small drives and very large drives activities had shown encouraging progress and the Corronic business, a supplier to the corrugating industry, which the company recently acquired, had now been successfully integrated into operations at Milton Keynes.

Mr Mahoney said the company's strategy continued to be to exploit its core technology and to avoid over-reliance on any one industrial sector. The directors were pleased, therefore, to be able to acquire Vickerys Holdings, a long-established supplier of doctoring equipment to the paper industry, which also had promising new products sold into the pollution control market.

Vickerys, which was acquired in October for between £2.5m

and \$4.0m cash, had no impact on the interim figures but its results would be consolidated from October 1 1987 and a significant contribution was anticipated from it in the second half.

Given the strength of the current order book and the consequent high factory loading, indications were for a good second half and the company confidently anticipated a satisfactory outcome for the year as a whole. The pattern of deliveries to customers strongly favours the second half of the company's financial year.

Turnover in the period was up from £3.63m to £5.99m and the operating profit improved from £211,000 to £316,000. Net interest amounted to £86,000 (£8,000).

## Chapman surges to £617,000 midway

Chapman Industries, maker of envelopes, posted taxable profits up sharply from £354,000 to £617,000 on turnover up almost £3m to £17.89m in the half year to September 22. The company benefited from exceptional credit of £176,000 (nil).

The directors lifted the interim dividend from 2.4p to 2.6p after earnings per 50p ordinary share jumped 4p to 9.1p. Tax accounted for £234,000 (£142,000).

The results included two months of Eden Packaging Products which Chapman acquired in July for £674,500. The directors said that it had performed to expectation.

During the period Chapman bought a new 3.5m cu ft central warehouse and distribution centre at Northampton.

November 1987

This announcement appears as a matter of record only



£2,600 million, FF21,000 million and US\$450 million

Project Finance Credit Facilities  
for construction of the Channel Tunnel

In this transaction Eurotunnel was advised by:

Financial Advisers

Robert Fleming & Co. Limited

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And we have always believed that the only way to invest effectively is by having a thorough understanding of the markets in which we operate.

That's why we have established a network of investment offices in Europe, the USA, Japan, Australia and the Far East.

As well as providing detailed local knowledge, our international network of offices also gives us a unique global view of financial change and stockmarket development. This is becoming increasingly important as the world's economies become increasingly interdependent.

Our approach to investment obviously works.

Today, GT manages over US\$6 billion of equities and bonds for private investors and institutional clients all around the world.

Just as we need up-to-date and on-the-spot information to make our investment decisions, so we believe an increasing number of investors and their advisers also require a high level of information and service.

This is especially true at a time of volatile world markets.

In order to extend our service to European investors, we have opened three new offices in the last eighteen months and will shortly be opening a fourth in Luxembourg.

Our offices in Amsterdam and Munich are in constant contact with Dutch and German institutions. Other institutional clients in Europe are looked after by our London office.

In Guernsey we provide information about our many open-ended funds to financial advisers in Spain and Southern Europe, and to all private investors entitled to purchase them.

Our new Luxembourg office will assist financial advisers throughout Northern Europe.

If you'd like more information about what is happening in world markets and the wide range of services offered by GT, please write to the appropriate office as shown below.



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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Little change in dollar

TOMORROW'S RELEASE OF US trade figures for October kept trading volume to a minimum in currency markets yesterday. Most of the business seen was confined to position squaring ahead of the announcement.

The dollar was restricted to a very narrow range as a result. Most analysts were not too keen about the prospects of an improvement on September's \$14.08bn shortfall. However, a figure of up to \$16bn was seen as being bad enough to put renewed downward pressure on the dollar, although a deficit larger than this would certainly prompt renewed dollar selling.

For the time being, however, there was no incentive to take out positions either way and as a consequence, the dollar was little changed from overnight levels.

Comments by Mr Alan Greenspan, chairman of the US Federal Reserve Board, stressing the need for fiscal discipline and careful money supply policies in order to foster economic growth, appeared to have little initial effect.

The dollar closed at DM1.6680 down from DM1.6715 on Monday and Y132.70 compared with Y132.75. Elsewhere it slipped to SFr1.3640 from SFr1.3660 and FF19.6525 compared with FF19.6550. On Bank of England figures, the dollar's exchange rate index fell from 96.6 to 96.5.

STERLING-TRADING range against the dollar in 1987 is \$1.5260 to \$1.4710. November

average 1.7770. Exchange rate index 75.7, unchanged from the opening and Monday night's close. The six month figure was 72.7.

Sterling was confined to a very narrow range. The threat of intervention by the Bank of England was again successful in keeping the pound below the DM3.00 level and with the dollar virtually unchanged, so the pound lacked motivation. It closed at \$1.7995 compared with \$1.7945 but slipped a little against the D-Mark to DM2.9975 from DM3.00. It was slightly higher against the yen at Y238.50 from Y238.25 and finished elsewhere at SF2.4500 from SF2.4455 and FF10.1550 from FF10.1650.

D-MARK-TRADING range against the dollar in 1987 is \$1.5865 to \$1.6400. November average 1.6809. Exchange rate index 150.9 against 147.4 six months ago.

Activity was confined to a few small scale commercial orders in Frankfurt. Traders were not willing to open fresh positions ahead

of tomorrow's release of US trade figures.

The dollar closed at DM1.6680 from DM1.6700 on Monday. The Bundesbank's decision to leave its sale and repurchase rate at 3.25 p.c. seemed to have little effect on trading. There was no sign of any central bank intervention.

JAPANESE YEN-TRADING range against the dollar in 1987 is \$1.5845 to \$1.5245. November average 1.5590. Exchange rate index 231.9 against 222.3 six months ago.

Trading was confined to a narrow range in Tokyo. The dollar's modest improvement in New York was reversed as dealers adjusted positions ahead of October's trade figures. It closed at Y132.80 down from Y132.65 in Tokyo on Monday.

While sellers quickly entered the market, the Y132.00 level was approached, so nervous shortcovering developed near Y132.00. It is at this level that some dealers suggested central banks would intervene.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Current rate	% change from Dec 8	% change from Dec 8	December 8
Belgium Franc	40.3392	41.3424	N/A	N/A	41.3424
French Franc	6.5595	6.5595	N/A	N/A	6.5595
German Mark	1.9363	1.9363	N/A	N/A	1.9363
Italian Lira	2036.27	2036.27	N/A	N/A	2036.27
Dutch Guilder	3.6033	3.6033	N/A	N/A	3.6033
Spanish Peseta	166.64	166.64	N/A	N/A	166.64
Portuguese Escudo	200.48	200.48	N/A	N/A	200.48
Irish Punt	7.8756	7.8756	N/A	N/A	7.8756
Greek Drachma	340.750	340.750	N/A	N/A	340.750

Changes are for Dec 8, therefore positive change denotes a weak currency adjustment calculated by Financial Times.

## POUND SPOT - FORWARD AGAINST THE POUND

Dec 8	Day's spread	Close	One month	%	Three months	%
US	1.7920-1.7915	1.7915-1.7910	0.00-0.00	0.30	0.30-0.25	0.22
Canada	1.3300-1.3295	1.3295-1.3290	0.01-0.01	0.10	0.10-0.08	0.08
Switzerland	1.5800-1.5795	1.5795-1.5790	0.01-0.01	0.10	0.10-0.08	0.08
France	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Germany	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Italy	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Spain	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Japan	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
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Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Ireland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Belgium	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Netherlands	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Austria	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Sweden	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Norway	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Denmark	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Finland	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Portugal	1.7995-1.7990	1.7990-1.7985	0.04-0.03	0.30	0.30-0.25	0.22
Greece	1.7995-1.7990	1.7				



**FT UNIT TRUST INFORMATION SERVICE**

## AUTHORISED UNIT TRUSTS

**Abney Unit Tr. Mngpr. (a)**  
80 Holdenhurst Rd, Easton, MA 01058  
Unit Income

High Inc. Equity	100.0	112
Worldwide Bond	124.0	197.5
Capital Growth	100.0	100

Assets & Earnings FY	114.5	127.2
Capital Reserve	75.4	77
Commodity & Energy	95.4	101
European Capital	50.8	63

Mastertrust	60.2	64
UK Growth Acc Units	163.2	172
UK Growth Dist	111.3	118
U.S. Emerging Co's	28.7	30

**Abstract Management Ltd**  
10 Queens Terrace, Aberdeen AB9 1Q

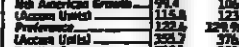
Abstract World Cite Ed	32.9	35.0
Abstract Extra (st Pg)	34.8	36.1

\* *From High Trends 1-41 (2-M5-M6)*

European Growth	45.8	102
Exempt	327.4	348.4
(Access Unles)	785.8	836
Far Eastern	167.4	179

(Acres, Unit)	109.2	114
High Yield	63.5	67.3
(Acres, Unit)	147.4	156
Service Contract	50.0	50

Total Earnings	158.8	168
(Accum. Units)	236.0	250
International Growth	76.6	81



Preference	122.6	124.9
Accum. (Units)	355.7	376
Booster Co.	209.2	253
Accum. (Units)	325.5	344

Special Sit.	110.7	217.3
Unconv. Unfed.	118.0	129
UK Growth	325.3	344.6
Unconv. Unfed.	600.5	630

[illegible]



**FT UNIT TRUST INFORMATION SERVICE**[illegible]



[illegible]



## LONDON SHARE SERVICE

[illegible]



1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100

106	114	122	130	138	146	154	162	170	178	186	194	202	210	218	226	234	242	250	258	266	274	282	290	298	306	314	322	330	338	346	354	362	370	378	386	394	402	410	418	426	434	442	450	458	466	474	482	490	498	506	514	522	530	538	546	554	562	570	578	586	594	602	610	618	626	634	642	650	658	666	674	682	690	698	706	714	722	730	738	746	754	762	770	778	786	794	802	810	818	826	834	842	850	858	866	874	882	890	898	906	914	922	930	938	946	954	962	970	978	986	994	1002	1010	1018	1026	1034	1042	1050	1058	1066	1074	1082	1090	1098	1106	1114	1122	1130	1138	1146	1154	1162	1170	1178	1186	1194	1202	1210	1218	1226	1234	1242	1250	1258	1266	1274	1282	1290	1298	1306	1314	1322	1330	1338	1346	1354	1362	1370	1378	1386	1394	1402	1410	1418	1426	1434	1442	1450	1458	1466	1474	1482	1490	1498	1506	1514	1522	1530	1538	1546	1554	1562	1570	1578	1586	1594	1602	1610	1618	1626	1634	1642	1650	1658	1666	1674	1682	1690	1698	1706	1714	1722	1730	1738	1746	1754	1762	1770	1778	1786	1794	1802	1810	1818	1826	
106	114	122	130	138	146	154	162	170	178	186	194	202	210	218	226	234	242	250	258	266	274	282	290	298	306	314	322	330	338	346	354	362	370	378	386	394	402	410	418	426	434	442	450	458	466	474	482	490	498	506	514	522	530	538	546	554	562	570	578	586	594	602	610	618	626	634	642	650	658	666	674	682	690	698	706	714	722	730	738	746	754	762	770	778	786	794	802	810	818	826	834	842	850	858	866	874	882	890	898	906	914	922	930	938	946	954	962	970	978	986	994	1002	1010	1018	1026	1034	1042	1050	1058	1066	1074	1082	1090	1098	1106	1114	1122	1130	1138	1146	1154	1162	1170	1178	1186	1194	1202	1210	1218	1226	1234	1242	1250	1258	1266	1274	1282	1290	1298	1306	1314	1322	1330	1338	1346	1354	1362	1370	1378	1386	1394	1402	1410	1418	1426	1434	1442	1450	1458	1466	1474	1482	1490	1498	1506	1514	1522	1530	1538	1546	1554	1562	1570	1578	1586	1594	1602	1610	1618	1626	1634	1642	1650	1658	1666	1674	1682	1690	1698	1706	1714	1722	1730	1738	1746	1754	1762	1770	1778	1786	1794	1802	1810	1818	1826	
106	114	122	130	138	146	154	162	170	178	186	194	202	210	218	226	234	242	250	258	266	274	282	290	298	306	314	322	330	338	346	354	362	370	378	386	394	402	410	418	426	434	442	450	458	466	474	482	490	498	506	514	522	530	538	546	554	562	570	578	586	594	602	610	618	626	634	642	650	658	666	674	682	690	698	706	714	722	730	738	746	754	762	770	778	786	794	802	810	818	826	834	842	850	858	866	874	882	890	898	906	914	922	930	938	946	954	962	970	978	986	994	1002	1010	1018	1026	1034	1042	1050	1058	1066	1074	1082	1090	1098	1106	1114	1122	1130	1138	1146	1154	1162	1170	1178	1186	1194	1202	1210	1218	1226	1234	1242	1250	1258	1266	1274	1282	1290	1298	1306	1314	1322	1330	1338	1346	1354	1362	1370	1378	1386	1394	1402	1410	1418	1426	1434	1442	1450	1458	1466	1474	1482	1490	1498	1506	1514	1522	1530	1538	1546	1554	1562	1570	1578	1586	1594	1602	1610	1618	1626	1634	1642	1650	1658	1666	1674	1682	1690	1698	1706	1714	1722	1730	1738	1746	1754	1762	1770	1778	1786	1794	1802	1810	1818	1826	
106	114	122	130	138	146	154	162	170	178	186	194	202	210	218	226	234	242	250	258	266	274	282	290	298	306	314	322	330	338	346	354	362	370	378	386	394	402	410	418	426	434	442	450	458	466	474	482	490	498	506	514	522	530	538	546	554	562	570	578	586	594	602	610	618	626	634	642	650	658	666	674	682	690	698	706	714	722	730	738	746	754	762	770	778	786	794	802	810	818	826	834	842	850	858	866	874	882	890	898	906	914	922	930	938	946	954	962	970	978	986	994	1002	1010	1018	1026	1034	1042	1050	1058	1066	1074	1082	1090	1098	1106	1114	1122	1130	1138	1146	1154	1162	1170	1178	1186	1194	1202	1210	1218	1226	1234	1242	1250	1258	1266	1274	1282	1290	1298	1306	1314	1322	1330	1338	1346	1354	1362	1370	1378	1386	1394	1402	1410	1418	1426	1434	1442	1450	1458	1466	1474	1482	1490	1498	1506	1514	1522	1530	1538	1546	1554	1562	1570	1578	1586	1594	1602	1610	1618	1626	1634	1642	1650	1658	1666	1674	1682	1690	1698	1706	1714	1722	1730	1738	1746	1754	1762	1770	1778	1786	1794	1802	1810	1818	1826	
106	114	122	130	138	146	154	162	170	178	186	194	202	210	218	226	234	242	250	258	266	274	282	290	298	306	314	322	330	338	346	354	362	370	378	386	394	402	410	418	426	434	442	450	458	466	474	482	490	498	506	514	522	530	538	546	554	562	570	578	586	594	602	610	618	626	634	642	650	658	666	674	682	690	698	706	714	722	730	738	746	754	762	770	778	786	794	802	810	818	826	834	842	850	858	866	874	882	890	898	906	914	922	930	938	946	954	962	970	978	986	994	1002	1010	1018	1026	1034	1042	1050	1058	1066	1074	1082	1090	1098	1106	1114	1122	1130	1138	1146	1154	1162	1170	1178	1186	1194	1202	1210	1218	1226	1234	1242	1250	1258	1266	1274	1282	1290	1298	1306	1314	1322	1330	1338	1346	1354	1362	1370	1378	1386	1394	1402	1410	1418	1426	1434	1442	1450	1458	1466	1474	1482	1490	1498	1506	1514	1522	1530	1538	1546	1554	1562	1570	1578	1586	1594	1602	1610	1618	1626	1634	1642	1650	1658	1666	1674	1682	1690	1698	1706	1714	1722	1730	1738	1746	1754	1762	1770	1778	1786	1794	1802	1810	1818	1826	
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106	114	122	130	138	146	154	162	170	178	186	194	202	210	218	226	234	242	250	258	266	274	282	290	298	306	314	322	330	338	346	354	362	370	378	386	394	402	410	418	426	434	442	450	458	466	474	482	490	498	506	514	522	530	538	546	554	562	570	578	586	594	602	610	618	626	634	642	650	658	666	674	682	690	698	706	714	722	730	738	746	754	762	770	778	786	794	802	810	818	826	834	842	850	858	866	874	882	890	898	906	914	922	930	938	946	954	962	970	978	986	994	1002	1010	1018	1026	1034	1042	1050	1058	1066	1074	1082	1090	1098	1106	1114	1122	1130	1138	1146	1154	1162	1170	1178	1186	1194	1202	1210	1218	1226	1234	1242	1250	1258	1266	1274	1282	1290	1298	1306	1314	1322	1330	1338	1346	1354	1362	1370	1378	1386	1																																																							

1. *Environ. Biol. Fish.* 1997, 48: 171-180.

[illegible]

110	FEES 1000 10p	270		30	40	120	120
80	RCU 10p	80	-1	13.91	2.1	6.7	9.7
63	MARKF Green 10p	80	+3	12.19	2.4	3.0	13.0

[illegible]

327	143	T&M	169	+7	1973	24	6.1	08.30
31	7	Tallex Sp	22	-1	-	-	-	-

[illegible]

51	Waterford Glass Sp	38	-	106.2%	2.0	5.2	6.5
232	Wellcome	378	+1	2.83	3.2	1.0	34.5
5	Wickham 7n	38	-	2.22	2.2	2.2	2.2

281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						

1. *Chlorophyll a* and *Chlorophyll b* were determined by the method of Arar and Collins (1971) using a Shimadzu 1010 spectrophotometer. The concentration of chlorophyll was expressed in  $\mu\text{g mL}^{-1}$  of the sample.

the 1990s, the number of people in the United States who are 65 years of age or older is projected to increase from 20 million to 30 million, and the number of people 75 years of age or older is projected to increase from 10 million to 15 million (U.S. Census Bureau, 1996).



## 45

**MINES - Contd**[illegible]

### THIRD MARKET

[illegible][illegible]

Marine Corps 20p	30		
U.S. Group 10p	152		L2

[illegible]

code: cover relates to previous dividend  
annual earnings. n Forecast, or est

**REGIONAL & IRISH STOCKS**

89	E167 <sub>2</sub>	<input type="checkbox"/>	North
9	E99 <sub>3</sub>	<input type="checkbox"/>	Unidire

TRADITIONAL OPTIONS			
3-month call rates			
stribs	\$	WET	13
Arms	40	West West Bk	65
	19	W & O Ind.	65
	62	Plesey	39
	38	Polly Posh.	34
	17	Quot Elect.	35
	34	RHM	35
	32	Race Day Ind.	70
	32	STC	30
	30	Tele. Serv.	16
Arms	30	TL	37
	30	TSR	12
	60	Ucam	19
Arms	30	Thorn EMI	65
Arms	35	Trust Houses	25
Arms	35	TSL	62
	25	Unilever	62
Arms	34	Vickers	20
Arms	34	Widexcom	62
	34	Property	
	34	Brit Land	30
	32	Lane Securities	30
	32	WET	40
	280	Peachey	40
Arms	59	OHIS	
	65	Brit Petroleum	35
	78	Bristol	35
Arms	71	Barrack Oil	52
Arms	71	Camdenhill	11
	225	Premier	11
	32	Shell	125
	45	Shell	21
	45	Triennial	26
	45	Ultracore	26
	45	Widexcom	
	35	Com Gold	125
	35	Loyalty	28
	35	WZ	100
	35		

A selection of Indian market is given on the  
London Stock Exchange Report Page







## WORLD STOCK MARKETS

AUSTRIA				FRANCE				GERMANY (continued)				NETHERLANDS				SWEDEN			
Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close
Alpine	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alpine	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alpine	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alpine	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45

## CANADA

TORONTO				MONTREAL			
Stock	High	Low	Close	Stock	High	Low	Close
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45

JAPAN				AUSTRALIA (continued)			
Stock	High	Low	Close	Stock	High	Low	Close
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45

## OVER-THE-COUNTER

Continued from Page 49				LONDON			
Stock	High	Low	Close	Stock	High	Low	Close
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45
Alcatel	12.50	12.40	12.45	Alcatel	12.50	12.40	12.45

## Indices

NEW YORK				CANADA			
Index	High	Low	Close	Index	High	Low	Close
Dow Jones	12.50	12.40	12.45	Dow Jones	12.50	12.40	12.45
Dow Jones	12.50	12.40	12.45	Dow Jones	12.50	12.40	12.45
Dow Jones	12.50	12.40	12.45	Dow Jones	12.50	12.40	12.45
Dow Jones	12.50	12.40	12.45	Dow Jones	12.50	12.40	12.45

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A high-contrast, black and white photograph of a cowboy. The cowboy is wearing a wide-brimmed hat, a light-colored shirt, and a dark vest. He is holding a cigar in his mouth and a lasso in his right hand. The word "Marlboro" is printed in a large, bold, serif font at the top of the image.

Continued on Page 49



Continued from Page 48

Have your F.T.                                                                                                                                         

ATBE	326	6 $\frac{1}{2}$	8	6 $\frac{1}{2}$ + 3 $\frac{1}{2}$	D D	595	.10	13	41	5	44	5	+ 1 $\frac{1}{2}$	PreadB	1 .08	2	3 $\frac{1}{2}$	3 $\frac{1}{2}$	3 $\frac{1}{2}$
AcmePr	8	2	2	2	Di Ind	3	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$				PreadA	.10	39	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$ -
Anom	5	132	135	135 - 1	nco	8	213	32	37	37				ProCms	125	98	87	91	+

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## OVER-THE-COUNTER

ChlChl	3016	8 $\frac{1}{2}$	8	8 $\frac{1}{2}$ + $\frac{1}{2}$	FFMgs	16	680	20 $\frac{1}{4}$	19 $\frac{1}{2}$	20 $\frac{1}{2}$ + $\frac{1}{2}$	L	L			Orbit	10	379.4-16	4 $\frac{1}{2}$	4 $\frac{1}{2}$ + $\frac{1}{2}$		
ChCook.30s	16	5	10	10 + 1 $\frac{1}{2}$	FfBuk .72	7	125	21 $\frac{1}{2}$	21	21 $\frac{1}{2}$ - $\frac{1}{2}$	LAGear	487	8	7 $\frac{1}{2}$	8 + $\frac{3}{4}$						
ChCook	2	301	6 $\frac{1}{2}$	6 $\frac{1}{2}$	BUCok .44	14	235	14 $\frac{1}{2}$	14	14 $\frac{1}{2}$ + $\frac{1}{2}$		45	624	8 $\frac{1}{4}$	7 $\frac{1}{4}$	8 $\frac{1}{4}$ + 1	Organ	120	11 $\frac{1}{2}$	10	11 $\frac{1}{2}$ + $\frac{1}{2}$



## AMERICA

## Programme buying lifts equities

## Wall Street

SUBSTANTIAL computer programme buying pushed the US equity market sharply higher in the last half hour of trading yesterday after the Dow Jones Industrial Average had hovered inconclusively for most of the day around Monday's closing levels, writes Janet Bush in New York.

The Dow closed 56.20 points higher at 1,898.37, more than recouping Monday's loss of 45.33. Volume too was substantially higher at more than 228m shares, compared with only 146.6m on Monday although perhaps 61m of yesterday's turnover was confined to three stocks which were the subject of dividend plays.

Nevertheless, traders reported a healthy flow of orders and said, that even before the programme trading took a hold in the last half hour, they had seen good demand particularly for blue chip stocks mostly from domestic investors.

For most of the session, movements had been limited. The foreign exchange market provided

little to trade on. A renewed drop in the dollar in Tokyo was something of a depressant but currency trading in New York was listless.

Remarks by Mr Alan Greenspan, US Federal Reserve chairman, yesterday, urging fiscal discipline in order to avoid more shocks to financial markets, had little noticeable impact.

There is some unwillingness in both bonds and equity markets to take aggressive positions prior to tomorrow's October trade figures. Estimates range widely from a shortfall of anywhere between \$13.5bn and \$16bn. A deficit of \$14bn to \$15bn has probably been discounted by financial markets. Anything below \$14bn would be decidedly positive and anything above \$15bn decidedly negative.

The US Treasury bond market failed to maintain a slight opening recovery and ended up to 1/4 percentage point lower. The Treasury's benchmark 8.575 per cent 30-year issue closed 1/2 lower to yield 9.23 per cent.

Bonds had been undermined on Monday by the Federal Reserve's decision not to add reserves to the banking system despite a firm Fed Funds rate.

However, further interpretation of the Fed's inaction after release of figures showing a drop in cash balances at the Fed last Friday, went some way to allaying fears that the Fed may be tightening monetary policy.

Bond prices are currently closely tracking the performance of the stock market and the dollar, falling whenever the equity market shows strength and the US currency is falling.

Very actively traded stocks included Pacific Gas and Electric, McDermott International and New England Electric System. New England Electric, which went ex-dividend on Friday, rose 3/4 to \$22. The other two companies go ex-dividend today. Pacific fell 3/4 to \$17 1/2 by mid-session while McDermott eased 3/4 to \$15 1/2.

Among blue chip issues, IBM rose 3/4 to \$111 1/2. General Electric gained 3/4 to \$42 1/2 and Merck put on 3/4 to \$18 1/2. Sterling Drug rose 3/4 to \$47 1/2 after the company announced a food and drug administration panel had recommended approval of its drug Milrinone used in the treatment of congestive heart failure. Texaco gained 3/4 to \$33 1/2

after news that Trans World Airlines had filed for permission to buy more than 25 per cent of the company. TWA also said it holds a stake in Pennzoil, still locked in its long-running legal battle with Texaco. Pennzoil shares rose 1 1/4 to \$76.

McGraw-Hill pared a mid-session loss of 1 1/2 to close 3/4 lower at \$48 1/2. The company announced yesterday it had signed contracts with New America Publishing and a related company to acquire an aerospace publishing group.

## Canada

TORONTO stocks posted a broad advance, led by mining and energy stocks.

The composite index, which rose about 50 points early in the session, then slipped back at midday, closed up 68.80 to 3050.63. Advances outpaced declines by 514 to 369. Analysts said the market was reacting to last week's sharp declines. "This market has been trying to find a base. Some of the gains responded to the higher price of bullion," said Mr Laird Grantham.

## Bargain hunt spurs broad upswing

## Tokyo

BUOYED BY stability in the yen and by the advance on Wall Street, share prices staged a broad rally in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

Returning to the trading floor, investors sought high-technology stocks, biotechnology issues and large-capitals on a bargain-hunting spree.

The Nikkei average spurred toward the close, surging 361.82 to 23,948.34. Volume was up moderately at 458.60m shares against Monday's 291.08m. Advances outnumbered declines by 663 to 241, with 115 issues unchanged.

Small cap purchases by overseas buyers, foreign buy orders placed with the big four brokerage houses in the morning totalled 27m shares, against sell orders for 8.5m.

Dealers said investors were also enticed by renewed overseas buying. Foreign buy orders placed with the big four brokerage houses in the morning totalled 27m shares, against sell orders for 8.5m.

**SOUTH KOREAN share prices weakened in tandem with the yen.** The composite index ended 3.31 lower at 469.64. Turnover was won 85.2bn against won 96.3bn. The market slipped from an earlier start despite some institutional buying and found no support from news of an offshore gas find.

Financial and construction issues led falls. Elsewhere, Daishin Securities lost won 1.300 to won 33,700. Hyundai Construction won 600 to won 10,200 and Samwha won 400 to won 22,000.

leading stocks, especially high-tech, toward the close. Hitachi advanced Y80 to Y1,320 and NEC added Y70 to Y1,960, while Fujitsu and Matsushita Electric Industrial climbed Y50 each to Y1,210 and Y1,240 respectively. Fuji Photo Film soared Y140 to Y2,040 and Sony recovered to Y5,090 adding Y170.

Biotechnologies also posted strong gains. Yamanouchi Pharmaceutical gained Y160 to Y3,960 and Daiinippon Pharmaceutical Y170 to Y2,900. Tanabe was Y100 higher at Y2,060.

A Slight improvement in the yen led a rally in Japanese shares. The All Ordinaries index shed 12.6 to 1,219.4 after local institutions took profits on an early rally.

**AUSTRALIA** THE LOWER bullion price and a sell-off in resource stocks took share prices in Sydney lower for the fourth day in a row. Volume remained low.

The All Ordinaries index shed 12.6 to 1,219.4 after local institutions took profits on an early rally.

advanced Y9 to Y329. Speculators switched to car-related stocks, banking on profits because of rising demand for cars. Toyota scored Y65 to Y680, while Topy Industries closed Y22 higher at Y805 and Koito Mfg. ended up Y40 at Y1,410. Kayaba Industry went up Y30 to Y564.

Selling and buying in bonds remained mixed and trading was nervous throughout the day with the market moving narrowly as a variety of pessimistic and optimistic factors came into play. Dealers expected a short-term economic outlook by the Bank of Japan would indicate business recovery, diminishing hopes for lower interest rates in the near future, while other factors focused on the US trade deficit for October, expecting to exceed \$14.4bn, leading to the yen's appreciation and a drop in interest rates.

The yield on the 5.0 per cent Government bond due in October 1997 dropped from Monday's 4.800 per cent to 4.710 per cent before fluctuating narrowly around 4.730 per cent.

The upswing in New York helped lift prices on the Osaka Securities Exchange. The best performers were stocks of companies based in the Kansai region of western Japan. The QSE stock average rose a strong 262.06 to 23,183.69 on an estimated volume of 101.78m shares, up 56.68m from Monday.

Ono Pharmaceutical shot up Y350 to Y6,550 after posting a healthy advance in profits and R&D climbed Y170 to Y4,030. But Morita Fire Pump fell Y70 to Y1,130 as recent speculative interest evaporated.

**Hong Kong** The Hang Seng index climbed

cautiously, declining to follow New York's rally on Monday and taking little heart from a rebound in the copper price. Gold stocks sustained the largest falls due to uncertainty over the future of bullion prices before OPEC's oil price meeting.

Australian Consolidated Minerals lost 70 cents to A\$4, while 10 cent falls took Renison to A\$8.20, Gold Mines of Kalgoolie to A\$5.50 and Giant Resources to A\$1.40.

Among the leading miners, WMC ended 6 cents lower at A\$5.20 and CRA finished 25 cents down at A\$4.85.

Market leader BHP closed 16 cents down at A\$6.34 after trading between A\$6.10 and A\$6.50. Industrial issues, particularly banks, food, alcohol and building stocks, were strongly sought in early trade but most lost any early gains.

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**Singapore** The Straits Times index

remained flat. Among property shares, Sun Hung Kai Properties rose 35 cents to HK\$7.75. New World Development added 25 cents to HK\$6.80. Hongkong Land jumped 60 cents to HK\$3.25 and Hang Lung Development rose 37.5 cents to HK\$4.175.

In higher utilities, Hong Kong Telephone was up 80 cents to HK\$10.00. Hong Kong & China Gas up 20 cents to HK\$11.20 and Hongkong Electric was up 15 cents to HK\$3.45.

In the commercial and industrial sector, World International rose 9.5 cents to HK\$2.075. Wharf Holdings added 30 cents to HK\$5.30. Swire Pacific A advanced 80 cents to HK\$13.00 and Jardine Matheson put on 30 cents to HK\$8.80.

TRACKING higher prices in New York, London and Tokyo, stocks in Singapore climbed, but the underlying mood of the market remained bearish, triggering profit-taking on the early advance which left the majority of shares off their highs.

The Straits Times Industrial

index added a net 4.03 to 704.7 in somewhat higher, but still comparatively thin volume.

National Iron rose 22 cents to S\$4.12. Singapore Press added 10 cents to S\$6.20. DBS put on 15 cents to S\$7.75 and Malaysian Breweries advanced 10 cents to A\$6.80.

Slime Darby was the most active stock and added just 1 cent to S\$1.68. UIC gained 2 cents to S\$1.41.

## Bears breach Quebec tax shelter

POST-CRASH bears have bitten the 200 or so smaller companies listed on the Montreal stock exchange under the Quebec province's pioneering stock savings plan, harder than most Canadian issues.

After two years of sharply rising prices, stocks quoted under the Quebec Stock Savings Plan (QSSP) tax shelter have lost on average 40 per cent of their value on Canada's second exchange since hitting their peak last Spring. This is almost twice the decline of blue chips on the Toronto Stock Exchange, the country's biggest stock market.

Furthermore, about 40 planned QSSP new issues have been shelved indefinitely due to poor market conditions which have taken the wind out of the province's original scheme to boost investment in local companies. The QSSP scheme was set up in 1979 by the former Parti Quebecois Government as a means

both to ease the burden of Quebec's heavy progressive income tax and to encourage capital to remain in the French-speaking province.

Under the plan, only Quebec companies could seek a listing as QSSP shares, which are traded on the Montreal exchange, but as a distinctive group within it. Investors keep a separate account for QSSP shares with their brokers and the issues have exchange since hitting their peak last Spring. This is almost twice the decline of blue chips on the Toronto Stock Exchange, the country's biggest stock market.

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## EUROPE

## Dollar lends support to blue chips

THE FIRMER dollar and overnight gains on Wall Street encouraged selective bargain-hunting for blue chips in Europe yesterday, lifting major bourses quietly higher. The underlying mood remained cautious with many investors remaining on the sidelines awaiting the release of US trade data for October, due out on Thursday.

FRANKFURT firmed as the US currency steadied on European exchanges, but the muted rally was largely fuelled by speculative buying in dollar-sensitive issues such as cars and electronics.

The Commerzbank index rose 4.25 to 1,296.90 and the Boerse Zeitung index added 4.72 to 273.37.

Cars, which fell sharply last week, posted the best gains. Daimler rose DM1.1 to DM6.14, Porsche gained DM20 to DM415, VW added DM3.50 to DM225 and BMW climbed DM12.50 to DM430.50.

Blue chip Siemens climbed DM6 to DM57.7, AEG rose DM5.10 to DM223.30 and high-tech Nordorf was unchanged at DM540.

In banks, Deutsche firmed DM3.50 to DM394.50, Dresdner rose DM5 to DM229.50 and Commerzbank gained DM2 to DM220.50.

The Bundesbank sold a modest DM12.2m of public authority bonds, reflecting the thin volume in the market.

In chemicals, BASF rose DM4.50

hunting and profit-taking.

Still cautious after recent falls, investors favoured banks and blue chip industrials but saw-saw trading left most prices off their morning highs.

Leading blue chips firmed, with Lurgi Corp. gaining FF7.50 to FF1,080, Paribas adding FF7.50 to FF1,278, Cie du Midi rising FF14 to FF1,962 and Elf Aquitaine climbing FF4 to FF1,257.

Electronics stocks picked up after leading the market's previous decline. Matra added FF7.75 to FF1,350 and Legrand advanced FF35 to FF1,204.

STUTTGART received a boost from the overnight gain on Wall Street and signs of stability in the dollar but there was underlying uncertainty about the US trade data for October.

The Credit Suisse index rose 4.8 to 4,114, but trade remained thin.

Most sectors recovered their losses of the previous day and banks, industrials and chemicals posted modest gains.

BRUSSELS turned mixed with a firmer bias but volume remained very light with many traders preferring to wait until after Sunday's general election before committing themselves.

The Brussels stock index rose 7.71 to 3,558.82.

An announcement that the Banque Nationale de Belgique had cut a series of interest rates had little effect on the market.

London

THE SWIFT raid on British shares by British Petroleum buoyed sentiment in London, although trade remained for the best part selective. The FT-100 index ended the day 26.0 higher at 1,624.4.

DM250, Bayer added DM6.50 to DM257 and Hoechst firmed DM6.50 to DM254.50.

Blue chip Siemens climbed DM6 to DM57.7, AEG rose DM5.10 to DM223.30 and high-tech Nordorf was unchanged at DM540.

AMSTERDAM posted a modest advance but many early gains were pared by a general wind-down of business for the year and by uncertainty before Thursday's US trade data for October.

The weighted ANP-CBS index added 3.5 to 202.5 and the broader CBS Tendency index rose 0.5 to 62.2.

Blue chip end firm with Unilever up Fl 1 to Fl 97.50, Royal Dutch 80 cents higher at Fl 194.30 and Akzo rising Fl 1.30 to Fl 86.90. KLM was the only international to decline, losing 80 cents to Fl 25.70.

Philips announcing an unchanged interim dividend, rose 40 cents to Fl 28.10.

PARIS edged narrowly higher after a choppy day of bargain-

hunting and profit-taking.

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STOCKHOLM climbed from the start, trailed at mid-session but then swung upwards towards the close as the market tipped in line with Wall Street.

The Affarsvarlden general index rose 7.6, or 1.2 per cent, to 659.4 in moderate turnover.

The firmer dollar helped blue chip industrials build on the previous day's gains.

OSLO steadied after the previous day's decline. Bargain-hunters went on a selected spree, picking up cut-price blue chips but continuing concern over oil prices curtailed a broad advance.

The all-share index inched up 0.78 to 243.46 as gains in shipping and bank stocks slightly offset declines in oils and industrials.

RELSINKI was little changed, edging up slightly as forestry and industrial issues posted modest gains.

The Unitas all-share index added 0.6 to 571.7 in more lively trading as investors, encouraged by a better showing on Wall Street, returned to the floor.

MILAN was closed for a local holiday.

THE most active sector was chemicals where Solvay climbed BF150 to BF9,650 and UCB added BF270 to BF7,170.

Elsewhere, movements were narrow with most sectors mixed.

Steelmaker Arbed rose BF66 to BF1,196 after announcing it was taking full control of two French companies.

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